



Huron-Clinton Metropolitan Authority

2017 BUDGET



—13—
metroparks
5 COUNTIES



**THE HURON-CLINTON
METROPOLITAN AUTHORITY
MISSION STATEMENT**

The Huron-Clinton Metropolitan Authority, a regional park system created in 1940 by the citizens of Southeast Michigan, provides excellent recreational and educational opportunities while serving as stewards of its natural resources. Our efforts are guided by the belief that the use of parks and exposure to natural environments enhance society's health and quality of life.

2017 BUDGET RESOLUTION

MOTION BY: Commissioner Quadrozzi
 SUPPORTED BY: Commissioner McCarthy
 DATE: November 10, 2016

In accordance with the provisions of Public Act 621 of 1978, the Uniform Local Budgeting Act, Public Act 147 of 1939, the incorporation of the Huron-Clinton Metropolitan Authority and the By-Laws of the Huron-Clinton Metropolitan Authority, the Board of Commissioners, after due deliberation with the Director and his staff, does hereby adopt the 2017 General Fund Budget.

BE IT RESOLVED: That the 2017 revenues for the Huron-Clinton Metropolitan Authority are detailed in the Revenue section of the Budget and are summarized as follows:

Property Tax Levy	\$29,932,724
Park Operating Revenues	19,781,593
Interest Income	250,000
Sale of Capital Assets	270,000
Grants	802,900
Donations and Foundation Support	229,475
Miscellaneous	20,500
	<u>\$51,287,282</u>

AND BE IT RESOLVED: That the 2017 expenditures for the Huron-Clinton Metropolitan Authority are hereby appropriated on an overall category basis.

BE IT FURTHER RESOLVED: That all sections of the 2017 Huron-Clinton Metropolitan Authority Budget document be approved as submitted.

BE IT FURTHER RESOLVED: That the Director of the Huron-Clinton Metropolitan Authority is hereby authorized to make budgetary transfers within the appropriation centers established throughout this Budget, and that all such transfers will be subsequently presented to the Board of Commissioners for further action, in conformance with the provisions of the Michigan Uniform Budgeting Act.

AYES: Commissioners Quadrozzi, Marans, McCarthy, Parker, Williams, Hertel

NAYS: None

ABSENT: Commissioner Marrocco

I, George Phifer, the duly appointed and qualified Executive Secretary of the Huron-Clinton Metropolitan Authority, do hereby certify that the foregoing resolution was adopted by the Board of Commissioners at the regular scheduled meeting held in Brighton, Michigan on November 10, 2016.


 George Phifer-Director/Executive Secretary



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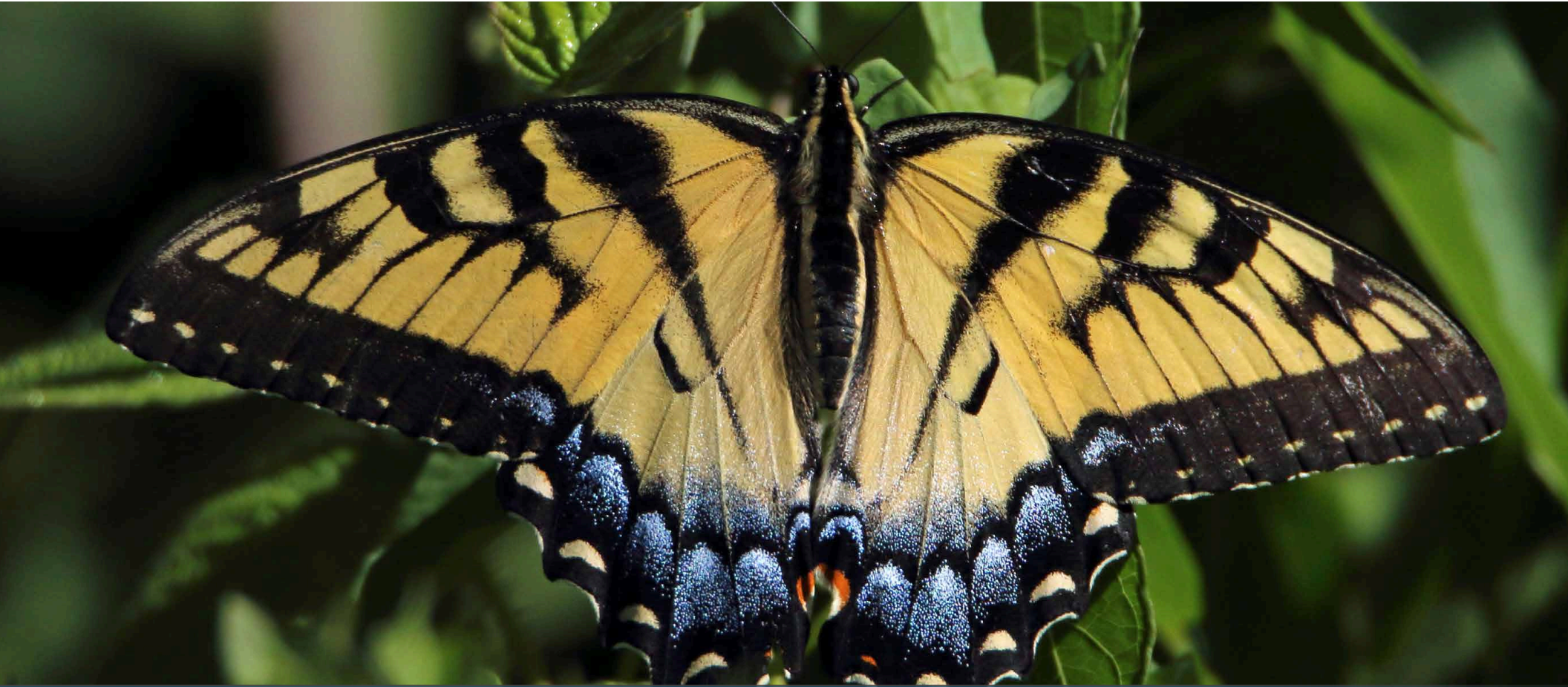
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INTRODUCTION

2017 BUDGET

Introduction

The Metroparks System

The Huron-Clinton Metropolitan Authority (Metroparks) is a regional park system serving Livingston, Macomb, Oakland, Washtenaw and Wayne Counties. It was created by Public Act 147 of Public Acts of 1939. Named after the two longest rivers within its boundaries, the Metroparks main purpose is to benefit the residents of southeastern Michigan by providing recreational opportunities, preserving the natural environment and educating the public about the culture and natural resources along the Huron and Clinton Rivers. Picnicking, nature study, hike-bike trails, scenic drives, golf, aquatics, interpretive and summer and winter sports are provided at most parks. The Metroparks are designed primarily for day use, although group and rustic family camping is available.



Since inception, 13 Metroparks have been created, covering nearly 25,000 acres within the five county region. Most Metroparks are 1,000 or more acres. All are located on water, such as a river or lake. Most five-county residents are less than a half hour's drive from their favorite Metroparks. The larger Metroparks are designed to accommodate crowds more than 35,000 on peak use days and annual attendance is estimated at up to nine million visits for the system as a whole.

Mission Statement:

The Huron-Clinton Metropolitan Authority, a regional park system created in 1940 by the citizens of southeast Michigan, provides excellent recreational and educational opportunities while serving as stewards of its natural resources. Our efforts are guided by the belief that the use of parks and exposure to natural environments enhance society's health and quality of life.

Vision:

The Metroparks offer 365-day access to open space, outdoor experiences, and abundant resources for the communities of southeast Michigan now and into the future.

The Metroparks Include:

Metropark	Acreage	County	District	Amenities
Delhi	53	Washtenaw	Western	Fishing, Picnic Shelters, Play Areas,
Dexter-Huron	122	Washtenaw	Western	Fishing, Picnic Shelters
Hudson Mills	1,549	Washtenaw	Western	Fishing, Picnic Shelters, Play Areas, Trails, Water Slide, X-Country Skiing
Huron Meadows	1,540	Livingston	Western	Fishing, Golf, Picnic Shelters, Play Areas, X-Country Skiing
Indian Springs	2,215	Oakland	Western	Equestrian Trails, Golf, Group Rental Facility, Interpretive, Picnic Shelters, Play Areas, Sledding, Spray Park, Trails
Kensington	4,481	Oakland & Livingston	Western	Boating, Equestrian Trails, Farm & Natural Interpretive, Fishing, Golf, Ice Skating, Picnic Shelters, Play Areas, X-Country Skiing, Sledding, Spray Park, Trails
Lake Erie	1,607	Wayne	Southern	Boating, Fishing, Golf, Interpretive, Play Areas, Ice Skating, X-Country Skiing, Sledding, Trails, Wave Pool
Lake St. Clair	770	Macomb	Eastern	Boating, Fishing, Golf, Group Rental Facility, Interpretive, Play Areas, Pool, Sledding, Spray Park, Trails
Lower Huron	1,258	Wayne	Southern	Fishing, Golf, Pool, Spray Park, Picnic Shelters, Trails
Oakwoods	1,756	Wayne	Southern	Interpretive, Trails
Stony Creek	4,461	Macomb & Oakland	Eastern	Boating, Fishing, Golf, Group Rental Facility, Interpretive, Water Slide, Ice Skating, X-Country Skiing, Sledding, Trails
Willow	1,531	Wayne	Southern	Boating, Fishing, Golf, Pool, Sledding, Trails
Wolcott Mill	2,625	Macomb	Eastern	Equestrian Trails, Farm & Historic Mill, Golf



Organizational Structure

Board of Commissioners

The governing body of the Metroparks is a seven member Board of Commissioners. Two Commissioners, who serve as representatives at large, are appointed by the governor of Michigan and represent the Metroparks region as a whole. The remaining five Commissioners each represent one of the five member counties of Livingston, Macomb, Oakland, Washtenaw and Wayne. Commissioners are appointed by the Board of Commissioners of their respective member county.

The Board of Commissioners regularly scheduled Board Meetings are held the second Thursday of each month. Winter meetings are held at the Metroparks principal office (13000 High Ridge Drive, Brighton, MI 48114). Summer meetings are held at various Metroparks throughout the system.

Public notice of all meetings of the Board of Commissioners is given and posted as required in Act No. 267, Public Acts of 1976, as amended, or other applicable State law. Please check our website at <http://www.metoparks.com> for a current schedule and up-to-date information throughout the year.

The Board of Commissioners elect a Chairman, a Vice-Chairman, a Secretary and a Treasurer at the annual meeting of the Board of Commissioners (June). The term of each office is for one (1) year, expiring at the time of the following annual meeting of the Board of Commissioners or until their successors are elected. Following, are explanations of the roles and responsibilities of each Commissioner, concluded by a present-day capture of those serving the authority as Commissioners.



Roles and Responsibilities:**Board of Commissioners – Chairman**

The Chairman presides at all meetings of the Board of Commissioners, and also votes upon all resolutions as a Commissioner. He or she will sign, with the Director, in the name of the Metroparks, all contracts and legal documents approved by the Board of Commissioners.

Board of Commissioners – Vice-Chairman

In the event the office of Chairman shall become vacant, in the absence of the Chairman or the Chairman's inability to discharge the duties of the office, such duties for the time being devolve upon the Vice-Chairman.

Board of Commissioner – Secretary








The Secretary consults with the Director from time to time respecting the Metroparks administrative affairs, and otherwise performs the customary duties of such office, and such other duties as the Board of Commissioners directs. The Secretary signs, with the Chairman, in the name of the Metroparks, all contracts and legal documents approved by the Board of Commissioners.

Board of Commissioners – Treasurer

The Treasurer consults with the Chief Financial Officer from time to time respecting the Metroparks financial affairs and otherwise performs the customary duties of such office pursuant to applicable law, and such other duties as the Board of Commissioners shall direct. The Treasurer shall provide the Metroparks with a fidelity bond to indemnify the Metroparks from any loss caused by any fraudulent or dishonest act on the part of the Treasurer. The premium for said bond shall be paid out of the funds of the Metroparks.



Board of Commissioners:

	<p>John C. Hertel Chairman, <i>Governor Appointee</i></p>	<p>General Manager of Suburban Mobility Authority for Regional Transportation (SMART). He has served as Commissioner representing Wayne County, Macomb County and as Governor Appointee for the region at large for three separate Governors. Served as General Manager of the Michigan State Fair from 1993 – 2006 and State Senator from 1974 – 1982.</p>
	<p>Timothy J. McCarthy Vice Chairman, <i>Governor Appointee</i></p>	<p>Retired from Soave Enterprises which operates Checker Cab, Co. in Detroit. Serves as Chairman of the Detroit Metro Convention and Visitors Bureau, Vice-Chairman of the Detroit Regional Chamber, Vice-Chairman of Council III of Blue Cross and Blue Shield of Michigan.</p>
	<p>Jaye Quadrozzi Secretary Oakland County Representative</p>	<p>Attorney with more than 15 years of experience as a commercial litigator. Member of the State Bars of Michigan, Illinois, California and the Federal Trial Bar. Avid runner and Triathlete. Quadrozzi has been active within the Metroparks since her first job as a teenager at Lake St. Clair Metropark.</p>
	<p>Robert W. Marans Treasurer Washtenaw County Representative</p>	<p>Research professor at the Institute for Social Research, University of Michigan and emeritus professor of architecture and urban planning. Served on the Metroparks Board since 1986. He is a charter member and president of the Washtenaw County Parks and Recreation Commission and currently serves on the board of the Detroit Riverfront Conservancy.</p>
	<p>Steven E. Williams Livingston County Representative</p>	<p>A 12 year member of the Livingston County Board of Commissioners, he was elected Vice Chairman three times and chaired several committees. Delegate on the SEMCOG Executive Committee for 10 years as well as other SEMCOG committees. Retired communications officer and analyst in the United States Army as well as more than 20 years of manufacturing industry experience. Long-time community volunteer and lover of outdoor recreation.</p>
	<p>Anthony V. Marrocco Macomb County Representative</p>	<p>Public Works Commissioner for Macomb County. Oversees the County Soil Erosion Control Division, Illicit Discharge Elimination Program, Macomb Storm Water Management Program and Environment Education and Services Division. Recipient of the Macomb County Hall of Fame Award. Serves on the boards of the Macomb County Parks and Recreation Commission. Served on Metroparks Board since 2005.</p>
	<p>Bernard Parker Wayne County Representative</p>	<p>Served 22 years as a Wayne County Commissioner. He successfully generated funding resulting in Chandler Water Park. He also initiated a crime prevention program resulting in a 50% reduction in youth incarceration. Parker has received numerous awards including the Spirit of Detroit Award in 2012 and an Honorary Doctorate of Humane Letters from Lewis College of Business.</p>

Executive Management

Director



George Phifer, Director has served as Director of the Metroparks since April 2015. Prior to his promotion to Director, Mr. Phifer served as Deputy Director and Chief Operating Officer. As Deputy Director, Phifer was the Chief Operating Officer for all 13 Metroparks. He also served as the Executive Secretary to the Board of Commissioners. Phifer earned a Master of Science degree from Eastern Michigan University, a Bachelor of Business Leadership degree from Baker College, and an Associate of Applied Science degree in Criminal Justice from Oakland Community College. He is also a graduate of the Eastern Michigan University Police School of Staff and Command. He has attended the John F. Kennedy School for Executive Education – Driving Government Performance Program. Prior to his work with the Metroparks, he served nearly 20 years with the Pontiac Police Department ending his career as police captain in 2014. He also held the position of Chief of Security for Pontiac School District and director of Security and Safety for Six Parkview Health Hospitals throughout Indiana.

The Board of Commissioners' appoint a Chief Executive Officer of the Metroparks known as the Director. The Director shall hold the office at the will and pleasure of the Board. The Director supervises, and is responsible for, the day-to-day operation of the Metroparks and provides general direction to the work and general management of all activities of the Metroparks. This, among other things, specifically includes being responsible for appointment or employment and discharge of all employees and for the direction of their activities. Management Personnel employment decisions are made in consultation with the Board of Commissioners, with emphasis on utilizing the expertise of members of the Board of Commissioners with special knowledge related to a position, for which appointment is being considered. With the advice and consent of the Board of Commissioners, the Director may delegate to subordinates any of the duties assigned to the Director.

The Director approves purchases and makes certifications as are required or permitted under the purchasing authority and Metroparks bylaws. The Director shall arrange for the recording of minutes of meetings of the Board of Commissioners and shall have custody of the minute book and of the corporate seal of the Authority as well as being the custodian of all records, except the financial records of the CFO, and shall keep, at the office of the Board of Commissioners, and open to public examination all records, maps, charts, plans and documents pertaining to the work of the Authority. The Director may co-sign on such bank accounts as the CFO may designate and provide the Authority with a fidelity bond to indemnify the Authority from any loss caused by any fraudulent or dishonest act on the part of the Director. The Director shall take such other actions and assume such other responsibilities as may be provided by federal and state law.

Deputy Director

David Kirbach, Deputy Director is a graduate of the Michigan State University School of Turfgrass Management, the NCSU Parks and Recreation Maintenance Management School and the Michigan Public Service Institute Leadership program. He has worked as Golf Course Superintendent, Maintenance Supervisor and District Maintenance Supervisor as well as Western District Park Superintendent.

The Director shall appoint a Chief Operating Officer of the Authority who shall be known as the Deputy Director. The Deputy Director shall hold office at the will and pleasure of the Director. The Deputy Director, under the immediate supervision of the Director, is responsible for such responsibilities as shall be directed from time to time by the Director. The Deputy Director may witness the signature of the Director on contracts, leases, obligations, and other instruments which the Director has been authorized to sign. In the event the office of Director shall become vacant by death, resignation or otherwise, or in the event of the absence of the Director or the Director's inability to discharge the duties of the office, such duties, including the authority to execute and deliver contracts, leases, obligations, and other instruments approved by the Board, for the time being devolve upon the Deputy Director.

Chief Financial Officer (CFO)

Michelle Cole, Chief Financial Officer is a graduate of Michigan State University and a Certified Public Accountant. She has been serving the public sector for 20 years. Prior to joining the Metroparks, she worked as a consultant specializing in change management, reviewing accounting systems for operational improvements, assistance with control measures, oversight implementation and training. Prior to her consulting work, she served as Chief Financial Officer for Genesee County Drain Commission in Flint, responsible for a \$100 million financial operation and all Information Technology services.

The Director shall appoint a CFO, subject to approval by the Board of Commissioners. The CFO shall hold office at the will and pleasure of the Director. The CFO shall perform the usual duties of such office and such other duties as the Director may direct or as are required by law. This, among other things, includes the following: (a) The CFO shall prepare an annual budget for the Authority containing an itemized statement of the estimated current operational expenses and the expenses for capital outlay including funds for the operation and development of all property and facilities of the Authority, including any amounts necessary to pay the obligations of the Authority maturing during the ensuing fiscal year, and an estimate of the anticipated revenue of the Authority from all sources for the ensuing fiscal year. (b) The CFO shall receive all money due the Authority from taxes, fees, charges and all other sources, and shall deposit all such money in such bank or banks, and in such separate accounts, as the CFO shall deem prudent and appropriate, subject to the approval of the Board of Commissioners. The CFO may co-sign on such bank accounts. (c) The CFO shall keep accounting records showing all financial transactions of the Authority in accordance with the law, and shall permit inspection of all financial records by any Commissioner at any reasonable time.

