



WHO WE ARE. WHAT WE DO.

OUR MISSION

To bring the benefits of parks and recreation to the people of southeast Michigan. All the people. All their lives.

WHAT WE ASPIRE TO BE.

OUR VISION

To be a unifying force — and indispensable resource — in southeast Michigan: One Region. One Metroparks. Endless Experiences.

WHAT IS IMPORTANT TO US.

OUR VALUES

ACCESS

Make the Metroparks available to all in the region, regardless of race, age, income, gender or ability.

COMMITMENT

Treat all employees, constituents and stakeholders as partners in our shared mission and to enhance the health and well-being of all residents in southeast Michigan.

DIVERSITY

Embrace and reflect the region's richness — both its natural environment and the communities within it.

EQUITY

Create a system that more fairly serves all individuals, families and communities across the region.

LEADERSHIP

Provide innovative programs, valuable educational offerings and proactive community engagement.

STEWARDSHIP

Responsibly manage our natural resources and maintain financial stability to protect the public's investment.



2025 BUDGET RESOLUTION

MOVED BY: Commissioner Rea
SUPPORTED BY: Commissioner Marans
DATE: December 12, 2024

In accordance with the provisions of Public Act 621 of 1978, the Uniform Local Budgeting Act, Public Act 147 of 1939, the incorporation of the Huron-Clinton Metropolitan Authority and the By-Laws of the Huron-Clinton Metropolitan Authority, the Board of Commissioners, after due deliberation with the Director and her staff, does hereby adopt the 2025 General Fund Budget.

BE IT RESOLVED: That the 2025 revenues for the Huron-Clinton Metropolitan Authority are detailed in the Revenue section of the Budget and are summarized as follows:

| \$41,876,642 |
|--------------|
| 25,410,335 |
| 701,834 |
| 500,000 |
| 125,000 |
| 10,000 |
| 66,553 |
| 249,402 |
| \$68,939,766 |
| |

AND BE IT RESOLVED: That the 2025 expenditures for the Huron-Clinton Metropolitan Authority are hereby appropriated on an overall category basis.

BE IT FURTHER RESOLVED: That all sections of the 2025 Huron-Clinton Metropolitan Authority Budget document be approved as submitted.

BE IT FURTHER RESOLVED: That the Director of the Huron-Clinton Metropolitan Authority is hereby authorized to make budgetary transfers within the appropriation centers established throughout this Budget, and that all such transfers will be subsequently presented to the Board of Commissioners for further action, in conformance with the provisions of the Michigan Uniform Budgeting Act.

AYES: Commissioners Parker, Rea, Marans, Bolin, Taylor, Quadrozzi

NAYS:

ABSENT: Commissioner Pontoni

I, Amy McMillan, the duly appointed and qualified Director of the Huron-Clinton Metropolitan Authority, do hereby certify that the foregoing resolution was adopted by the Board of Commissioners at the regular scheduled meeting held in Brighton, Michigan on December 12,2024.







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INTRODUCTION

Photo: Lake St. Clair Metropark

Introduction

The Metroparks System

The Huron-Clinton Metropolitan Authority (Metroparks) is a regional park system serving Livingston, Macomb, Oakland, Washtenaw and Wayne Counties. It was created by Public Act 147 of Public Acts of 1939. Named after the two longest rivers within its boundaries, the Metroparks main purpose is to benefit the residents of southeastern Michigan by providing recreational opportunities, preserving the natural environment and educating the public about the culture and natural resources along the Huron and Clinton Rivers. Picnicking, nature study, hike-bike trails, scenic drives, golf, aquatics, interpretive and summer and winter sports are provided at most parks. The Metroparks are designed primarily for day use, although limited group and rustic family camping is available.

Thirteen Metroparks serve the public, covering nearly 25,000 acres within the five-county region. Most Metroparks are 1,000 or more acres. All are located on water, such as a river or lake. Most five-county residents are less than a half hour's drive from their favorite Metroparks. The larger Metroparks are designed to accommodate crowds more than 35,000 on peak use days and annual attendance is estimated at over seven million visits for the system as a whole.