Executive Management - continued

(d) The CFO shall issue and approve of such vouchers for payment of obligations and make such certifications as shall be required or permitted under the Authority’s Purchasing Policy.(e) The CFO shall cause an annual audit of the Authority to be performed by independent certified public accountants in the manner required by Act No. 2, Public Acts of Michigan, 1968, as amended. (f) The CFO shall be the chief investment officer of the Authority and shall advise the Board of Commissioners in respect of an investment policy satisfying the requirements of Act No. 20, Public Acts of 1943, as amended. The CFO shall prepare reports respecting the Authority’s investments from time to time but no less often than semi-annually.

Core Management Team:

The Metroparks core management team consists of a Controller, functional Department Heads and District Park Superintendents. Park operations have been divided into three geographical districts, Eastern, Western and Southern. Each Department Head and District Park Superintendent reports to the Director and/or Deputy Director for direction and guidance.

Current Department Head/District Park Superintendents	
Rebecca Franchock	Controller
Michael Lyons	Eastern District Superintendent
Jeff Brown	Western District Superintendent
James Pershing	Southern District Superintendent
Randy Rossman	Human Resources Department
Robert Rudolph	Information Technology Department
Julie Hein	Fund Development Department
Eric Ellis	Natural Resources Department
Nina Kelly	Planning Department
Michael Brahm-Henkel	Engineering Department
Michael Reese	Police Department
Jennifer Hollenbeck	Interpretive Services Department



** For a list of full time equivalents by park, please see Appendix A*

General Fund Development

The Metroparks fiscal year begins on January 1st and ends on December 31st of each calendar year. The CFO oversees the preparation of an estimate of the General Fund current year operating and capital revenues and expenditures as well as an itemized statement of the General Fund budget year operating and capital revenues and expenditures. The Board of Commissioners shall adopt the budget in accordance with and subject to the requirements of the Uniform Budget and Accounting Act, Act No. 2, Public Acts of 1968, as amended.

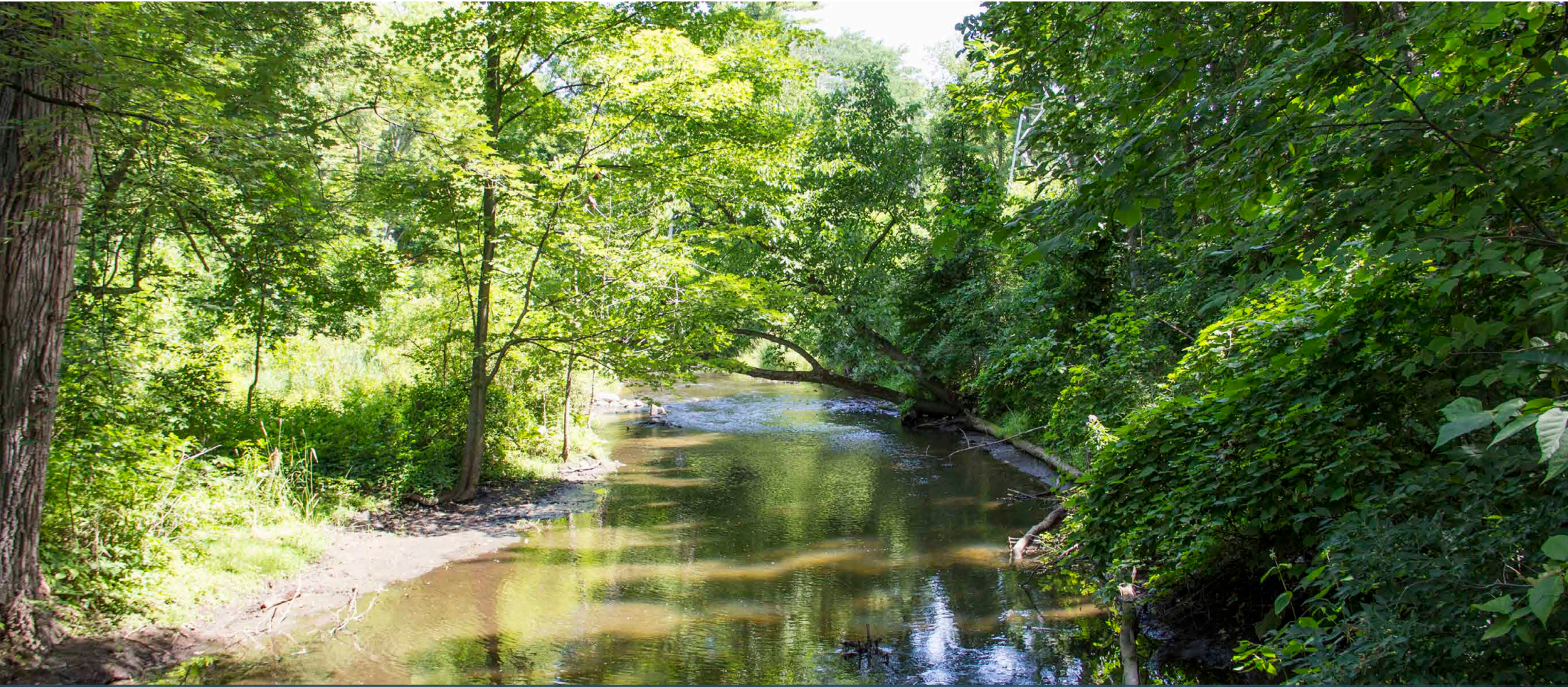
The process begins early in the year utilizing with the Planning Department. This department utilizes input from many sources to develop a Strategic Development Plan. This plan is intended to itemize and prioritize minor, major maintenance and capital improvement projects for the upcoming budget year. Input is sought from both within the Metroparks staff and Commissioners as well as the user and non-user public. Local, regional and national trends are considered.

The Finance Department works to provide high level financial projections for both revenue and operating expenditures in developing categorical targets. Factors such as historical trends, contractual obligations and other factors for broad categories of expenditures are developed. This information is used as guidance for the Departments and District Superintendents to develop their operating budgets for revenue and expense.

Using the August month-end numbers as a base, Department Heads and District Superintendents develop an estimate of the December 31 numbers as well as a budget request for the budget year. The estimated December 31 numbers as well as the transactions making up the budget request are entered into the budget system. These un-reviewed numbers are compiled and reported to the Board of Commissioners in October.

Following the October Board meeting, the Director and CFO meet individually with each Commissioner to review the proposed budget. Coinciding with these meetings, the Finance Department reviews the budget requests with park/department staff. Finance then shares the results of their initial review with the Director and CFO. Input from the Board of Commissioners, Finance and the Director are then used to revise the budget requests.

This proposed budget is then presented at a public budget hearing immediately preceding the November Board of Commission meeting. Following the budget hearing the budget is included on the agenda for the November Board of Commission meeting for approval.



GENERAL FUND SUMMARY

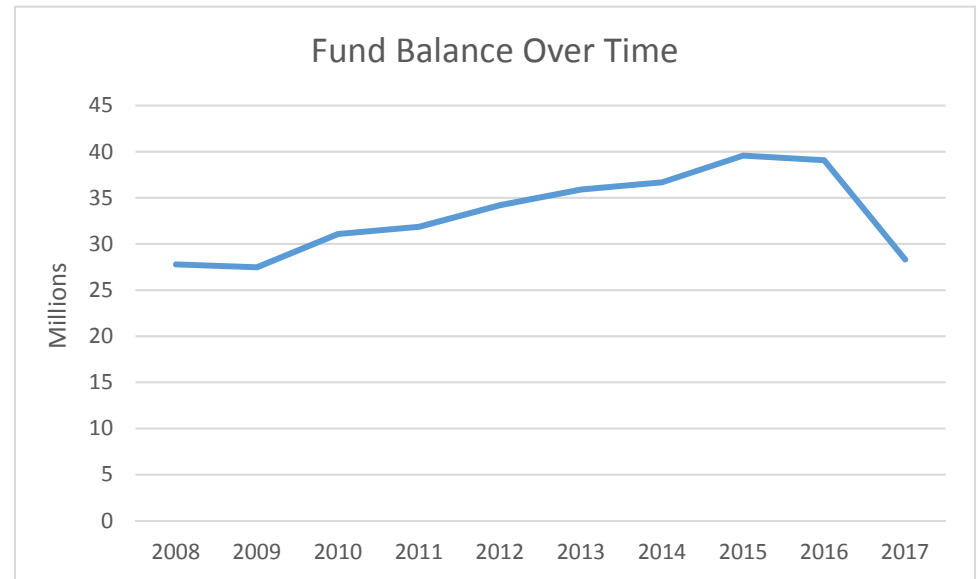
2017 BUDGET

2017 GENERAL FUND BUDGET SUMMARY

The 2017 Metroparks General Fund Budget tells the story of the Metroparks current goals and priorities. Specifically how the park system will develop available resources as well as the planned use of those same resources. The real value of a budget comes from understanding how the organization’s goals and priorities will be met, as well as how the organization is planning to react to both internal and external factors. The budget defines how the organization will function within the policies established by the Board of Commissioners. It is my hope that readers of this document will gain insight into what the Metroparks is working to accomplish and the challenges and opportunities that we face along the way.

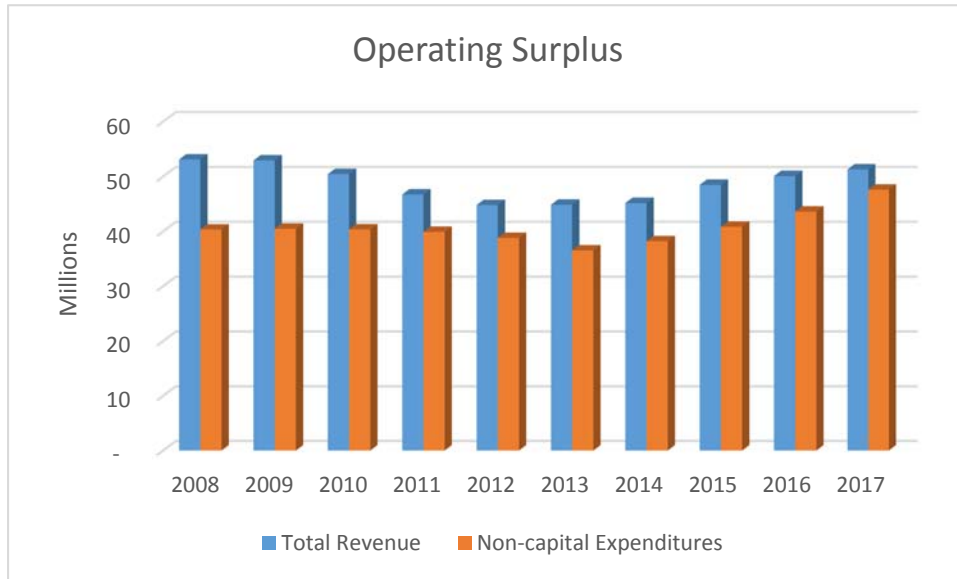
2017 General Fund Budget Priorities

The Metroparks 2017 General Fund Budget includes the planned/strategic use of over \$10 million (25%) of Fund Balance to counteract many years of deferral of investment in and maintenance of aging facilities, infrastructure and equipment. Looking at the chart to the right, the intentional increase of fund balance from the mid \$25 million range to \$39 million at the end of 2015 is evident. During this time management was aware of the decline of property tax revenue and worked diligently to adjust. This build up was never meant to be sustained and use of the fund balance that is beginning in 2016 and growing in 2017’s budget plan is consistent with that intention. It should be noted that this is primarily being driven by \$14.4 million of capital expenditures, \$11 million of which are projects. It is unlikely that all of these projects will be completed in 2017 the result of which will be a lessening of the impact on fund balance in 2017. As evidence, the original 2016 budget included a planned use of fund balance totaling \$4.5 million. The current estimate is that the reduction of fund balance in 2016 will be \$.5 million.



That being said, the Metroparks continue to face serious fiscal challenges. The amount of operating surplus (total revenue generated from all sources less administration, operation and major maintenance expenditures) is anticipated to be under \$3.7 million in 2017. Looking at the trend over time the growth in revenue, primarily spurred by tolling rate increases in 2012, 2015 and 2016, has inched back towards the level of 2010. Operating expenditures during the first half of the past decade show the reduction in staffing and other efforts to maintain a sufficient surplus to fund capital. Beginning in 2014, Non-Capital staff and material expenditure reductions ended and management began implementing strategic increases in staffing, facility renovations and marketing initiatives. Over the past decade the Operating surplus has trended downward from an initial \$12.8 million to \$3.7 million in 2017. For fiscal sustainability this trend must reverse.

2017 General Fund Budget Priorities - continued

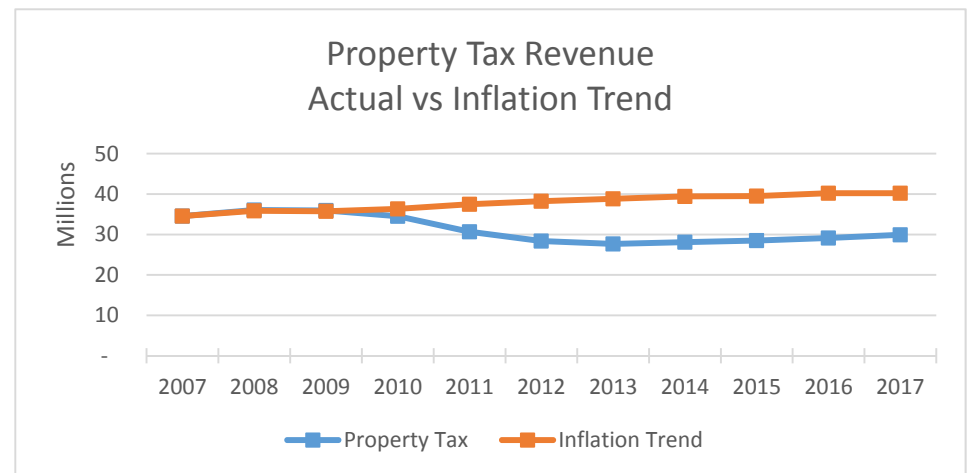


While the Metroparks Mission of protecting natural resources along with offering quality recreational and educational opportunities continues to be the main focus, one of the ways the Metroparks are working to reverse the trend is to continuously look for new ways to meet the needs and demands of the public we serve that will improve the revenue model. The partnership with Go Ape to develop a high ropes adventure course at Stony Creek Metropark is a good example of this.

One external challenge that the Metroparks continues to develop strategies to address is the decline in our tax revenue base. Even with the result of economic and legislative impact property tax revenue remains the largest single source of support for the Metroparks system. The graph to the left shows the actual property tax revenue received as

compared to the projected revenue based on inflationary trend from 2007 levels. Cumulatively the Metroparks have lost \$72.9 million dollars since 2008. Even with the improvement to property values, the current revenue is twenty-six percent below the trend estimate for 2017 property tax revenue as shown in the chart below. Again as property values continue to rise, property tax revenue growth is limited by legislation to the lower of the rate of inflation or five percent. This results in a permanent reduction in the potential tax revenue.

In 2017 the tax revenue base was further challenged by legislation impacting industrial personal property tax value. The calculation of Metroparks 2017 revenue was initially reduced by \$700,000 as a result of this legislation. However the legislation also includes a mechanism by which the state may reimburse the local taxing units for this lost revenue. Fortunately for 2017 it appears that the state will reimburse the entire amount of lost revenue and this reimbursement amount has been included in budgeted 2017 revenue. We will need to continue to monitor this process as we plan for future year’s revenues.



2016 General Fund Budget Priorities - continued

With the continued reality of twenty-five percent less tax revenue the Metroparks staff have developed the 2017 Budget to again address 4 main points. 1) Address a backlog of deferred capital equipment replacements 2) Improve the image/quality of Metroparks facilities to a standard of excellence 3) Provide for a consistent level of support for natural areas throughout the Metroparks and 4) develop additional revenues through new and existing programs and fee structures to work toward filling the gap between Capital Need and Operating Surplus.

Some of the notable capital equipment items are:

- \$120,000 Tractor for Lake Erie Metropark
- \$115,000 Grinder Machine for Lower Huron Metropark
- \$125,000 Backhoe with clam bucket for Kensington Metropark
- \$250,000 Three Dump Trucks (replacing trams purchased in 1995 and 2007) for Lake St. Clair, Kensington and Stony Creek Metroparks
- \$150,000 Wheel Loader (new unit) for the Natural Resource Crew
- \$587,000 for seven Mowers for various Metroparks

The impression that park users have when using facilities is critical to our mission of providing excellent recreational and educational opportunities. The strategic cost cutting measures carried out over that past several years have left some facilities looking neglected. The 2017 general fund budget provides continued support for park operational maintenance expenditures through improved part time wage structure to attract and retain qualified staff and sustained emphasis on minor projects throughout the Metroparks. By the end of 2017 virtually all public restroom facilities will have seen some level of upgrade or improvement.

As stewards of the Metroparks natural resources, the 2017 budget includes a \$678,000 grant funded project for Phase II Marsh Restoration at Lake St. Clair. The intent of this phase is to connect the Black Creek to the Clinton River to improve fishery and wildlife habitat. Another major initiative, also in the Clinton River watershed, is the planned completion of a wetland restoration along the North Branch of the Clinton River begun in 2016. This project, which is also grant funded, is intended to create additional habitat and buffer between agricultural lands and the riparian flood plains allowing natural filtration of rainwater runoff. In addition funds have been included in each parks major maintenance funding to facilitate vegetative management promoting native species and reduction of invasive species.



2016 General Fund Budget Priorities - continued

Creating increases in the operational surplus is at the heart of several components of the Metroparks 2017 General Fund Budget. For 2017 Metroparks are holding the line on all fees and charges. Any increases in operating revenue will be reliant on increased usage. To this end, the plan is that the emphasis on marketing, web, social and traditional media will pay dividends. The public will make better use of the facilities and opportunities that the Metroparks offer to improve quality of life and the Metroparks will receive sufficient funding to allow us to continue to provide this critical benefit to the residents.



In summary, use of fund balance in 2017 and the years ahead provides the Board of Commissioners and Metroparks management time to continue to develop a fiscally sustainable model.

The 2017 budget plan includes revenue virtually flat with two exceptions (Increased tax revenue \$800,000 and grant revenue \$500,000). Administrative expenditure increases and capital expenditures increases reflect the strategic use of a significant portion (25%) of fund balance.

Diversifying sources of revenue to a sufficient extent to cover not just operating costs but also the needed capital maintenance and development is the challenge that staff and the Board of Commissioners will need to address in updating the five year plan for 2018 – 2022 during 2017.

Finally, development of this budget is a project that involves virtually all departments and districts throughout the Metroparks as well as the guidance of the Board of Commissioners. At this time I would like to thank all involved not only for their efforts in developing the 2017 Huron-Clinton Metroparks General Fund budget but more importantly for their continued dedication to the mission of the Metroparks, working to continue to enhance society's health and quality of life in Southeast Michigan.

BUDGETED REVENUES

PROPERTY TAX LEVY	\$29,932,724
OPERATING REVENUE	19,809,193
GRANT REVENUE	802,990
FOUNDATION SUPPORT	200,000
INTEREST INCOME	250,000
SALE OF CAPITAL ASSETS	270,000
OTHER	22,375

TOTAL BUDGETED REVENUES - 2017

\$51,287,282

BUDGETED EXPENDITURES

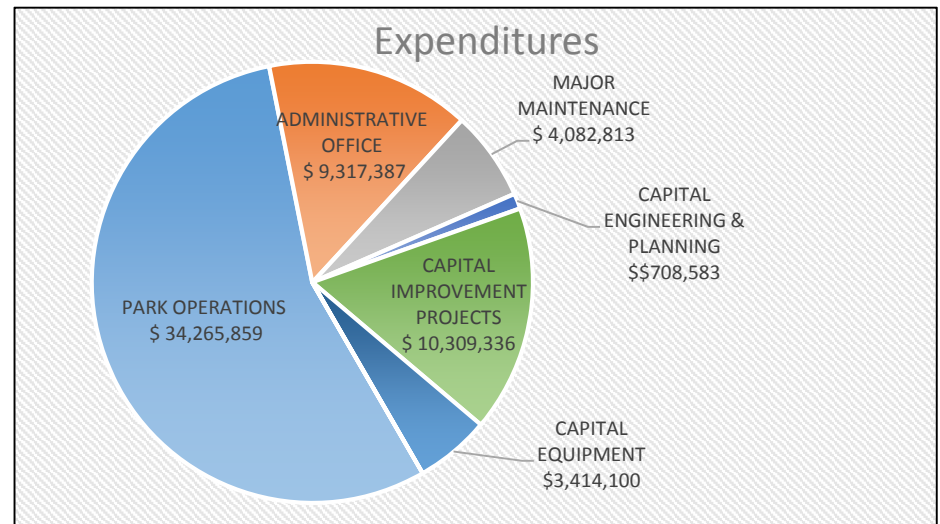
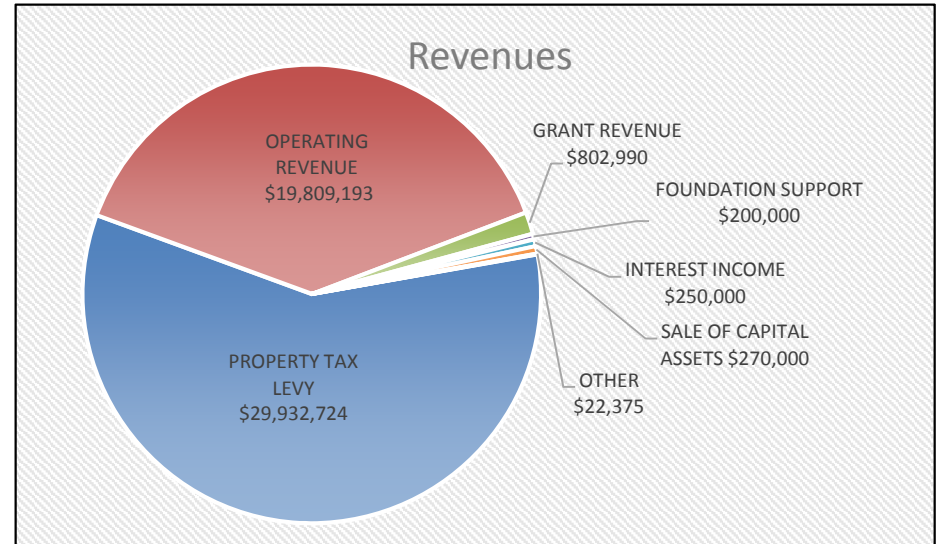
PARK OPERATIONS	34,265,859
ADMINISTRATIVE OFFICE	9,317,387
MAJOR MAINTENANCE	4,082,813
CAPITAL	
ENGINEERING & PLANNING	\$708,583
IMPROVEMENT PROJECTS	10,309,336
EQUIPMENT	3,414,100
LAND ACQUISITION	-

TOTAL BUDGETED EXPENDITURES - 2017

\$ 62,098,078

USE OF FUND BALANCE

\$ (10,810,796)



GENERAL FUND SUMMARY

HURON-CLINTON METROPARKS

2017 BUDGET

<u>BUDGETED REVENUES</u>	<u>2015 Actual</u>	<u>2016 Amended Budget</u>	<u>2016 Projected Actual</u>	<u>2017 Proposed Budget</u>
PROPERTY TAX LEVY	\$ 28,503,130	\$ 29,157,710	\$ 29,132,372	\$ 29,932,724
OPERATING REVENUE	18,071,961	19,086,304	19,813,093	19,809,193
GRANT REVENUE	217,896	1,107,990	305,000	802,990
FOUNDATION SUPPORT	158,946	332,500	8,010	200,000
INTEREST INCOME	344,745	225,000	250,000	250,000
SALE OF CAPITAL ASSETS	192,480	318,400	319,145	270,000
OTHER	987,949	252,092	252,382	22,375
TOTAL BUDGETED REVENUES - 2017	\$ 48,477,107	\$ 50,479,996	\$ 50,080,002	\$ 51,287,282
<u>BUDGETED EXPENDITURES</u>				
PARK OPERATIONS	\$ 31,518,622	\$ 33,000,313	\$ 32,541,864	\$ 34,265,859
ADMINISTRATIVE OFFICE	7,516,735	9,066,461	8,347,815	9,317,387
MAJOR MAINTENANCE	1,786,273	2,579,147	2,788,883	4,082,813
CAPITAL				
ENGINEERING, PLANNING & NATURAL RESOURCES	\$264,038	\$195,013	\$160,436	\$683,583
IMPROVEMENT PROJECTS	2,944,481	9,008,683	3,499,019	10,334,336
EQUIPMENT	1,374,715	3,226,181	3,230,096	3,414,100
LAND ACQUISITION	177,591	8,656	8,657	-
TOTAL BUDGETED EXPENDITURES - 2017	\$ 45,582,455	\$ 57,084,454	\$ 50,576,770	\$ 62,098,078
NET INCREASE (USE) OF FUND BALANCE	\$ 2,894,652	\$ (6,604,458)	\$ (496,768)	\$ (10,810,796)



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REVENUE

2017 BUDGET

REVENUE SOURCES

The Huron Clinton Metroparks receive revenue support from seven main sources. These resources are highlighted below from largest revenue stream to smallest. Total revenue for 2017 is \$51,287,282.

❖ **Property Taxes**

The single largest source of revenue for the Authority is derived from the ad valorem property tax levy within the five-county park district. In June, the Board of Commissioners approved the 2016 tax rate of .2146 mills (reduced by Headlee override) upon each dollar of state taxable valuation. This rate has remained constant since the 2006 budget. As mentioned previously, the authority will not recover (increase) from this millage rate due to Proposal A, which caps future taxable growth to the lower of the rate of inflation or 5%. The inflation factor for 2016 taxable values was 1.003%. This tax will be levied in December, 2016 and will provide funding for the 2017 Authority capital development and park operations.

In 2008 the Board of Commissioners approved a process to estimate the amount of “captured” tax revenues that results from the large number of tax abatement programs throughout the counties, and adjust the amount of revenue expected to be received. At the end of the year, when final settlement figures are forwarded to Huron-Clinton Metropolitan Authority by the counties, any necessary adjustments to the estimated amounts of locally captured taxes will be made. The Metroparks net tax levy for 2017 of \$29,232,724 represents a 0.07% increase from the 2016 net tax levy of \$29,021,861.

COUNTY	TOTAL 2016 TAXABLE VALUE	HCMA 1/4 MILL LEVY (0.00025)	HCMA REDUCED TAXABLE VALUE (0.0002146)	EST. WRITE OFF DUE TO TAX ABATEMENT PROGRAMS	HCMA EST. LEVY TO BE COLLECTED
LIVINGSTON	8,193,575,309	2,048,394	1,758,341	30,000	1,728,341
MACOMB	25,240,765,261	6,310,191	5,416,668	20,000	5,396,668
OAKLAND	52,706,863,613	13,176,716	11,310,893	300,000	11,010,893
WASHTENAW	15,251,978,252	3,812,995	3,273,075	70,000	3,203,075
WAYNE	38,414,476,766	9,603,619	8,243,747	350,000	7,893,747
FIVE COUNTY TOTAL	\$ 139,807,659,201	\$ 34,951,915	\$ 30,002,724	\$ 770,000	\$ 29,232,724

❖ **Park Operating Revenue**

Fees and charges implemented by the parks throughout the Authority total a proposed \$19,809,193 for the 2017 budget. Examples of park activities that generate revenue are golf, tolling, aquatics, interpretive programs, boat rental and many others. This is a \$3,900 decrease from the 2016 projected park operation revenue. Various park fees and rates for activities, rental spaces, tolling, etc remain consistent at the 2016 approved rates.

❖ **Grant Revenue**

The amount shown in this category represents money the Authority will be receiving from an outside agency to help fund specific projects within the parks. Grants that have been approved and granted by both the external granting organization and HCMA Board of Commissioners are put into the budget. For 2017 three grants have been approved by the Metroparks to assist in completing major projects for a total proposed revenue of \$802,990.

Park	Grant Project	Amount
Lake St. Clair	Marsh Restoration Phase II	\$678,000
Wolcott Mill	Wetland Restoration-Clinton River North Branch	\$ 30,000
Stony Creek	Replace Boat Launch Piers	\$ 94,990

❖ **Donations & Foundation Support**

In 2014, the Huron Clinton Metroparks hired a Director of Development to help the Authority increase financial support from outside sources, through membership and donation support of the Huron-Clinton Metropolitan Foundation. The three major categories set up by the foundation are Annual Campaign, Grant Funding and Major Gifts. The Annual Campaign includes memberships and general donations from patrons. Grant Funding includes grants applied for and given to the Foundation, and Major Gifts include large amounts of money presented to the Foundation for a restricted use within the Metroparks.

❖ **Interest Revenue**

Interest Income derived from investments in Certificates of Deposit and U.S. Agency issues are projected to produce \$250,000 in 2017. Return on investments have slowly been increasing resulting in more revenue for the Authority based on the amount we have invested.

❖ **Sale of Capital Assets**

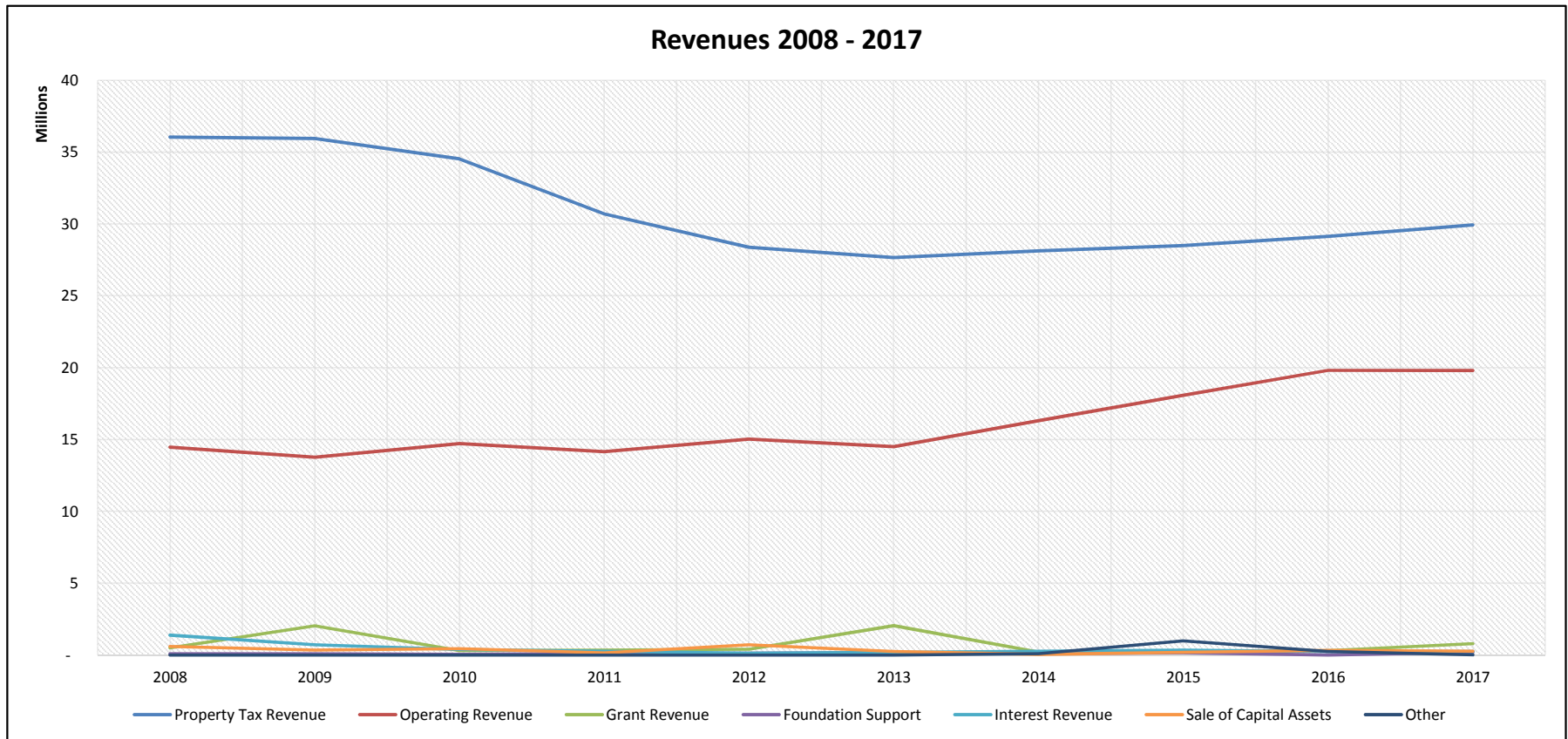
Annually the Authority has an auction in an effort to liquidate obsolete or unneeded equipment. This year there will be an additional surplus due to sale of golf carts that are being replaced at both Willow and Lake Erie golf courses. The golf carts along with other equipment being sold is projecting to earn \$270,000.

❖ **Other**

This revenue source represents one-time or unusual payments. Past examples include insurance settlements, rate stabilization payments and other minor items. There is \$22,375 proposed for 2017.

TEN YEAR HISTORY

	2008	2009	2010	2011	2012	2013	2014	2015	2016	2017
Property Tax Revenue	36,053,277	35,953,354	34,528,432	30,691,073	28,384,628	27,662,759	28,125,677	28,503,130	29,132,372	29,932,724
Operating Revenue	14,480,210	13,764,068	14,715,827	14,151,725	15,027,243	14,519,872	16,316,176	18,071,961	19,813,093	19,809,193
Grant Revenue	501,584	2,029,548	317,491	351,412	409,538	2,050,630	215,614	217,896	305,000	802,990
Foundation Support	91,929	101,219	57,065	110,423	127,231	167,123	87,407	158,946	8,010	200,000
Interest Revenue	1,386,929	717,457	384,922	266,837	133,184	198,255	277,461	344,745	250,000	250,000
Sale of Capital Assets	590,575	353,927	436,087	155,340	717,377	250,636	43,551	192,480	319,145	270,000
Other	-	-	-	-	-	-	97,013	987,949	252,382	22,375
Grand Total	53,104,504	52,919,573	50,439,824	45,726,810	44,799,201	44,849,275	45,162,899	48,477,107	50,080,002	51,287,282



OPERATING REVENUE
SUMMARY BY PARK

	2015 Actual	2016 Amended Budget	2016 Projected Actual	2017 Proposed Budget
100 Administrative Office	\$ 270,106	\$ 262,490	\$ 260,700	\$ 234,275
102 Lake St. Clair	2,162,819	2,487,464	2,428,075	2,468,150
104 Kensington	4,019,627	4,173,928	4,407,895	4,284,308
106 Lower Huron/Willow/Oakwoods	2,688,297	2,886,816	3,035,741	3,065,280
108 Hudson Mills/Dexter/Delhi	1,057,009	1,099,351	1,083,801	1,065,488
109 Stony Creek	3,594,249	3,984,975	4,159,821	4,227,482
112 Lake Erie	1,628,213	1,699,532	1,736,181	1,783,025
113 Wolcott Mill	644,537	551,818	609,292	605,600
115 Indian Springs	1,147,299	1,127,699	1,215,447	1,191,978
116 Huron Meadows	859,807	812,231	876,140	883,607
	<u>\$ 18,071,961</u>	<u>\$ 19,086,304</u>	<u>\$ 19,813,093</u>	<u>\$ 19,809,193</u>

OPERATING REVENUE
SUMMARY BY COST CENTER

	2015 Actual	2016 Amended Budget	2016 Projected Actual	2017 Proposed Budget
380 Outside Lease/Rent	\$ 131,640	\$ 131,895	\$ 130,700	\$ 130,675
531 Pool	605,034	632,050	647,288	661,900
532 Waterpark	919,540	905,000	960,700	934,000
535 Sprayzone	249,208	237,000	273,000	244,997
537 Ripslide	173,072	210,000	203,143	185,000
538 Beach	63,398	69,000	71,706	69,900
540 Dockage/Boat Storage	383,575	408,200	365,075	376,050
550 Boat Rental	460,095	491,100	474,030	485,524
560 Excursion Boat	44,102	48,750	7,000	50,000
565 Plaza Concession	-	-	5,200	5,200
580 Cross Country Skiing	66,235	69,950	26,988	55,100
590 Tolling	7,471,802	8,319,117	8,976,550	9,026,490
610 Family Camping	48,355	49,100	46,111	47,550
615 Group Camping	27,729	22,140	23,636	24,352
630 Activity Center Rental	210,988	202,700	229,365	217,500
635 Mobile Stage	16,300	20,200	17,750	16,200
640 Shelter Reservations	373,751	386,525	378,457	292,575
650 Golf Course	5,254,120	5,207,500	5,495,422	5,478,807
655 Par 3/Foot Golf	91,439	96,950	94,420	88,050
660 Disc/Adventure Golf	221,341	219,736	196,422	202,337
665 Adventure Course	-	12,000	12,000	12,000
670 Trackless Train	11,998	12,000	8,600	10,000
700 Special Events	160,362	362,420	244,347	224,500
880 Interpretive Center/Mill	281,857	201,510	194,330	216,313
881 Farm Learning Center	325,021	328,258	326,566	336,800
882 Mobile Learning Center	23,794	40,000	20,819	35,500
883 Environmental Discovery Center	116,538	89,971	105,407	108,378
990 General	133,957	112,537	77,366	72,800
991 Joint Government Maintenance	206,713	200,695	200,695	200,695
	<u>\$ 18,071,961</u>	<u>\$ 19,086,304</u>	<u>\$ 19,813,093</u>	<u>\$ 19,809,193</u>

HURON-CLINTON METROPARKS

2017 BUDGET

OPERATING REVENUE

SUMMARY BY PARK - BY COST CENTER

	2015 Actual	2016 Amended Budget	2016 Projected Actual	2017 Proposed Budget
100 Administrative Office				
380 Outside Lease/Rent	\$ 131,640	\$ 131,895	\$ 130,700	\$ 130,675
590 Tolling	138,467	130,595	130,000	103,600
100 Administrative Office Total	\$ 270,106	\$ 262,490	\$ 260,700	\$ 234,275
102 Lake St. Clair				
531 Pool	\$ 229,357	\$ 245,650	\$ 256,893	\$ 260,400
538 Beach	-	3,500	-	-
540 Dockage/Boat Storage	132,659	138,550	107,075	121,400
565 Plaza Concession	-	-	5,200	5,200
590 Tolling	1,290,386	1,503,417	1,560,000	1,580,715
630 Activity Center Rental	57,551	51,500	38,125	41,000
640 Shelter Reservations	72,039	74,000	69,675	70,000
655 Par 3/Foot Golf	56,724	61,250	58,770	53,850
660 Disc/Adventure Golf	36,018	35,000	29,540	33,250
670 Trackless Train	11,998	12,000	8,600	10,000
700 Special Events	40,696	105,500	68,734	60,200
880 Interpretive Center/Mill	27,680	29,800	28,602	31,900
990 General	22,584	48,162	17,726	21,100
991 Joint Government Maint	185,127	179,135	179,135	179,135
102 Lake St. Clair Total	\$ 2,162,819	\$ 2,487,464	\$ 2,428,075	\$ 2,468,150
104 Kensington				
535 Sprayzone	\$ 249,208	\$ 237,000	\$ 273,000	\$ 244,997
538 Beach	6,435	5,000	9,000	5,000
540 Dockage/Boat Storage	60,361	49,500	62,000	62,000
550 Boat Rental	245,919	264,200	248,150	254,244
560 Excursion Boat	44,102	48,750	7,000	50,000
580 Cross Country Skiing	18,404	18,700	3,791	16,500
590 Tolling	1,957,246	2,051,246	2,375,000	2,327,500

OPERATING REVENUE

SUMMARY BY PARK - BY COST CENTER

	<u>2015 Actual</u>	<u>2016 Amended Budget</u>	<u>2016 Projected Actual</u>	<u>2017 Proposed Budget</u>
104 Kensington-continued				
615 Group Camping	11,469	10,000	10,000	10,000
635 Mobile Stage	7,850	8,200	7,000	7,200
640 Shelter Reservations	105,975	97,000	97,000	9,675
650 Golf Course	908,796	917,600	907,550	907,498
660 Disc/Adventure Golf	79,233	77,700	70,225	70,170
700 Special Events	48,927	78,020	48,335	35,000
880 Interpretive Center/Mill	35,707	47,460	48,913	45,224
881 Farm Learning Center	183,580	204,680	196,019	202,500
882 Mobile Learning Center	23,794	30,000	19,200	14,500
990 General	29,295	25,572	22,412	19,000
991 Joint Government Maint	3,326	3,300	3,300	3,300
104 Kensington Total	<u>\$ 4,019,627</u>	<u>\$ 4,173,928</u>	<u>\$ 4,407,895</u>	<u>\$ 4,284,308</u>
106 Lower Huron/Will/Oakwoods				
531 Pool	\$ 99,979	\$ 101,100	\$ 106,418	\$ 103,400
532 Waterpark	919,540	905,000	960,700	934,000
550 Boat Rental	6,427	6,150	8,860	10,230
590 Tolling	876,420	1,061,704	1,078,000	1,093,500
610 Family Camping	16,088	16,100	16,120	16,550
615 Group Camping	2,993	2,400	2,300	2,500
640 Shelter Reservations	63,825	70,000	68,000	68,000
650 Golf Course	617,777	598,000	701,300	728,500
655 Par 3/Foot Golf	34,715	35,700	35,650	34,200
700 Special Events	16,386	51,000	25,760	32,500
880 Interpretive Center/Mill	22,878	26,400	24,402	26,500
882 Mobile Learning Center	-	10,000	1,619	10,500
990 General	11,270	3,262	6,612	4,900
106 Lower Huron/Will/Oakwoods Total	<u>\$ 2,688,297</u>	<u>\$ 2,886,816</u>	<u>\$ 3,035,741</u>	<u>\$ 3,065,280</u>

OPERATING REVENUE

SUMMARY BY PARK - BY COST CENTER

	2015 Actual	2016 Amended Budget	2016 Projected Actual	2017 Proposed Budget
108 Hudson Mills/Dexter/Delhi				
537 Ripslide	\$ 34,079	\$ 40,000	\$ 20,392	\$ -
550 Boat Rental	29,758	24,000	33,000	33,000
580 Cross Country Skiing	6,410	7,500	1,669	6,800
590 Tolling	462,004	513,424	530,000	535,000
615 Group Camping	3,730	3,240	3,336	3,352
635 Mobile Stage	450	-	-	-
640 Shelter Reservations	20,387	22,000	20,000	20,000
650 Golf Course	392,403	379,400	385,800	385,802
660 Disc/Adventure Golf	41,205	39,975	35,222	33,170
700 Special Events	13,242	28,400	21,426	17,500
880 Interpretive Center/Mill	16,686	17,000	13,513	15,164
990 General	36,653	24,412	19,443	15,700
108 Hudson Mills/Dexter/Delhi Total	\$ 1,057,009	\$ 1,099,351	\$ 1,083,801	\$ 1,065,488
109 Stony Creek				
538 Beach	\$ 138,993	\$ 170,000	\$ 182,751	\$ 185,000
537 Ripslide	56,962	60,500	62,706	64,900
540 Dockage/Boat Storage	27,149	58,200	25,100	24,750
550 Boat Rental	177,991	196,750	184,020	188,050
580 Cross Country Skiing	11,583	15,000	2,250	12,500
590 Tolling	1,919,596	2,139,902	2,313,550	2,360,775
610 Family Camping	32,267	33,000	29,991	31,000
630 Activity Center Rental	62,831	57,000	62,786	59,000
635 Mobile Stage	8,000	12,000	10,750	9,000
640 Shelter Reservations	76,500	87,000	89,932	90,000
650 Golf Course	910,491	962,000	1,010,342	1,007,000
660 Disc/Adventure Golf	64,884	67,061	61,435	65,747
665 Adventure Course	-	12,000	12,000	12,000
700 Special Events	28,006	55,750	57,485	36,050

OPERATING REVENUE

SUMMARY BY PARK - BY COST CENTER

	2015 Actual	2016 Amended Budget	2016 Projected Actual	2017 Proposed Budget
109 Stony Creek-continued				
880 Interpretive Center/Mill	47,462	31,200	29,222	42,950
882 Mobile Learning Center	-	-	-	10,500
990 General	13,275	9,352	7,241	10,000
991 Joint Government Maint	18,260	18,260	18,260	18,260
109 Stony Creek Total	\$ 3,594,249	\$ 3,984,975	\$ 4,159,821	\$ 4,227,482
112 Lake Erie				
531 Pool	\$ 275,697	\$ 285,300	\$ 283,977	\$ 298,100
540 Dockage/Boat Storage	163,406	161,950	170,900	167,900
590 Tolling	513,085	571,045	595,000	605,000
640 Shelter Reservations	15,900	16,000	16,600	17,000
650 Golf Course	637,035	619,500	637,400	649,700
700 Special Events	3,162	28,250	14,607	26,250
880 Interpretive Center/Mill	17,564	16,550	15,922	16,975
990 General	2,364	937	1,775	2,100
112 Lake Erie Total	\$ 1,628,213	\$ 1,699,532	\$ 1,736,181	\$ 1,783,025
113 Wolcott Mill				
590 Tolling	\$ 2,303	\$ 1,978	\$ 10,000	\$ 35,000
615 Group Camping	9,537	6,500	8,000	8,500
630 Activity Center Rental	19,798	20,000	16,500	17,500
640 Shelter Reservations	7,300	7,500	6,000	6,500
650 Golf Course	328,618	352,600	396,100	358,200
700 Special Events	9,943	6,500	8,000	8,000
880 Interpretive Center/Mill	113,831	33,100	33,756	37,600
881 Farm Learning Center	141,441	123,578	130,547	134,300
990 General	11,766	62	389	-
113 Wolcott Total Mill	\$ 644,537	\$ 551,818	\$ 609,292	\$ 605,600

HURON-CLINTON METROPARKS

2017 BUDGET

OPERATING REVENUE

SUMMARY BY PARK - BY COST CENTER

	2015 Actual	2016 Amended Budget	2016 Projected Actual	2017 Proposed Budget
115 Indian Springs				
590 Tolling	\$ 229,270	\$ 273,787	\$ 297,000	\$ 295,000
630 Activity Center Rental	70,808	74,200	111,954	100,000
640 Shelter Reservations	6,825	8,625	6,450	6,600
650 Golf Course	717,812	671,400	692,930	673,000
700 Special Events	-	9,000	-	9,000
883 Environmental Disc Ctr	116,587	89,971	105,407	108,378
990 General	5,996	716	1,706	-
115 Indian Springs Total	<u>\$ 1,147,299</u>	<u>\$ 1,127,699</u>	<u>\$ 1,215,447</u>	<u>\$ 1,191,978</u>
116 Huron Meadows				
580 Cross Country Skiing	29,838	28,750	19,278	19,300
590 Tolling	83,026	72,019	88,000	90,400
640 Shelter Reservations	5,000	4,400	4,800	4,800
650 Golf Course	741,188	707,000	764,000	769,107
990 General	755	62	62	-
116 Huron Meadows Total	<u>\$ 859,807</u>	<u>\$ 812,231</u>	<u>\$ 876,140</u>	<u>\$ 883,607</u>
Grand Total	<u><u>\$ 18,071,961</u></u>	<u><u>\$ 19,086,304</u></u>	<u><u>\$ 19,813,093</u></u>	<u><u>\$ 19,809,193</u></u>



EXPENDITURES

2017 BUDGET

EXPENDITURES

The Huron Clinton Metroparks expenditures can be broken down into four main categories which include Park Operations, Administrative Office, Major Maintenance and Capital. Capital expenditures can be further categorized as – 1. Improvement projects 2. Equipment purchases 3. Engineering & Planning and 4. Land acquisition. Total budgeted expenditures for 2017 are \$62,098,078.

❖ **Park Operating**

Expenditures within park operations can be classified as either personnel services or contractual services. Personnel services includes wages and other related fringe benefits. Contractual services include all other types of expenditures. The proposed 2017 expenditure budget for park operations is \$34,265,859. This represents an increase of 5.3% over the 2016 projected expenditures.

Some key factors affecting this budgeted increase include the following:

- Increase of part time wage scale throughout the entire Metroparks.
- General liability insurance rates rose 16.11% from 2016 rates.
- Group insurance increased overall 13.40%.
- Minor equipment purchases increased by 13.7%.

❖ **Administrative Office**

General administration expenses reflect the cost of running the Authority’s centralized Administrative Office (AO), which covers full & part time employees, retirement group benefit participants, materials, supplies and outside consultants utilized in managing the entire Metropark system. The AO has a proposed 2017 expenditure budget of \$9,317,387. Increases to the AO expenditure budget result from the following new positions included in the 2017 budget.

Position	Type
Golf Superintendent	Full Time
Human Resource Generalist	Full Time
Graphic Designer	Full Time

The increase also includes three key positions – Deputy Director, CFO & Fund Development Director -that were vacant in 2016, but are being budgeted for the full 2017 fiscal year.

EXPENDITURES-continued

❖ **Major Maintenance**

The Authority classifies all non-recurring repair/maintenance type projects that exceed \$10,000 as Major Maintenance expenses. These projects do not substantially improve or alter an existing facility and, therefore, are not capitalized. During 2017, Metropark facilities to be renovated, are projected to cost \$4,082,813.

❖ **Capital**

1. Improvement Projects – This covers construction projects that exceed the Authority’s \$10,000 capitalization limit. Throughout 2017, the Authority is proposing to spend \$10,309,336 on capital improvement projects. These projects enhance the Authority’s recreational facilities offered to the public in terms of park roads, hike/bike trails, parking lots, buildings, utilities, landscaping, golf courses and other improvements. Some of the more significant capital projects for 2017 are:

Park	Project	Amount
Stony Creek	Boat Launch Site Redevelopment	\$2,000,000
Lake St. Clair	West Beachfront & Playground Redevelopment	\$1,200,000
Administrative Office	Parkwide IT Infrastructure Connectivity	\$1,000,000
Administrative Office	Office Addition	\$500,000

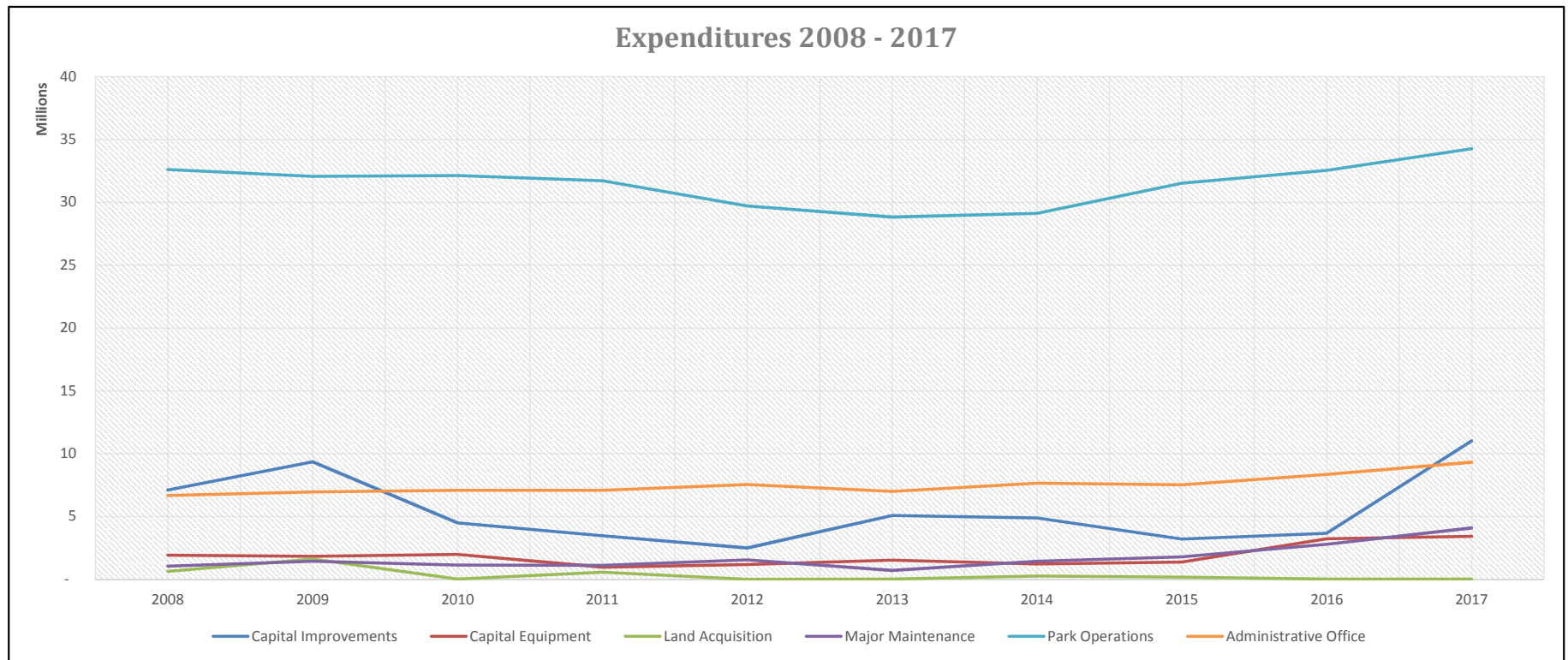
2. Equipment – Any equipment having an individual value in excess of \$5,000 is capitalized. 2017 budgeted capital equipment purchases total \$3,414,100 – which is a \$1.7 million increase from the 2015 projected amount. One of the priorities of the Metroparks for 2016 is to address a backlog of deferred capital equipment replacements. Some major equipment purchases expected during 2016 include:

Park	Equipment Description	Amount
NRC	Wheel Loader	\$150,000
Kensington	Backhoe with Bucket	\$125,000
Lake Erie	Tractor	\$120,000
Lower Huron	Grinder Machine	\$115,000

3. Engineering & Planning – The capitalized engineering and planning expenditures reflect planning and design expenses incurred on specific capital projects prior to the awarding of a construction contract. The total for 2017 is \$708,581.
4. Land Acquisition – This reflects the amount spent on acquiring land for the Authority. No land acquisitions are anticipated for the 2017 fiscal year.

TEN YEAR HISTORY

	2008	2009	2010	2011	2012	2013	2014	2015	2016	2017
Park Operations	32,609,363	32,062,270	32,131,822	31,717,979	29,706,692	28,829,491	29,119,023	31,518,622	32,541,864	34,265,859
Administrative Office	6,659,575	6,958,695	7,088,861	7,075,619	7,538,185	6,990,592	7,640,052	7,516,735	8,347,815	9,317,387
Major Maintenance	1,043,507	1,442,499	1,131,938	1,106,658	1,553,104	704,328	1,435,517	1,786,273	2,788,883	4,082,813
Capital Improvements	7,103,917	9,347,177	4,494,392	3,456,892	2,491,443	5,068,491	4,879,504	3,208,519	3,659,455	11,017,919
Capital Equipment	1,910,491	1,821,169	1,972,142	965,066	1,170,104	1,531,932	1,225,463	1,374,715	3,230,096	3,414,100
Land Acquisition	624,843	1,603,169	10,423	565,997	2,350	28,820	269,846	177,591	8,657	-
	49,951,696	53,234,979	46,829,578	44,888,211	42,461,878	43,153,654	44,569,405	45,582,455	50,576,770	62,098,078





OPERATING EXPENDITURES

2017 BUDGET

OPERATING EXPENDITURES
SUMMARY BY PARK

	2015 Actual	2016 Amended Budget	2016 Projected Actual	2017 Proposed Budget
100 Administrative Office	\$ 28,517	\$ 25,735	\$ 28,050	\$ 25,500
102 Lake St. Clair	3,955,554	4,164,905	4,008,866	4,324,484
104 Kensington	6,487,747	6,671,825	6,689,101	6,906,369
106 Lower Huron/Willow/Oakwoods	5,954,585	6,330,242	6,210,083	6,660,806
108 Hudson Mills/Dexter/Delhi	2,531,077	2,588,097	2,528,056	2,652,306
109 Stony Creek	4,450,218	4,913,216	4,968,315	4,884,163
112 Lake Erie	3,366,875	3,526,374	3,402,528	3,834,095
113 Wolcott Mill	1,645,858	1,791,853	1,772,478	1,900,950
115 Indian Springs	2,018,613	1,995,913	1,970,070	2,060,649
116 Huron Meadows	1,079,578	992,152	964,317	1,016,537
	<u>\$ 31,518,622</u>	<u>\$ 33,000,313</u>	<u>\$ 32,541,864</u>	<u>\$ 34,265,859</u>

OPERATING EXPENDITURES
SUMMARY BY COST CENTER

	2015 Actual	2016 Amended Budget	2016 Projected Actual	2017 Proposed Budget
180 Natural Resources	\$ 36,051	\$ 342,278	\$ 249,165	\$ -
185 Natural Resources Restoration	-	80,014	17,930	-
192 Engineering	5,679	-	-	-
380 Outside Lease/Rent	26,920	24,135	26,450	24,000
531 Pool	932,732	1,009,650	931,555	1,062,761
532 Waterpark	776,401	894,616	850,245	858,523
535 Sprayzone	168,860	197,565	183,754	186,889
537 Ripslide	69,195	104,500	100,894	67,535
538 Beach	208,058	292,411	270,115	267,195
540 Dockage/Boat Storage	144,660	180,204	177,200	248,293
550 Boat Rental	230,709	228,186	241,940	244,660
560 Excursion Boat	31,085	35,223	15,403	39,878
565 Plaza Concession	-	18,650	18,274	2,050
580 Cross Country Skiing	140,245	120,357	100,510	124,936
590 Tolling	569,070	672,150	760,353	804,501
610 Family Camping	13,666	13,444	14,083	15,907
615 Group Camping	4,751	5,744	4,681	4,579
630 Activity Center Rental	171,392	155,525	134,257	151,022
635 Mobile Stage	8,923	20,730	11,519	12,154
640 Shelter Reservations	10,405	23,100	21,000	2,000
650 Golf Course	4,682,062	4,879,756	4,929,970	5,247,103
655 Par 3/Foot Golf	217,333	254,916	247,349	299,850
660 Disc/Adventure Golf	67,429	121,316	115,757	115,773
670 Trackless Train	16,759	26,041	24,091	25,090
700 Special Events	173,414	269,816	212,916	297,464
710 Administrative	4,530,954	4,515,305	4,533,363	4,853,427
730 Police	4,459,090	4,725,067	4,655,187	4,825,952
870 Wildlife Management	50,179	69,935	33,504	59,966
880 Interpretive Center/Mill	2,047,467	2,039,248	1,998,036	2,099,696

OPERATING EXPENDITURES
SUMMARY BY COST CENTER

	2015 Actual	2016 Amended Budget	2016 Projected Actual	2017 Proposed Budget
881 Farm Learning Center	1,303,285	1,433,816	1,431,952	1,489,990
882 Mobile Learning Center	155,996	347,826	349,009	437,831
883 Environmental Discovery Center	481,382	419,421	456,045	426,357
940 HEART Lab	4,750	22,997	-	-
990 General	9,743,121	9,381,418	9,357,573	9,857,764
991 Joint Government Maintenance	36,599	74,952	67,784	112,713
	<u>\$ 31,518,622</u>	<u>\$ 33,000,313</u>	<u>\$ 32,541,864</u>	<u>\$ 34,265,859</u>

OPERATING EXPENDITURES

SUMMARY BY PARK - BY COST CENTER

	2015 Actual	2016 Amended Budget	2016 Projected Actual	2017 Proposed Budget
100 Administrative Office				
380 Outside Lease/Rent	\$ 26,920	\$ 24,135	\$ 26,450	\$ 24,000
590 Tolling	1,597	1,600	1,600	1,500
100 Administrative Office Total	\$ 28,517	\$ 25,735	\$ 28,050	\$ 25,500
102 Lake St. Clair				
180 Natural Resources	\$ -	\$ 18,063	\$ 4,786	\$ -
185 Natural Resources Restoration	-	6,421	3,647	-
538 Beach	263,829	268,695	257,763	304,607
531 Pool	18,355	17,738	17,220	19,511
535 Sprayzone	12,995	25,906	28,384	24,639
540 Dockage/Boat Storage	67,155	70,315	72,871	70,640
565 Plaza Concession	-	18,650	18,274	2,050
580 Cross Country Skiing	89	300	500	500
590 Tolling	54,644	66,240	65,717	68,270
630 Activity Center Rental	79,525	70,632	50,744	63,917
640 Shelter Reservations	2,453	100	-	1,500
655 Par 3/Foot Golf	142,007	159,456	150,644	182,377
660 Disc/Adventure Golf	13,478	51,722	47,552	32,241
670 Trackless Train	16,759	26,041	24,091	25,090
700 Special Events	51,276	26,603	26,944	54,422
710 Administrative	746,166	687,760	680,053	685,371
730 Police	637,935	723,686	631,634	728,389
870 Wildlife Management	875	795	700	700
880 Interpretive Center/Mill	323,182	304,378	310,825	329,044
940 HEART Lab	4,750	22,997	-	-
990 General	1,494,184	1,536,593	1,559,314	1,633,808
991 Joint Government Maint	25,897	61,815	57,203	97,408
102 Lake St. Clair Total	\$ 3,955,554	\$ 4,164,905	\$ 4,008,866	\$ 4,324,484

HURON-CLINTON METROPARKS

2017 BUDGET

OPERATING EXPENDITURES

SUMMARY BY PARK - BY COST CENTER

	2015 Actual	2016 Amended Budget	2016 Projected Actual	2017 Proposed Budget
104 Kensington				
180 Natural Resources	\$ 11,162	\$ 54,595	\$ 93,932	\$ -
185 Natural Resources Restoration	-	12,842	1,950	-
192 Engineering	1,619	-	-	-
532 Waterpark	380	-	-	-
535 Sprayzone	124,385	140,631	130,822	135,597
538 Beach	78,009	113,034	95,019	96,309
540 Dockage/Boat Storage	1,556	6,069	1,635	6,365
550 Boat Rental	136,057	123,449	138,482	145,151
560 Excursion Boat	31,085	35,223	15,403	39,878
580 Cross Country Skiing	25,561	23,889	9,971	20,225
590 Tolling	161,820	183,670	234,949	239,746
615 Group Camping	477	-	-	-
635 Mobile Stage	3,592	14,210	6,729	8,049
650 Golf Course	693,991	678,261	658,645	706,774
660 Disc/Adventure Golf	23,464	27,777	25,896	30,492
700 Special Events	37,318	74,964	56,966	71,929
710 Administrative	775,435	767,916	789,334	860,019
730 Police	1,012,718	1,029,330	1,081,951	1,013,698
870 Wildlife Management	10,768	14,438	6,813	6,388
880 Interpretive Center/Mill	447,899	473,688	471,521	490,703
881 Farm Learning Center	744,760	817,287	817,170	849,855
882 Mobile Learning Center	155,996	148,961	144,835	157,169
990 General	2,008,295	1,929,344	1,904,727	2,025,007
991 Joint Government Maint	1,399	2,248	2,351	3,015
104 Kensington Total	\$ 6,487,747	\$ 6,671,825	\$ 6,689,101	\$ 6,906,369
106 Lower Huron/Willow/Oakwoods				
180 Natural Resources	\$ 6,056	\$ 90,991	\$ 42,260	\$ -
185 Natural Resources Restoration	-	9,809	477	-
192 Engineering	171	-	-	-

OPERATING EXPENDITURES
SUMMARY BY PARK - BY COST CENTER

	2015 Actual	2016 Amended Budget	2016 Projected Actual	2017 Proposed Budget
106 Lower Huron/Willow/Oakwoods-continued				
531 Pool	216,456	240,414	227,393	249,429
532 Waterpark	776,021	894,616	850,245	858,523
550 Boat Rental	10,902	24,118	24,449	21,790
580 Cross Country Skiing	89	-	-	185
590 Tolling	170,896	210,987	230,343	241,095
610 Family Camping	1,554	2,481	2,491	2,493
615 Group Camping	178	200	178	200
650 Golf Course	620,898	572,854	637,744	890,636
655 Par 3/Foot Golf	73,947	95,460	96,705	117,473
700 Special Events	13,477	21,963	20,433	19,756
710 Administrative	712,161	722,290	724,734	740,636
730 Police	807,606	884,779	797,820	866,555
870 Wildlife Management	13,016	11,060	579	17,294
880 Interpretive Center/Mill	536,524	436,882	442,573	447,291
882 Mobile Learning Center	-	108,971	113,645	137,811
990 General	1,994,632	2,002,367	1,998,014	2,049,639
106 Lower Huron/Willow/Oakwoods Total	\$ 5,954,585	\$ 6,330,242	\$ 6,210,083	\$ 6,660,806
108 Hudson Mills/Dexter/Delhi				
180 Natural Resources	\$ 4,947	\$ 36,398	\$ 13,757	\$ -
185 Natural Resources Restoration	-	9,631	837	-
537 Riplide	46,615	39,274	40,450	-
550 Boat Rental	4,310	3,390	3,369	3,600
580 Cross Country Skiing	6,021	6,888	6,051	9,505
590 Tolling	45,424	49,921	53,748	59,236
615 Group Camping	469	379	379	284
640 Shelter Reservations	-	9,000	9,000	-
650 Golf Course	404,305	430,255	442,161	415,087
660 Disc/Adventure Golf	6,259	18,945	18,942	28,375
700 Special Events	25,906	31,490	29,037	29,020

HURON-CLINTON METROPARKS

2017 BUDGET

OPERATING EXPENDITURES

SUMMARY BY PARK - BY COST CENTER

	2015 Actual	2016 Amended Budget	2016 Projected Actual	2017 Proposed Budget
108 Hudson Mills/Dexter/Delhi-continued				
710 Administrative	598,934	627,408	657,957	697,965
730 Police	410,409	473,143	408,393	479,840
870 Wildlife Management	6,071	8,332	6,740	3,399
880 Interpretive Center/Mill	131,864	131,171	132,985	134,681
990 General	839,544	712,473	704,250	791,314
108 Hudson Mills/Dexter/Delhi Total	\$ 2,531,077	\$ 2,588,097	\$ 2,528,056	\$ 2,652,306
109 Stony Creek				
180 Natural Resources	\$ 6,785	\$ 60,662	\$ 56,766	\$ -
185 Natural Resources Restoration	-	9,878	5,562	-
537 Ripslide	22,580	65,226	60,444	67,535
538 Beach	117,054	153,471	146,712	146,247
540 Dockage/Boat Storage	13,555	12,489	13,117	66,894
550 Boat Rental	79,440	77,229	75,640	74,119
580 Cross Country Skiing	9,518	6,142	4,582	10,005
590 Tolling	63,251	72,258	74,952	76,172
610 Family Camping	12,112	11,063	11,651	13,414
630 Activity Center Rental	28,253	21,094	18,128	13,391
635 Mobile Stage	5,330	6,520	4,790	4,105
640 Shelter Reservations	7,000	-	-	-
650 Golf Course	712,786	1,062,884	1,070,814	763,252
660 Disc/Adventure Golf	24,229	22,872	23,367	24,665
700 Special Events	27,121	65,958	61,659	68,037
710 Administrative	658,938	658,203	675,634	748,634
730 Police	709,004	696,591	774,978	765,158
870 Wildlife Management	3,224	13,529	11,452	13,749
880 Interpretive Center/Mill	253,330	291,123	269,465	304,024
882 Mobile Learning Center	-	89,894	90,529	142,851
990 General	1,687,405	1,505,243	1,509,843	1,569,621

HURON-CLINTON METROPARKS

2017 BUDGET

OPERATING EXPENDITURES

SUMMARY BY PARK - BY COST CENTER

	2015 Actual	2016 Amended Budget	2016 Projected Actual	2017 Proposed Budget
109 Stony Creek-continued				
991 Joint Government Maint	9,302	10,889	8,230	12,290
109 Stony Creek Total	<u>\$ 4,450,218</u>	<u>\$ 4,913,216</u>	<u>\$ 4,968,315</u>	<u>\$ 4,884,163</u>
112 Lake Erie				
180 Natural Resources	\$ 1,010	\$ 21,015	\$ 1,735	\$ -
185 Natural Resources Restoration	-	9,671	3,096	-
192 Engineering	3,870	-	-	-
531 Pool	452,447	500,541	446,399	508,725
540 Dockage/Boat Storage	62,394	91,332	89,577	104,394
580 Cross Country Skiing	89	300	300	-
590 Tolling	44,002	58,930	65,428	63,494
640 Shelter Reservations	-	8,000	6,000	500
650 Golf Course	651,322	575,651	564,540	838,522
700 Special Events	18,190	38,638	13,972	42,300
710 Administrative	575,340	594,369	538,581	599,845
730 Police	560,498	559,359	592,774	559,475
870 Wildlife Management	9,318	12,170	5,005	11,635
880 Interpretive Center/Mill	91,516	132,654	121,899	121,311
990 General	896,877	923,744	953,222	983,894
112 Lake Erie Total	<u>\$ 3,366,875</u>	<u>\$ 3,526,374</u>	<u>\$ 3,402,528</u>	<u>\$ 3,834,095</u>
113 Wolcott Mill				
180 Natural Resources	\$ -	\$ 24,265	\$ 7,384	\$ -
185 Natural Resources Restoration	-	6,066	-	-
590 Tolling	543	200	1,500	19,145
615 Group Camping	3,627	5,065	4,065	4,095
630 Activity Center Rental	31,555	30,335	34,461	28,130
640 Shelter Reservations	953	-	-	-
650 Golf Course	399,276	406,217	416,136	422,029
710 Administrative	163,987	171,611	160,067	185,818

HURON-CLINTON METROPARKS

2017 BUDGET

OPERATING EXPENDITURES

SUMMARY BY PARK - BY COST CENTER

	2015 Actual	2016 Amended Budget	2016 Projected Actual	2017 Proposed Budget
113 Wolcott Mill-continued				
730 Police	49,502	78,794	96,299	128,044
870 Wildlife Management	282	417	-	-
880 Interpretive Center/Mill	262,196	269,353	248,768	272,642
881 Farm Learning Center	558,525	616,529	614,782	640,135
990 General	175,412	183,001	189,016	200,912
113 Wolcott Mill Total	\$ 1,645,858	\$ 1,791,853	\$ 1,772,478	\$ 1,900,950
115 Indian Springs				
180 Natural Resources	\$ 2,801	\$ 24,155	\$ 20,724	\$ -
185 Natural Resources Restoration	-	9,631	2,361	-
535 Sprayzone	19	-	-	-
580 Cross Country Skiing	26,121	39,196	35,712	31,781
590 Tolling	5,798	7,913	7,971	13,225
630 Activity Center Rental	24,950	26,599	30,328	33,752
650 Golf Course	32,058	33,465	30,924	45,584
700 Special Events	647,076	636,379	630,334	686,595
710 Administrative	-	10,200	3,905	12,000
730 Police	232,606	224,474	247,918	271,833
870 Wildlife Management	170,407	181,020	165,780	187,384
880 Interpretive Center/Mill	6,124	8,044	1,795	3,719
883 Environmental Disc Ctr	482,337	419,421	456,045	426,357
990 General	388,317	375,415	336,273	348,419
115 Indian Springs Total	\$ 2,018,613	\$ 1,995,913	\$ 1,970,070	\$ 2,060,649
116 Huron Meadows				
180 Natural Resources	\$ 3,290	\$ 12,133	\$ 7,821	\$ -
185 Natural Resources Restoration	-	6,066	-	-
580 Cross Country Skiing	93,081	74,925	71,135	71,291

OPERATING EXPENDITURES
SUMMARY BY PARK - BY COST CENTER

	2015 Actual	2016 Amended Budget	2016 Projected Actual	2017 Proposed Budget
116 Huron Meadows-continued				
590 Tolling	1,941	1,745	1,788	2,091
640 Shelter Reservations	-	6,000	6,000	-
650 Golf Course	553,789	517,254	509,596	524,208
700 Special Events	125	-	-	-
710 Administrative	67,386	61,274	59,085	63,306
730 Police	101,010	98,366	105,558	97,409
870 Wildlife Management	500	1,150	420	3,082
990 General	258,456	213,239	202,914	255,150
116 Huron Meadows Total	<u>\$ 1,079,578</u>	<u>\$ 992,152</u>	<u>\$ 964,317</u>	<u>\$ 1,016,537</u>
Grand Total	<u><u>\$ 31,518,622</u></u>	<u><u>\$ 33,000,313</u></u>	<u><u>\$ 32,541,864</u></u>	<u><u>\$ 34,265,859</u></u>

HURON-CLINTON METROPARKS

2017 BUDGET

OPERATING EXPENDITURES
SUMMARY BY BASE ACCOUNT

	2015 Actual	2016 Amended Budget	2016 Projected Actual	2017 Proposed Budget
9010 - Full Time Wages	\$ 9,021,809	\$ 9,466,801	\$ 9,173,477	\$ 9,478,344
9011 - Full Time Overtime	291,504	302,799	296,366	259,171
9013 - FT Benefits Pd to Emps	688,862	571,080	550,626	593,763
9014 - FT Benefits Pd for Emps	7,098,226	5,880,724	5,685,905	6,159,636
9020 - Part Time Wages	5,760,654	7,074,421	7,210,051	7,571,447
9021 - Part Time Overtime	74,611	97,234	92,412	82,550
9023 - PT Benefits Pd to Emps	2,062	5,406	5,415	4,815
9024 - PT Benefits Pd for Emps	496,921	382,941	361,743	698,158
9090 - Payments to Retirees	10,000	-	-	-
	<u>\$ 23,444,649</u>	<u>\$ 23,781,405</u>	<u>\$ 23,375,995</u>	<u>\$ 24,847,884</u>
9110 - Operating Supplies *	\$ 617,962	\$ 1,704,810	\$ 1,737,294	\$ 1,559,438
9120 - Maintenance Materials *	948,409	-	-	-
9130 - Tools/Equipment	904,510	1,097,117	1,019,685	1,159,239
9140 - Chemicals	396,364	459,704	441,359	479,950
9150 - Equipment Fuel	502,866	548,805	461,536	487,350
9160 - Uniforms	94,498	102,980	105,075	101,285
9170 - Resale Merchandise	516,738	543,295	551,085	556,559
9410 - Professional Services *	477,363	-	-	-
9420 - Outside Services *	1,259,187	2,325,919	2,284,057	2,371,442
9430 - Insurances	546,934	582,609	525,378	609,995
9440 - Utilities	1,674,958	1,668,472	1,873,005	1,903,617
9450 - Rents/Leases	72,472	80,886	74,964	82,239
9460 - Postage/Shipping	5,839	8,540	8,471	8,400
9499 - Miscellaneous	-	1,000	-	-
9510 - Memberships	11,645	15,893	14,203	17,013
9520 - Employee Development	47,674	78,378	68,697	80,948
9910 - Over/Under	10,364	-	560	-
9945 - Inventory Gain/Loss on Adjustment	(13,808)	500	500	500
	<u>\$ 8,073,974</u>	<u>\$ 9,218,908</u>	<u>\$ 9,165,869</u>	<u>\$ 9,417,975</u>
	<u><u>\$ 31,518,622</u></u>	<u><u>\$ 33,000,313</u></u>	<u><u>\$ 32,541,864</u></u>	<u><u>\$ 34,265,859</u></u>

* During the 2016 fiscal year the following base accounts were reclassified: 9120 Maintenance Supplies was combined with 9110 Operating Supplies and 9410 Professional Services was combined with 9420 Outside Services for non-engineering cost centers.

HURON-CLINTON METROPARKS

2017 BUDGET

OPERATING EXPENDITURES
SUMMARY BY PARK - BY BASE ACCOUNT

	2015 Actual	2016 Amended Budget	2016 Projected Actual	2017 Proposed Budget
100 Administrative Office				
Contractual Services				
9110 - Operating Supplies *	\$ 28,517	\$ 25,735	\$ 28,050	\$ 25,500
Contractual Services Total	<u>\$ 28,517</u>	<u>\$ 25,735</u>	<u>\$ 28,050</u>	<u>\$ 25,500</u>
100 Administrative Office Total	<u>\$ 28,517</u>	<u>\$ 25,735</u>	<u>\$ 28,050</u>	<u>\$ 25,500</u>
102 Lake St. Clair				
Personnel Services				
9010 - Full Time Wages	\$ 1,097,169	\$ 1,139,033	\$ 1,085,755	\$ 1,171,828
9011 - Full Time Overtime	38,588	42,519	37,184	34,500
9013 - FT Benefits Pd to Emps	78,530	71,761	65,904	74,612
9014 - FT Benefits Pd for Emps	892,893	730,114	673,917	772,142
9020 - Part Time Wages	745,137	965,814	955,007	1,010,719
9021 - Part Time Overtime	4,684	12,150	11,737	12,150
9023 - PT Benefits Pd to Emps	100	792	785	792
9024 - PT Benefits Pd for Emps	52,750	47,698	41,985	82,091
Personnel Services Total	<u>\$ 2,909,851</u>	<u>\$ 3,009,881</u>	<u>\$ 2,872,274</u>	<u>\$ 3,158,834</u>
Contractual Services				
9110 - Operating Supplies *	\$ 58,701	\$ 233,561	\$ 219,956	\$ 208,650
9120 - Maintenance Materials *	177,145	-	-	-
9130 - Tools/Equipment	105,985	134,204	117,520	124,530
9140 - Chemicals	27,459	32,750	30,167	31,650
9150 - Equipment Fuel	42,539	45,515	46,094	47,000
9160 - Uniforms	16,355	14,134	14,265	14,650
9170 - Resale Merchandise	2,917	6,800	6,321	7,000
9410 - Professional Services *	68,961	-	-	-
9420 - Outside Services *	172,756	316,332	308,335	309,125

OPERATING EXPENDITURES
SUMMARY BY PARK - BY BASE ACCOUNT

	2015 Actual	2016 Amended Budget	2016 Projected Actual	2017 Proposed Budget
102 Lake St. Clair				
Contractual Services-continued				
9430 - Insurances	70,933	75,620	52,451	79,385
9440 - Utilities	285,412	262,000	308,654	310,000
9450 - Rents/Leases	13,930	17,940	17,741	18,100
9460 - Postage/Shipping	1,594	1,750	1,749	1,800
9510 - Memberships	3,963	4,418	4,146	4,380
9520 - Employee Development	6,064	10,000	9,193	9,380
9910 - Over/Under	952	-	-	-
9945 - Inventory Gain/Loss on Adjustment	(9,963)	-	-	-
Contractual Services Total	<u>\$ 1,045,704</u>	<u>\$ 1,155,024</u>	<u>\$ 1,136,592</u>	<u>\$ 1,165,650</u>
102 Lake St. Clair Total	<u>\$ 3,955,554</u>	<u>\$ 4,164,905</u>	<u>\$ 4,008,866</u>	<u>\$ 4,324,484</u>
104 Kensington				
Personnel Services				
9010 - Full Time Wages	\$ 2,004,375	\$ 2,097,666	\$ 2,065,714	\$ 2,085,996
9011 - Full Time Overtime	53,995	57,660	57,711	55,500
9013 - FT Benefits Pd to Emps	188,028	127,146	124,504	132,377
9014 - FT Benefits Pd for Emps	1,571,409	1,317,030	1,287,434	1,370,019
9020 - Part Time Wages	1,110,911	1,263,473	1,415,246	1,459,031
9021 - Part Time Overtime	18,871	18,979	18,879	18,000
9023 - PT Benefits Pd to Emps	264	1,109	1,053	1,111
9024 - PT Benefits Pd for Emps	100,617	70,373	78,620	138,175
Personnel Services Total	<u>\$ 5,048,470</u>	<u>\$ 4,953,435</u>	<u>\$ 5,049,161</u>	<u>\$ 5,260,209</u>
Contractual Services				
9110 - Operating Supplies *	\$ 165,119	\$ 321,489	\$ 311,204	\$ 299,573
9120 - Maintenance Materials *	126,857	2,942	-	-
9130 - Tools/Equipment	139,125	171,159	173,054	157,641
9140 - Chemicals	73,471	100,255	80,100	115,500
9150 - Equipment Fuel	104,332	148,533	104,949	109,950

OPERATING EXPENDITURES

SUMMARY BY PARK - BY BASE ACCOUNT

	2015 Actual	2016 Amended Budget	2016 Projected Actual	2017 Proposed Budget
104 Kensington				
Contractual Services-continued				
9160 - Uniforms	18,941	22,254	21,321	19,375
9170 - Resale Merchandise	102,662	115,284	120,382	130,270
9410 - Professional Services *	105,158	-	-	-
9420 - Outside Services *	267,300	477,546	463,692	438,701
9430 - Insurances	109,529	118,546	118,553	124,315
9440 - Utilities	193,201	204,889	210,104	210,579
9450 - Rents/Leases	19,131	16,689	18,526	16,422
9460 - Postage/Shipping	646	1,370	1,320	1,050
9510 - Memberships	1,911	2,443	2,035	3,610
9520 - Employee Development	11,634	14,990	14,700	19,174
9910 - Over/Under	4,337	-	-	-
9945 - Inventory Gain/Loss on Adjustment	(4,077)	-	-	-
Contractual Services Total	\$ 1,439,277	\$ 1,718,389	\$ 1,639,940	\$ 1,646,160
104 Kensington Total	\$ 6,487,747	\$ 6,671,825	\$ 6,689,101	\$ 6,906,369
106 Lower Huron/Willow/Oakwoods				
Personnel Services				
9010 - Full Time Wages	\$ 1,669,798	\$ 1,751,058	\$ 1,678,079	\$ 1,729,359
9011 - Full Time Overtime	47,542	43,810	46,092	43,000
9013 - FT Benefits Pd to Emps	114,106	104,486	99,285	107,764
9014 - FT Benefits Pd for Emps	1,297,511	1,086,389	1,026,589	1,115,061
9020 - Part Time Wages	1,208,004	1,538,700	1,542,505	1,593,414
9021 - Part Time Overtime	19,989	17,950	17,078	18,000
9023 - PT Benefits Pd to Emps	962	1,202	717	703
9024 - PT Benefits Pd for Emps	94,652	80,882	69,819	134,727
Personnel Services Total	\$ 4,452,563	\$ 4,624,477	\$ 4,480,164	\$ 4,742,028

OPERATING EXPENDITURES

SUMMARY BY PARK - BY BASE ACCOUNT

	2015 Actual	2016 Amended Budget	2016 Projected Actual	2017 Proposed Budget
106 Lower Huron/Willow/Oakwoods-continued				
Contractual Services				
9110 - Operating Supplies *	\$ 78,521	\$ 295,719	\$ 329,409	\$ 255,543
9120 - Maintenance Materials *	161,516	-	-	-
9130 - Tools/Equipment	226,357	182,574	175,671	344,120
9140 - Chemicals	71,960	76,400	83,609	82,000
9150 - Equipment Fuel	103,458	104,650	89,333	90,200
9160 - Uniforms	21,446	20,220	24,540	22,400
9170 - Resale Merchandise	101,689	103,400	110,445	111,800
9410 - Professional Services *	59,445	-	-	-
9420 - Outside Services *	215,656	385,609	387,457	441,675
9430 - Insurances	103,905	113,588	79,810	118,250
9440 - Utilities	341,055	394,900	422,832	427,440
9450 - Rents/Leases	4,852	6,050	6,893	5,300
9460 - Postage/Shipping	1,326	1,700	1,732	1,700
9499 - Miscellaneous	-	500	-	-
9510 - Memberships	1,462	2,105	2,102	2,100
9520 - Employee Development	10,925	17,850	15,586	15,750
9910 - Over/Under	(515)	-	-	-
9945 - Inventory Gain/Loss on Adjustment	(1,034)	500	500	500
Contractual Services Total	<u>\$ 1,502,022</u>	<u>\$ 1,705,765</u>	<u>\$ 1,729,919</u>	<u>\$ 1,918,778</u>
106 Lower Huron/Willow/Oakwoods Total	<u>\$ 5,954,585</u>	<u>\$ 6,330,242</u>	<u>\$ 6,210,083</u>	<u>\$ 6,660,806</u>
108 Hudson Mills/Dexter/Delhi				
Personnel Services				
9010 - Full Time Wages	\$ 814,014	\$ 912,028	\$ 822,928	\$ 894,750
9011 - Full Time Overtime	29,140	20,828	19,793	12,700
9013 - FT Benefits Pd to Emps	57,420	49,224	47,778	53,919
9014 - FT Benefits Pd for Emps	623,142	508,983	494,051	558,001
9020 - Part Time Wages	387,523	435,853	433,628	424,708
9021 - Part Time Overtime	5,039	6,484	6,379	5,250

OPERATING EXPENDITURES

SUMMARY BY PARK - BY BASE ACCOUNT

	2015 Actual	2016 Amended Budget	2016 Projected Actual	2017 Proposed Budget
108 Hudson Mills/Dexter/Delhi				
Personnel Services-continued				
9023 - PT Benefits Pd to Emps	188	554	688	552
9024 - PT Benefits Pd for Emps	40,060	25,381	24,339	43,261
Personnel Services Total	<u>\$ 1,956,526</u>	<u>\$ 1,959,335</u>	<u>\$ 1,849,584</u>	<u>\$ 1,993,141</u>
Contractual Services				
9110 - Operating Supplies *	\$ 38,586	\$ 101,813	\$ 99,629	\$ 81,888
9120 - Maintenance Materials *	56,882	-	-	-
9130 - Tools/Equipment	41,825	26,093	18,069	17,600
9140 - Chemicals	35,386	32,800	35,912	32,500
9150 - Equipment Fuel	48,493	39,960	39,860	46,000
9160 - Uniforms	5,403	8,193	7,884	6,800
9170 - Resale Merchandise	34,179	29,608	31,954	31,471
9410 - Professional Services *	36,214	-	-	-
9420 - Outside Services *	69,460	219,453	212,269	199,469
9430 - Insurances	44,150	45,315	45,315	47,490
9440 - Utilities	140,177	107,000	171,142	181,056
9450 - Rents/Leases	11,063	9,576	8,158	7,929
9460 - Postage/Shipping	512	670	670	650
9499 - Miscellaneous	-	300	-	-
9510 - Memberships	439	1,250	1,075	1,063
9520 - Employee Development	6,581	6,732	6,050	5,249
9910 - Over/Under	2,540	-	485	-
9945 - Inventory Gain/Loss on Adjustment	2,665	-	-	-
Contractual Services Total	<u>\$ 574,551</u>	<u>\$ 628,762</u>	<u>\$ 678,472</u>	<u>\$ 659,165</u>
108 Hudson Mills/Dexter/Delhi Total	<u>\$ 2,531,077</u>	<u>\$ 2,588,097</u>	<u>\$ 2,528,056</u>	<u>\$ 2,652,306</u>

OPERATING EXPENDITURES
SUMMARY BY PARK - BY BASE ACCOUNT

	2015 Actual	2016 Amended Budget	2016 Projected Actual	2017 Proposed Budget
109 Stony Creek				
Personnel Services				
9010 - Full Time Wages	\$ 1,291,005	\$ 1,378,273	\$ 1,357,716	\$ 1,407,333
9011 - Full Time Overtime	31,833	54,080	54,902	38,800
9013 - FT Benefits Pd to Emps	104,197	86,364	84,287	88,939
9014 - FT Benefits Pd for Emps	1,042,514	881,372	871,551	920,387
9020 - Part Time Wages	744,793	908,287	988,774	1,021,271
9021 - Part Time Overtime	9,832	17,600	15,530	11,350
9023 - PT Benefits Pd to Emps	108	604	898	733
9024 - PT Benefits Pd for Emps	62,631	49,198	51,339	95,813
9090 - Payments to Retirees	10,000	-	-	-
Personnel Services Total	<u>\$ 3,296,912</u>	<u>\$ 3,375,779</u>	<u>\$ 3,424,997</u>	<u>\$ 3,584,626</u>
Contractual Services				
9110 - Operating Supplies *	\$ 72,462	\$ 204,159	\$ 210,359	\$ 198,535
9120 - Maintenance Materials *	141,388	125	35	200
9130 - Tools/Equipment	131,619	427,560	417,353	141,132
9140 - Chemicals	39,563	48,400	47,740	51,000
9150 - Equipment Fuel	70,904	77,800	73,511	73,000
9160 - Uniforms	10,521	12,614	12,051	12,800
9170 - Resale Merchandise	71,736	83,200	78,246	76,800
9410 - Professional Services *	81,650	-	-	-
9420 - Outside Services *	188,316	349,291	342,370	367,950
9430 - Insurances	73,184	77,557	77,558	81,325
9440 - Utilities	259,644	236,650	265,414	269,900
9450 - Rents/Leases	6,513	8,725	8,013	13,950
9460 - Postage/Shipping	633	1,750	1,787	1,900
9510 - Memberships	664	1,052	789	1,115
9520 - Employee Development	2,975	8,555	8,092	9,930
9910 - Over/Under	2,877	-	-	-

HURON-CLINTON METROPARKS

2017 BUDGET

OPERATING EXPENDITURES

SUMMARY BY PARK - BY BASE ACCOUNT

	2015 Actual	2016 Amended Budget	2016 Projected Actual	2017 Proposed Budget
109 Stony Creek				
Contractual Services-continued				
9945 - Inventory Gain/Loss on Adjustment	(1,342)	-	-	-
Contractual Services Total	\$ 1,153,306	\$ 1,537,438	\$ 1,543,318	\$ 1,299,537
109 Stony Creek Total	\$ 4,450,218	\$ 4,913,216	\$ 4,968,315	\$ 4,884,163
112 Lake Erie				
Personnel Services				
9010 - Full Time Wages	\$ 944,768	\$ 986,678	\$ 979,246	\$ 980,529
9011 - Full Time Overtime	45,724	39,505	47,246	42,200
9013 - FT Benefits Pd to Emps	63,262	57,908	58,428	60,572
9014 - FT Benefits Pd for Emps	719,148	602,274	603,997	626,878
9020 - Part Time Wages	624,397	810,395	718,061	852,337
9021 - Part Time Overtime	8,825	14,650	14,835	9,650
9023 - PT Benefits Pd to Emps	224	530	663	384
9024 - PT Benefits Pd for Emps	55,293	43,841	33,334	75,051
Personnel Services Total	\$ 2,461,641	\$ 2,555,781	\$ 2,455,810	\$ 2,647,601
Contractual Services				
9110 - Operating Supplies *	\$ 37,641	\$ 156,844	\$ 181,720	\$ 151,630
9120 - Maintenance Materials *	97,794	1	-	-
9130 - Tools/Equipment	146,614	49,009	34,206	301,496
9140 - Chemicals	50,027	58,550	52,880	58,000
9150 - Equipment Fuel	57,610	61,900	41,586	52,500
9160 - Uniforms	10,864	13,250	13,060	13,500
9170 - Resale Merchandise	83,724	78,760	75,073	78,300
9410 - Professional Services *	48,842	-	-	-
9420 - Outside Services *	105,003	262,770	259,687	227,368
9430 - Insurances	63,688	65,012	65,015	68,220
9440 - Utilities	188,870	200,230	205,807	213,290

OPERATING EXPENDITURES

SUMMARY BY PARK - BY BASE ACCOUNT

	2015 Actual	2016 Amended Budget	2016 Projected Actual	2017 Proposed Budget
112 Lake Erie				
Contractual Services-continued				
9450 - Rents/Leases	6,957	13,240	8,545	12,380
9460 - Postage/Shipping	1,004	900	804	900
9499 - Miscellaneous	-	200	-	200
9510 - Memberships	664	927	576	720
9520 - Employee Development	6,573	9,000	7,759	7,990
9910 - Over/Under	(585)	-	-	-
9945 - Inventory Gain/Loss on Adjustment	(56)	-	-	-
Contractual Services Total	<u>\$ 905,234</u>	<u>\$ 970,593</u>	<u>\$ 946,718</u>	<u>\$ 1,186,494</u>
112 Lake Erie Total	<u>\$ 3,366,875</u>	<u>\$ 3,526,374</u>	<u>\$ 3,402,528</u>	<u>\$ 3,834,095</u>
113 Wolcott Mill				
Personnel Services				
9010 - Full Time Wages	\$ 363,942	\$ 387,786	\$ 392,077	\$ 417,070
9011 - Full Time Overtime	17,303	18,052	16,685	17,352
9013 - FT Benefits Pd to Emps	24,311	23,119	21,698	24,976
9014 - FT Benefits Pd for Emps	276,424	234,422	224,387	258,431
9020 - Part Time Wages	368,809	489,215	489,776	510,870
9021 - Part Time Overtime	5,736	5,500	4,029	4,600
9023 - PT Benefits Pd to Emps	45	120	144	-
9024 - PT Benefits Pd for Emps	33,977	27,228	27,635	53,456
Personnel Services Total	<u>\$ 1,090,546</u>	<u>\$ 1,185,442</u>	<u>\$ 1,176,431</u>	<u>\$ 1,286,755</u>
Contractual Services				
9110 - Operating Supplies *	\$ 87,006	\$ 193,178	\$ 196,562	\$ 181,100
9120 - Maintenance Materials *	71,636	-	-	-
9130 - Tools/Equipment	41,751	53,987	47,972	36,125
9140 - Chemicals	36,782	37,400	37,256	37,600
9150 - Equipment Fuel	22,812	25,149	22,103	22,800
9160 - Uniforms	5,226	4,200	4,295	4,300
9170 - Resale Merchandise	29,913	37,000	34,409	35,700

OPERATING EXPENDITURES

SUMMARY BY PARK - BY BASE ACCOUNT

	2015 Actual	2016 Amended Budget	2016 Projected Actual	2017 Proposed Budget
113 Wolcott Mill				
Contractual Services-continued				
9410 - Professional Services *		-	-	-
9420 - Outside Services *	103,975	134,543	140,222	177,100
9430 - Insurances	27,164	27,558	27,561	28,870
9440 - Utilities	82,255	83,940	78,357	78,900
9450 - Rents/Leases	5,762	3,850	3,550	4,100
9460 - Postage/Shipping	29	100	100	100
9510 - Memberships	676	896	850	1,300
9520 - Employee Development	422	4,610	2,810	6,200
9910 - Over/Under	(12)	-	-	-
Contractual Services Total	\$ 515,396	\$ 606,411	\$ 596,047	\$ 614,195
113 Wolcott Mill Total	\$ 1,605,943	\$ 1,791,853	\$ 1,772,478	\$ 1,900,950
115 Indian Springs				
Personnel Services				
9010 - Full Time Wages	\$ 570,956	\$ 544,434	\$ 533,945	\$ 523,950
9011 - Full Time Overtime	18,220	20,411	11,792	11,500
9013 - FT Benefits Pd to Emps	39,851	34,060	32,638	33,365
9014 - FT Benefits Pd for Emps	457,332	346,575	337,498	360,341
9020 - Part Time Wages	353,641	420,710	429,115	449,284
9021 - Part Time Overtime	938	1,810	1,830	1,800
9023 - PT Benefits Pd to Emps	131	315	290	360
9024 - PT Benefits Pd for Emps	35,700	24,416	24,186	48,531
Personnel Services Total	\$ 1,476,769	\$ 1,392,731	\$ 1,371,294	\$ 1,429,131
Contractual Services				
9110 - Operating Supplies *	\$ 36,393	\$ 120,607	\$ 112,736	\$ 113,415
9120 - Maintenance Materials *	50,780	-	-	-
9130 - Tools/Equipment	41,717	45,217	32,046	30,095

OPERATING EXPENDITURES
SUMMARY BY PARK - BY BASE ACCOUNT

	2015 Actual	2016 Amended Budget	2016 Projected Actual	2017 Proposed Budget
115 Indian Springs				
Contractual Services-continued				
9140 - Chemicals	30,714	39,450	39,996	38,000
9150 - Equipment Fuel	31,211	30,898	29,700	31,500
9160 - Uniforms	4,162	5,394	4,924	5,085
9170 - Resale Merchandise	52,231	52,192	57,402	49,288
9410 - Professional Services *	21,389	-	-	-
9420 - Outside Services *	102,535	131,233	117,498	153,810
9430 - Insurances	39,888	41,799	41,801	43,730
9440 - Utilities	123,364	124,700	153,295	155,120
9450 - Rents/Leases	2,329	3,400	2,332	2,850
9460 - Postage/Shipping	97	300	309	300
9510 - Memberships	1,866	2,402	2,230	2,325
9520 - Employee Development	1,832	5,591	4,507	6,000
9910 - Over/Under	1,335	-	-	-
Contractual Services Total	\$ 541,845	\$ 603,183	\$ 598,776	\$ 631,518
115 Indian Springs Total	\$ 2,018,613	\$ 1,995,913	\$ 1,970,070	\$ 2,060,649
116 Huron Meadows				
Personnel Services				
9010 - Full Time Wages	\$ 265,784	\$ 269,845	\$ 258,017	\$ 267,529
9011 - Full Time Overtime	9,160	5,934	4,961	3,619
9013 - FT Benefits Pd to Emps	19,157	17,012	16,104	17,239
9014 - FT Benefits Pd for Emps	217,854	173,564	166,481	178,376
9020 - Part Time Wages	217,437	241,975	237,939	249,813
9021 - Part Time Overtime	697	2,111	2,115	1,750
9023 - PT Benefits Pd to Emps	41	180	177	180
9024 - PT Benefits Pd for Emps	21,241	13,924	10,486	27,053
Personnel Services Total	\$ 751,371	\$ 724,545	\$ 696,280	\$ 745,559

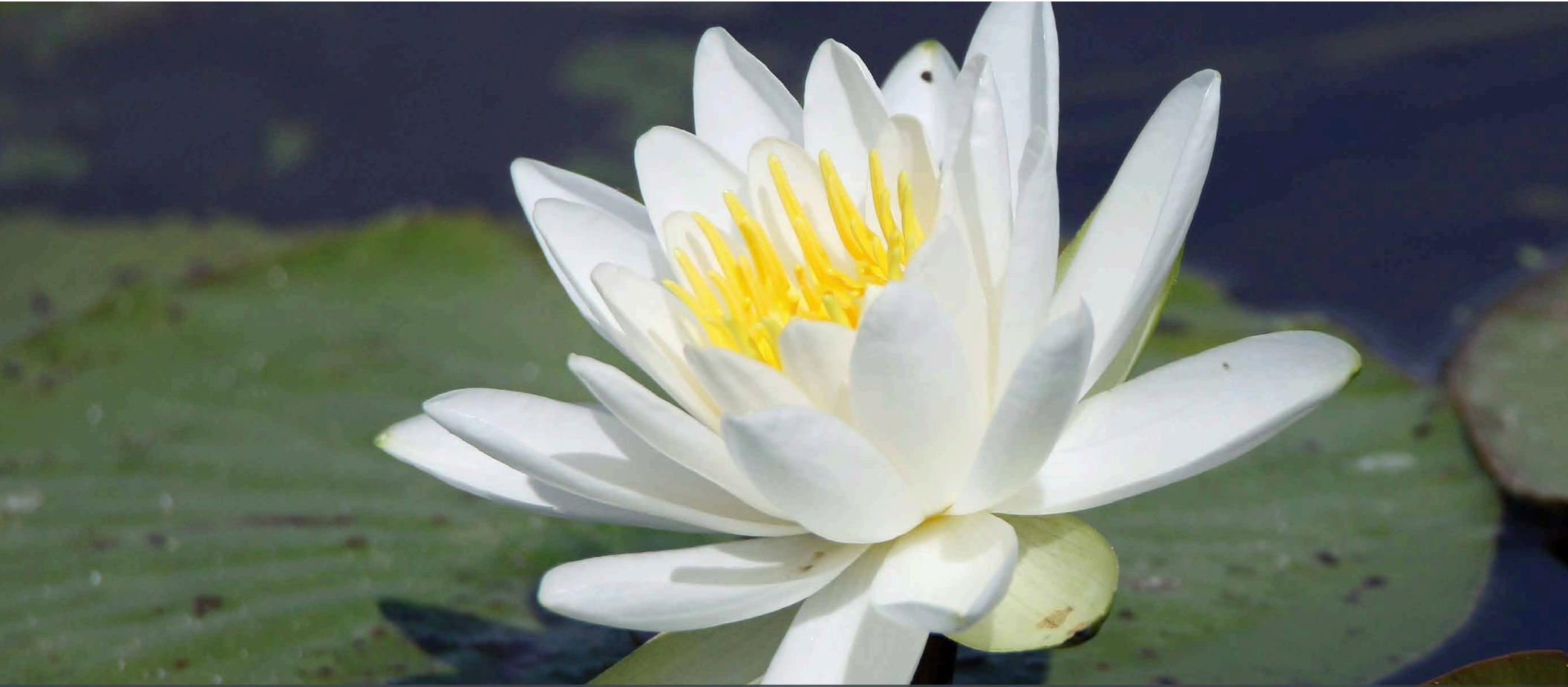
OPERATING EXPENDITURES
SUMMARY BY PARK - BY BASE ACCOUNT

	2015 Actual	2016 Amended Budget	2016 Projected Actual	2017 Proposed Budget
116 Huron Meadows-continued				
Contractual Services				
9110 - Operating Supplies *	\$ 15,016	\$ 48,638	\$ 47,634	\$ 43,204
9120 - Maintenance Materials *	64,411	-	-	-
9130 - Tools/Equipment	29,518	7,314	3,794	6,500
9140 - Chemicals	31,001	33,699	33,699	33,700
9150 - Equipment Fuel	21,507	14,400	14,400	14,400
9160 - Uniforms	1,580	2,721	2,735	2,375
9170 - Resale Merchandise	37,688	37,051	36,853	35,930
9410 - Professional Services *	15,790	-	-	-
9420 - Outside Services *	34,186	49,142	52,527	56,244
9430 - Insurances	14,493	17,614	17,314	18,410
9440 - Utilities	60,979	54,163	57,400	57,332
9450 - Rents/Leases	1,936	1,416	1,206	1,208
9460 - Postage/Shipping	-	400	400	400
9510 - Memberships	668	1,050	-	1,275
9520 - Employee Development	(565)	-	75	-
Contractual Services Total	<u>\$ 328,207</u>	<u>\$ 267,608</u>	<u>\$ 268,037</u>	<u>\$ 270,978</u>
116 Huron Meadows Total	<u>\$ 1,079,578</u>	<u>\$ 992,152</u>	<u>\$ 964,317</u>	<u>\$ 1,016,537</u>
Grand Total	<u>\$ 31,478,707</u>	<u>\$ 33,000,313</u>	<u>\$ 32,541,864</u>	<u>\$ 34,265,859</u>

* During the 2016 fiscal year the following base accounts were reclassified: 9120 Maintenance Supplies was combined with 9110 Operating Supplies and 9410 Professional Services was combined with 9420 Outside Services for non-engineering cost centers.



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ADMINISTRATIVE EXPENDITURES

2017 BUDGET

ADMINISTRATIVE OFFICE
SUMMARY BY COST CENTER

	2015 Actual	2016 Amended Budget	2016 Projected Actual	2017 Proposed Budget
100 Director/Deputy Director	\$ 661,658	\$ 832,311	\$ 732,605	\$ 947,262
110 Accounting	887,843	1,101,949	955,126	1,106,620
120 Human Resources	425,658	538,545	481,000	609,605
130 Communications	789,715	1,039,942	1,008,592	834,436
132 Media Relations Department	-	96,340	95,539	159,704
134 Graphics Department	-	-	-	259,257
138 Web Design Department	-	-	-	126,350
140 Computer Services	818,843	865,469	836,797	869,775
150 Purchasing	153,438	184,282	157,538	163,120
160 Development	219,140	249,463	121,305	251,913
180 Natural Resources	577,670	715,915	798,634	1,130,315
190 Planning	324,627	423,706	385,107	493,609
192 Engineering	1,307,613	1,773,037	1,596,296	917,961
650 Golf Course	-	54,225	52,752	122,876
700 Special Events	31,730	-	-	-
710 Administrative	826,689	513,618	453,494	586,500
730 Police	349,713	403,362	397,237	411,165
880 Interpretive	141,159	274,298	275,793	326,919
990 General	1,240	-	-	-
	<u>\$ 7,516,735</u>	<u>\$ 9,066,461</u>	<u>\$ 8,347,815</u>	<u>\$ 9,317,387</u>

ADMINISTRATIVE OFFICE
SUMMARY BY BASE ACCOUNT

	2015 Actual	2016 Amended Budget	2016 Projected Actual	2017 Proposed Budget
9010 - Full Time Wages	\$ 2,988,851	\$ 3,517,940	\$ 3,372,966	\$ 3,764,256
9011 - Full Time Overtime	7,969	6,099	6,122	5,975
9013 - FT Benefits Pd to Emps	163,349	191,846	169,730	197,448
9014 - FT Benefits Pd for Emps	1,830,288	1,976,376	1,755,112	2,043,578
9020 - Part Time Wages	282,934	603,356	429,978	504,905
9021 - Part Time Overtime	308	-	242	1,200
9024 - PT Benefits Pd for Emps	19,199	24,398	17,095	40,732
9110 - Operating Supplies *	339,130	579,428	579,520	730,900
9120 - Maintenance Materials *	25,579	-	-	2,500
9130 - Tools/Equipment	126,248	284,538	271,821	128,948
9140 - Chemicals	4,031	4,107	2,607	4,150
9150 - Equipment Fuel	39,485	72,048	54,985	63,980
9160 - Uniforms	4,405	9,582	6,933	7,652
9410 - Professional Services *	1,235,851	261,262	300,000	348,500
9420 - Outside Services *	127,839	1,020,045	881,580	983,755
9430 - Insurances	125,732	132,256	132,257	139,090
9440 - Utilities	75,704	101,165	99,200	93,726
9450 - Rents/Leases	28,740	60,500	66,000	41,210
9460 - Postage/Shipping	19,425	16,898	15,098	19,148
9499 - Miscellaneous	9,058	15,175	16,843	9,000
9510 - Memberships	18,238	25,472	27,167	30,900
9520 - Employee Development	44,372	163,971	142,559	155,834
	<u>\$ 7,516,735</u>	<u>\$ 9,066,461</u>	<u>\$ 8,347,815</u>	<u>\$ 9,317,387</u>

* During the 2016 fiscal year the following base accounts were reclassified: 9120 Maintenance Supplies was combined with 9110 Operating Supplies and 9410 Professional Services was combined with 9420 Outside Services for non-engineering cost centers.



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MAJOR MAINTENANCE EXPENDITURES

2017 BUDGET

MAJOR MAINTENANCE
SUMMARY BY PARK

	2015 Actual	2016 Amended Budget	2016 Projected Actual	2017 Proposed Budget
100 Administrative Office	\$ 8,044	\$ 33,000	\$ 16,895	\$ 329,313
102 Lake St. Clair	198,938	645,971	649,851	934,000
104 Kensington	411,571	398,251	489,046	316,000
106 Lower Huron/Will/Oakwoods	338,346	186,902	253,211	663,000
108 Hudson Mills/Dexter/Delhi	42,342	134,773	141,445	189,000
109 Stony Creek	269,969	621,875	652,772	949,000
112 Lake Erie	17,962	60,887	76,558	356,000
113 Wolcott Mill	264,173	308,101	315,105	113,000
115 Indian Springs	99,502	145,191	149,862	192,000
116 Huron Meadows	135,427	44,196	44,138	41,500
	<u>\$ 1,786,273</u>	<u>\$ 2,579,147</u>	<u>\$ 2,788,883</u>	<u>\$ 4,082,813</u>

Administrative Office	
Engineering	\$329,313
Administrative Office Total	\$329,313
LAKE ST. CLAIR	
Caulk/Paint for Shelters, Buildings, Tollbooths-Annual	30,000
Comfort Station Renovations-Bathhouse	80,000
Comfort Station Renovations-North Marina	60,000
Comfort Station Renovations-Point	60,000
Comfort Station Renovations-W. Playfield	40,000
General Aquatic Repairs-Annual	32,000
General Repairs-Annual	30,000
Lake Weed Pile Removal-Annual	10,000
Paint Pool	60,000
Pool Deck Repairs	250,000
Pump Station #1 Replacement	28,000
Repair Brickwork at Access Points at East Boardwalk	50,000
Repair Equipment Storage Building Roof at Service Yard	10,000
Repair Oil Shed Roof at Service Yard	35,000
Repair TWAC Roof	45,000
Replace Concrete at Food Bar	40,000
Replace Rails at Point	12,000
Resurface Basketball Court at Point	12,000
Road/Path Striping-Annual	25,000
Vegetation Management-Annual	25,000
Lake St. Clair Total	\$934,000
Kensington	
Caulk/Paint for Shelters, Buildings, Tollbooths-Annual	30,000
Comfort Station Renovations at Garage	20,000
Comfort Station Renovations-West Boat Launch	20,000
Decking Repairs along I-96	60,000
General Aquatic Repairs-Annual	11,000
General Repairs-Annual	30,000
Monitoring Wells - WIP	25,000
Repair Hike-Bike Trails (Infrared and Sealcoating)	10,000

MAJOR MAINTENANCE

HURON-CLINTON METROPARKS

2017 BUDGET

Replace Wave Breakers at East Boat Launch	10,000
Road/Path Striping-Annual	20,000
Trail Maintenance Work at Nature Center	15,000
Vegetation Management-Annual	35,000
Vinyl Soffits added to Nature Center Building	30,000
Kensington Total	\$316,000
Lower Huron/Willow	
Comfort Station Renovations at Pool & Bathhouse - Willow	200,000
Comfort Station Renovations-Turtle Cove	60,000
Demolish Skate Par, Tot Lot Building, Big Bend Picnic Shelter	20,000
General Aquatic Repairs-Annual-Willow	21,000
General Repairs-Annual	77,000
General Repairs-Annual-Willow	30,000
Hike-Bike Trail Bridge Abutment at Tulip Tree	10,000
Hike-Bike Trail Repairs (infrared and sealcoating)	10,000
Hike-Bike Trails Repair (Infrared and Sealcoating)-Oakwoods	10,000
Hike-Bike Trails Repair (Infrared and Sealcoating)-Willow	10,000
Picnic Shelter Repairs	20,000
Repair Concrete at Golf Starter Building at Willow	15,000
Road/Path Striping-Annual	25,000
Road/Path Striping-Annual-Oakwoods	25,000
Road/Path Striping-Annual-Willow	30,000
Vegetation Management-Annual	30,000
Vegetation Management-Annual-Oakwoods	25,000
Vegetation Management-Annual-Willow	25,000
Willow Pool Pump Reconditioning	20,000
Lower Huron/Willow Total	\$663,000
Hudson Mills	
Comfort Station Renovations at Oak Meadows	10,000
General Repairs-Annual	30,000
General Repairs-Annual at Dexter-Delhi	10,000
Repair Activity Center Sidewalks	30,000
Replace Golf Starter Building Roof	35,000
Road/Path Striping-Annual	15,000
Road/Path Striping-Annual at Dexter Delhi	9,000

Vegetation Management-Annual	30,000
Vegetation Management-Annual at Dexter-Delhi	20,000
Hudson Mills Total	\$189,000
Stony Creek	
Beach Sand Replenishment	84,000
Bridge Work	500,000
Caulk/Paint for Shelters, Buildings, Tollbooths-Annual	30,000
Comfort Station Renovations - Eastwood Beach	25,000
Comfort Station Renovations - Mt. Vernon	25,000
Comfort Station Renovations-West Branch	25,000
Comfort Station Renovations-Winter Cove A/B	25,000
General Repairs-Annual	30,000
Hike-Bike Trails Repair (Infrared and Sealcoating)	10,000
Replace Boardwalk, Reflection Dock, Bridge at Nature Center	20,000
Road/Path Striping-Annual	40,000
Sanitary Sewer Rehabilitation-Rebudget	100,000
Vegetation Management-Annual	35,000
Stony Creek Total	\$949,000
Lake Erie	
Caulk/Paint for Shelters, Buildings, Tollbooths-Annual	30,000
Comfort Station Renovations-Marina	30,000
General Aquatic Repairs-Annual	71,000
General Repairs-Annual	30,000
Hike-Bike Trails Repair (Infrared and Sealcoating)	10,000
Paint Food Bar Interior	20,000
Repair Sidewalks Parkwide	60,000
Repalce Mechanical Building Roof at Wave Pool	25,000
Replace Five Gates at Golf Course	30,000
Road/Path Striping-Annual	20,000
Vegetation Management-Annual	30,000
Lake Erie Total	\$356,000
Wolcott Mill	
General Repairs-Annual	30,000
New Gravel for Parking Lot at Historic Center	10,000

MAJOR MAINTENANCE

HURON-CLINTON METROPARKS

2017 BUDGET

Repair/Replace Animal Fencing at Farm	20,000
Replace Fence at Camp Rotary Entrance	10,000
Replace Irrigation Heads at Golf Course	10,000
Road/Path Striping-Annual	3,000
Upgrade Electrical to Garage at Camp Rotary	10,000
Vegetation Management-Annual	20,000
Wolcott Mill Total	\$113,000
Indian Springs	
General Repairs-Annual	30,000
Hike-Bike Trails Repair (Infrared and Sealcoating)	10,000
Repair Cart Paths (~1200lf)	10,000
Road/Path Striping-Annual	12,000
Spray Pad Revisions & Toy Replacement-Rebudget	100,000
Vegetation Management-Annual	30,000
Indian Springs Total	\$192,000
Huron Meadows	
General Repairs-Annual	10,000
Road/Path Striping-Annual	6,500
Vegetation Management-Annual	25,000
Huron Meadows Total	\$41,500
GRAND TOTAL	\$4,082,813



CAPITAL EXPENDITURES

2017 BUDGET

CAPITAL EXPENDITURES
SUMMARY BY PARK

	2015 Actual	2016 Amended Budget	2016 Projected Actual	2017 Proposed Budget
100 Administrative Office	\$ 231,321	\$ 460,485	\$ 367,201	\$ 2,427,583
102 Lake St. Clair	636,756	4,434,286	1,451,459	3,042,400
104 Kensington	659,895	1,376,774	905,248	1,921,300
106 Lower Huron/Will/Oakwoods	296,749	854,910	547,350	1,246,796
108 Hudson Mills/Dexter/Delhi	147,715	285,061	214,467	106,500
109 Stony Creek	1,737,289	3,087,369	2,027,187	3,989,600
112 Lake Erie	93,366	893,613	599,699	683,140
113 Wolcott	431,086	838,122	608,497	679,800
115 Indian Springs	456,805	104,813	64,000	218,900
116 Huron Meadows	69,843	103,100	113,100	116,000
	<u>\$ 4,760,825</u>	<u>\$ 12,438,532</u>	<u>\$ 6,898,208</u>	<u>\$ 14,432,019</u>

Administrative Office	
Engineering	\$683,582
Capital Improvement	
System Wide IT Infrastructure connectivity	1,000,000
2016 WIP - Design Services/Site Improvements for new office building-WIP	500,000
Capital Improvement Total	\$1,500,000
Capital Equipment	
Wheel Loader	150,000
Vehicle-Ford Explorer 4x4	29,000
Vehicle-Ford Explorer	65,000
Capital Equipment Total	\$244,000
Administrative Office Total	\$2,427,582
Lake St. Clair	
Capital Improvement	
Construction of 3 Picnic Shelters near East Boardwalk/Splash Pad	250,000
Inflatable play structure	30,000
North Marsh/Macomber Fencing	25,000
Trail Resurfacing	60,000
2016 WIP - Design Work for West Beach Front Development	3,000
2016 WIP-50216.673 DTE Power Supply project	265,000
2016 WIP-Projection Screen	35,000
2016 Rebudget - Marsh Restoration Phase II - Grant Funded	678,000
2016 Rebudget - Internet Connectivity-Nature Center to Warehouse	45,000
2016 Rebudget - Pool Drain & Backwash System Discharge Modifications	104,400
2016 Rebudget - West Beachfront & Playground Redevelopment	1,200,000
Capital Improvement Total	\$2,695,400
Capital Equipment	
Club car 4 passenger w/ box	16,000
Ditchwitch C16x	10,000
MB Paint Triper	7,000
Mower-Exmark Riding Z sprayer	9,000
Mower-Toro 4000D 11'	60,000
Piledriver 14' plow	7,000
Suretrack 8.5x16x4 dovetail	12,000
Tennant Floor washer/polisher	6,000
Vehicle-5 yd Dump truck	80,000
Vehicle-F250 4x4 crewcab w/ liftgate	40,000

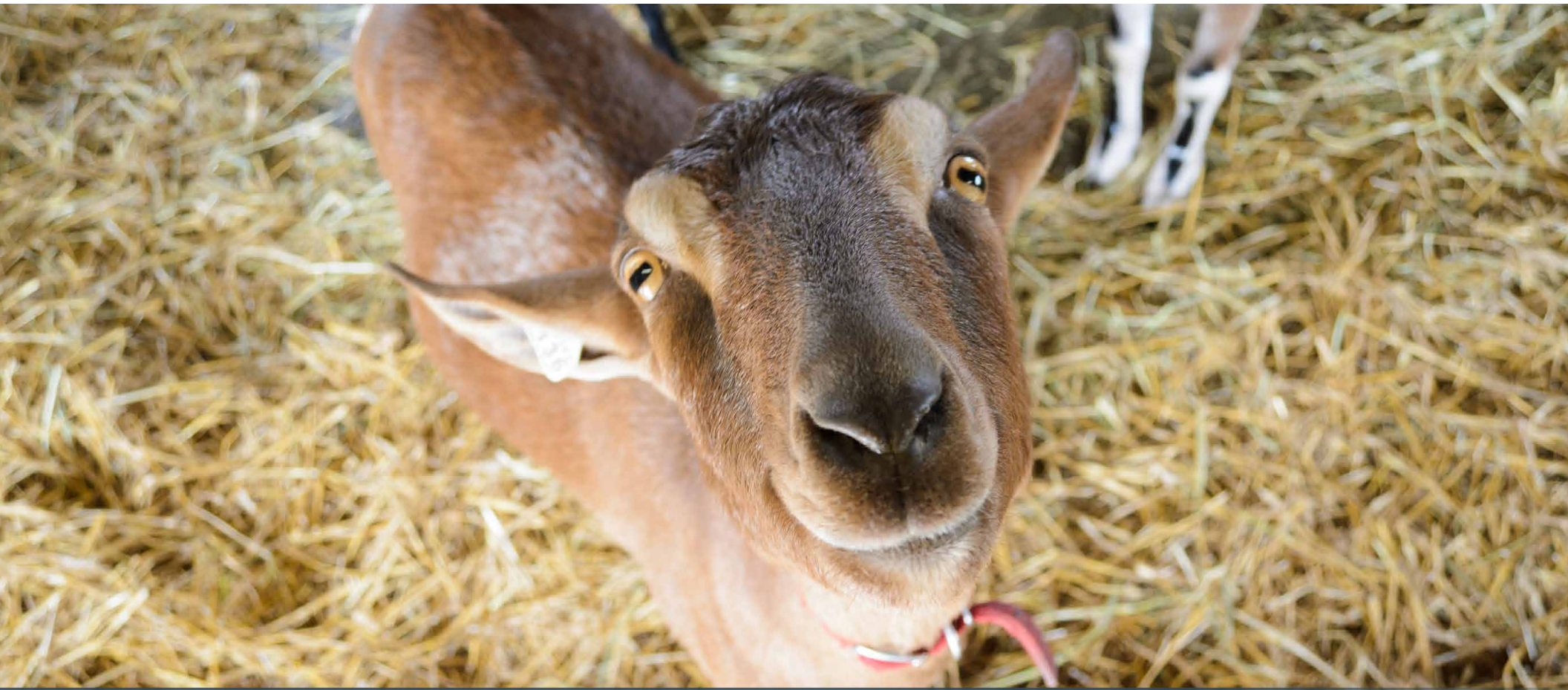
Vehicle-Ford Explorer	35,000
Vehicle-Ford F150 4x4 ext cab w/power	30,000
Vehicle-Ford F350 4x4 crewcab short bed w Western 8' plow	35,000
Capital Equipment Total	\$347,000
Lake St. Clair Total	\$3,042,400
Kensington	
Engineering	\$25,000
Capital Improvement	
Building Renovations & Site Improvements at Maple Beach	500,000
Replace Fit Trail Equipment & Signage	25,000
2016 WIP - East Boat Launch Ramp/Pier Replacement	260,000
2016 WIP - Shoreline Rip Rap along Route 5	50,000
2016 WIP - Vault Latrine Replacements at 2 double locations	120,000
2016 WIP-50416.1102 Road Reconstruction	10,000
2016 Rebudget - Ease Hike-Bike Trail Wall Replacement	230,000
Capital Improvement Total	\$1,195,000
Capital Equipment	
Brushhog attachment for Skidsteer	7,000
Cat backhoe w/ clam bucket	125,000
Club car carryall 300	8,300
Diagnostic scanner	10,000
Kubota 1100 w/ plow	18,000
Kubota 900 w/ cab	18,000
Lt Rich Z track max	12,000
Mower-Kut Kwick super slope	65,000
Mower-Toro 3150Q triplex for greens	29,000
Mower-Toro 5900D	87,000
Mower-Toro 7000 Fiveplex Fiarway	78,000
Mower-Z turn	13,000
New Holland T4.65 tractor	38,000
Snap On EEAC324B	6,000
Toro turnbine blower	8,000
Vehicle-F250 4x4 with plow	35,000
Vehicle-Ford Explorer	29,000
Vehicle-Hook lift truck w/ dump and chipper box/plow blade	90,000
Vehicle-Transit connect van	25,000
Capital Equipment Total	\$701,300
Kensington Total	\$1,921,300

Lower Huron	
Capital Improvement	
ADA Access Improvments at Flintwoods	30,000
Construct Salt Stroage Building at Service Yard	80,000
Park Office Redevelopment-Design Services	60,000
Willow Food Bar/Bathhouse Revnovation Design Services	60,000
Habitat Restoration at Oakwoods	20,000
2016 WIP - Tennis & Basketball Court Reconstruction	130,000
2016 WIP - 50616.482-Above Ground Storage Tank	105,900
2016 WIP - Design Work for Washago Dam Improvements	30,896
Capital Improvement Total	\$516,796
Capital Equipment	
ATLV 4300 Tennant	35,000
Ball Picker- Wittek Mdl SL90	5,000
Buffalo turnbine blower	8,000
Caterpillar 299 DXHP Grinder machine	115,000
Mower-Exmark Z turn	12,000
Mower-Toro 5900	82,000
Mower-Toro Groundsmaster 11'	70,000
Mower-Toro Groundsmaster 11'	70,000
Mower-Toro Groundsmaster 4000D	61,000
New Holland work master tractor	23,000
Vehicle-1/2 ton mini van	25,000
Vehicle-F150 4x4 short box	30,000
Vehicle-Ford Explorer	29,000
Vehicle-Ford Explorer	35,000
Vehicle-Ford F150 4x4	30,000
Vehicle-Ford F150 4x4 pickup	30,000
Vehicle-Ford F250 4x4 with plow	35,000
Vehicle-Ford F250 crewcab	35,000
Capital Equipment Total	\$730,000
Lower Huron Total	\$1,246,796
Hudson Mills	
Capital Improvement	
Habitat Restoration at West Side Trail	15,000
2016 WIP - 50816.210 Tennis Court Reconstruction	73,000
Capital Improvement Total	\$88,000

Capital Equipment	
Tidd Tech G2 w/ remote	8,500
Timberwolf TW-5LL log splitter	10,000
Capital Equipment Total	\$18,500
Hudson Mills Total	\$106,500
Stony Creek	
Capital Improvement	
Boat Rental Area Redevelopment-Design Services	45,000
Building Renovations & Site Improvements at Baypoint Beach	500,000
Construct Paddleboard Building	25,000
Food Service Building Redevelopment at Eastwood Beach-Design Svc	80,000
Install Fuelmaster System at Service Yard	16,000
Replace Fit Trail Equipment & Signage at Eastwood Beach	25,000
Replace Toll Booth & Traffic Counter	65,000
Sewer Line Redevelopment at Baypoint Beach- Design Services	60,000
2016 WIP - Vault Latrine Replacements at 2 double locations	120,000
2016 WIP - Bridge Work Design work	36,000
2016 WIP - 50916.534 - Golf Course Cart Path Resurfacing	385,600
2016 WIP - Design Work on Boat Launch Site redevelopment	25,000
2016 Rebudget-Internet Connectivity btwn Baypointe & Eastwood Beaches	50,000
2016 Rebudget-Boat Launch Redevelopment Project	2,000,000
Capital Improvement Total	3,432,600
Capital Equipment	
Mower-Toro 3280D 4x4	30,000
Mower-Toro 3500D	35,000
Mower-Toro 4000D	61,000
Mower-Toro 5040 sand trap rake	23,000
Mower-Toro 5510 fairway mower	78,000
Vehicle-F250 4x4 ext cab w/ 8' Western plow	32,000
Vehicle-Ford Explorer	70,000
Vehicle-Ford Explorer 4x4	28,000
Vehicle-Ford F150 4x4 short box	35,000
Vehicle-Ford F550 diesel to pull stage	60,000
Vehicle-Freighlinter M2 FL70 5 yd Dump truck	80,000
Vehicle-Transit connect van	25,000
Capital Equipment Total	\$557,000
Stony Creek Total	\$3,989,600

Lake Erie	
Capital Improvement	
Carpenter Shop Redevelopment-Design Services	50,000
Construct Splash Pad at Wave Pool	100,000
Golf Course Pump House Replacement-Design Services	65,000
Habitat Restoration	10,000
Install Fuelmaster System at Service Yard	16,000
2016 WIP-51215.228 Pool Drain System Modifications	175,820
2016 WIP-Design Work for Pool Drain Modifications	1,320
2016 Rebudget-Internet Connectivity btwn Park Office & Boat Launch	26,000
Capital Improvement Total	444,140
Capital Equipment	
New Holland B95 Tractor	120,000
Vehicle-Ford Explorer	29,000
Vehicle-Ford F150 4x4	60,000
Vehicle-Ford F250 4x4 Crewcab	30,000
Capital Equipment Total	\$239,000
Lake Erie Total	\$683,140
Wolcott Mill	
Capital Improvement	
Farmland Restoration	30,000
Redevelop Playground at Farm Center	85,000
2016 WIP-51316.132 Replace Dairy Facility at Farm	70,000
2016 WIP-Wetland Restoration	30,000
2016 Rebudget-Gravel Wagon Trail from Farm to Mill	100,000
Capital Improvement Total	315,000
Capital Equipment	
A1 Master Sprayer TitanX	7,000
Brush Hog Mower	15,000
Club Car 6 Passenger Cart	8,000
Dump Trailer	6,500
Kubota 900	18,000
Landa Hot Pressure Washer	5,800
Mower-500D	35,000
Mower-Toro 4000D	61,000
Mower-Toro 4000D	61,000
Mower-Toro 5510D Fairway	59,000

New Holland BC5060 Tractor	26,000
Salt Dogg Spreader 1500	6,000
Skidsteer Attachements-Auger, Brush Hog, Bucket	15,000
Sure Track Dovetail Overdeck Trailer	6,000
Toro Turbine Blower	8,000
Toro TX-1000 Mini Loader	20,000
Turf Time Lawn Roller	7,500
Capital Equipment Total	\$364,800
Wolcott Mill Total	\$679,800
Indian Springs	
Capital Improvement	
Construct Gravel Parking Lot for Schmitt Lake Trail Access	20,000
Habitat Restoration	20,000
Install Perimeter Fencing around Schmitt Lake Property	75,000
2016 WIP-Internet Connectivity btwn Golf Course & EDC	20,000
2016 WIP-149I.149I Schmitt Lake Trail Development	17,400
Capital Improvement Total	152,400
Capital Equipment	
Carryall 500	31,500
F250 4x4 with plow	35,000
Capital Equipment Total	\$66,500
Indian Springs Total	\$218,900
Huron Meadows	
Capital Equipment	
Mower-Toro 5410 Fairway	78,000
Trailer with Dovetail and Full Ramp	8,000
SMI Refurbished Pole Cat Snow Maker	30,000
Capital Equipment Total	\$116,000
Huron Meadows Total	\$116,000
GRAND TOTAL	\$14,432,019



APPENDIX

2017 BUDGET

Full Time Equivalent Positions

Full-Time Employees

Position	FTE	Position	FTE
Director	1	Equipment Maintenance Supervisor	1
Deputy Director	1	Farm Interpreter/Animal Care	1
Chief Financial Officer	1	Golf Course Maintenance Supervisor	7
Controller	1	Grounds Maintenance Supervisor	4
Director of Development	1	Information Systems Specialist	2
Chief of Police	1	Interpreter	10
District Park Superintendent	3	Inventory Coordinator	1
Manager of Engineering	1	Natural Resource Crew Foreman	1
Natural Res. & Env. Compliance Manager	1	Park Maintenance Supervisor	4
Chief Accountant	1	Park Operations Supervisor	7
Human Resources Manager	1	System Planner	1
Information Technology Manager	1	Volunteer Services Supervisor	1
Interpretive Services Manager	1	Account Clerk Specialist	2
Manager of Planning	1	Administrative Office Support Specialist	2
Supervising Engineer	2	Community Relations Specialist	1
District Maintenance Manager	3	Customer Service Receptionist	1
Park Operations Manager	7	Engineering Technician	1
Golf Services Superintendent	1	Equipment Maintenance Specialist	10
District Interpretive Services Supervisor	3	Farm Maintenance Specialist	2
District Community Outreach Interpreter	3	Golf Course Maintenance Specialist	2
Engineer	6	Graphic Design Specialist	1
Human Resources/Benefits Administrator	1	Human Resource Generalist	1
Infrastructure Administrator	1	Media Relations Specialist	1
Multimedia Design Supervisor	1	Multimedia Webmaster	1
Park Planner	1	Natural Resource Stewardship Coordinator	1
Police Lieutenant	4	Natural Resource Crew Specialist	4
Safety Risk Management Coordinator	1	Park Maintenance Specialist	33
Senior Buyer	1	Park Support Specialist	9
Supervisor Interpreter Farm	1	Park Maintenance Worker	1
Survey Chief	1	Police Sergeant	6
Natural Resource Crew General Foreman	1	Police Support Specialist	1
Building Maintenance Supervisor	4	Police Officer	21
Business Applications Specialist	1		201
Business Systems Analyst	1		

Full Time Equivalent Positions

Part-Time Employees

Position	Hours	FTE	Position	Hours	FTE
40-80 Police Officer	20,703	9.95	Public Safety Assistant	400	0.19
Admin Support Specialist	4,750	2.28	Purchasing Assistant	1,500	0.72
Communications Relations Assistant	1,500	0.72	Receptionist	22,797	10.96
Development Support Specialist	1,500	0.72	Regulatory Compliance Coordinator	1,500	0.72
Engineering Assistant	1,500	0.72	Senior Toll Attendant	1,260	0.61
Facility/Activity Attendant	6,370	3.06	Senior Marina Attendant	2,400	1.15
Facility/Activity Assistant	5,046	2.43	Senior Mechanic	1,000	0.48
Facility/Activity Manager	9,510	4.57	Senior Warehouse Clerk	3,000	1.44
Farm Maintenance	2,426	1.17	Teamster	1,700	0.82
Food Service Attendant	15,216	7.32	Toll Attendant	30,225	14.53
Golf Course Assistant Manager	13,405	6.44	Volunteer Coordinator	1,500	0.72
Golf Course Maintenance	46,468	22.33	Warehouse Specialist	1,300	0.63
Golf Course Manager	9,008	4.33	441,872	212.38	
Golf Course Worker	45,743	21.99			
Golf Services Manager	1,500	0.72			
Grant Writer	1,500	0.72			
Graphic Artist	1,500	0.72			
Human Resources Assistant	1,500	0.72			
Internal Auditor/Accountant	3,000	1.44			
Interpreter	38,806	18.66			
Maintenance Specialist	10,527	5.06			
Mechanic	6,982	3.36			
Media Relations Intern	1,500	0.72			
Natural Resources Technician	4,500	2.16			
Operations Clerk	26,203	12.59			
Park Maintenance Worker	77,927	37.44			
Planning Assistant	1,500	0.72			
0-80 Police Officer	7,100	3.41			
Public Service Attendant	6,100	2.93			

Full Time Equivalent Positions

Seasonal Employees

Position	Hours	FTE
Facility/Activity Manager	150	0.07
Food Service Attendant	15,580	7.49
Lifeguard	34,770	16.71
Lifeguard Assistant Supervisor	5,070	2.44
Lifeguard Supervisor	1,830	0.88
Marina Attendant	3,000	1.44
Operations Clerk	5,940	2.86
Park Maintenance Worker	51,535	24.78
Pilot - Island Queen	1,170	0.56
Public Service Attendant	8,775	4.22
Recreation Attendant	47,379	22.78
Recreation Assistant Manager	8,670	4.17
Recreation Manager	3,320	1.60
Receptionist	600	0.29
Shuttle Driver	1,600	0.77
Toll Attendant	24,755	11.90
	<u>214,144</u>	<u>102.96</u>
 Grand Total		<u><u>516.34</u></u>



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Huron-Clinton Metropolitan Authority

METROPARKS

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