Mission Statement:

The Huron-Clinton Metropolitan Authority, a regional park system created in 1940 by the citizens of southeast Michigan, provides excellent recreational and educational opportunities while serving as stewards of its natural resources. Our efforts are guided by the belief to bring the benefits of parks and recreation to the people of southeast Michigan. All the people. All their lives.

Vision:

To be a unifying force – and indispensable resources – in Southeast Michigan: One Region. One Metroparks. Endless Experiences.



The Metroparks Include:

| Metropark | Acreage | County | District | Amenities |
|----------------|---------|----------------------------|----------|--|
| Delhi | 53 | Washtenaw | Western | Fishing, Canoeing/Kayaking, Picnic Shelters, Play Areas, |
| Dexter-Huron | 122 | Washtenaw | Western | Fishing, Canoeing/Kayaking, Picnic Shelters, Trails |
| Hudson Mills | 1,549 | Washtenaw | Western | Disc Golf, Fishing, Picnic Shelters, Play Areas, Trails, X-Country Skiing |
| Huron Meadows | 1,540 | Livingston | Western | Boating, Fishing, Golf, Picnic Shelters, Play Areas, X-Country Skiing |
| Indian Springs | 2,215 | Oakland | Western | Equestrian Trails, Golf, Group Rental Facility, Interpretive, Picnic Shelters, Play Areas, Sledding, Spray Park, Trails |
| Kensington | 4,481 | Oakland & Livingston | Western | Boating, Equestrian Trails, Farm & Nature Interpretive, Fishing, Golf, Ice Skating, Picnic Shelters, Play Areas, Sledding, Spray Park, Trails, X-Country Skiing |
| Lake Erie | 1,607 | Wayne | Southern | Boating, Fishing, Golf, Interpretive, Play Areas, Ice Skating, Sledding, Trails, Wave Pool, X-Country Skiing |
| Lake St. Clair | 770 | Macomb | Eastern | Boating, Fishing, Golf, Group Rental Facility, Interpretive, Play Areas, Pool, Sledding, Spray Park, Trails |
| Lower Huron | 1,258 | Wayne | Southern | Fishing, Pool, Spray Park, Picnic Shelters, Trails |
| Oakwoods | 1,756 | Wayne | Southern | Interpretive, Trails |
| Stony Creek | 4,461 | Macomb & Oakland | Eastern | Boating, Fishing, Golf, Group Rental Facility, Interpretive, Water Slide, Ice Skating, X- Country Skiing, Sledding, Trails |
| Willow | 1,531 | Wayne | Southern | Boating, Fishing, Golf, Pool, Sledding, Trails |
| Wolcott Mill | 2,625 | Macomb | Eastern | Equestrian Trails, Farm & Historic Mill Interpretive, Trails |







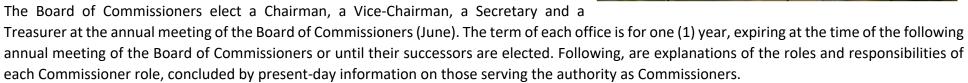
Organizational Structure

Board of Commissioners

The governing body of the Metroparks is a seven-member Board of Commissioners. Two Commissioners, who serve as representatives at large, are appointed by the governor of Michigan and represent the Metroparks region as a whole. The remaining five Commissioners each represent one of the five member counties of Livingston, Macomb, Oakland, Washtenaw and Wayne. Commissioners are appointed by the Board of Commissioners of their respective member county.

The Board of Commissioners regularly scheduled Board Meetings are held the second Thursday of each month. Winter meetings are held at the Metroparks principal office (13000 High Ridge Drive, Brighton, MI 48114). Summer meetings are held at various Metroparks throughout the system.

Public notice of all meetings of the Board of Commissioners is given and posted as required in Act No. 267, Public Acts of 1976, as amended, or other applicable State law. Please check our website at http://www.metroparks.com for a current schedule and up-to-date information throughout the year.





Roles and Responsibilities:

Board of Commissioners – Chairman

The Chairman presides at all meetings of the Board of Commissioners, and also votes upon all resolutions as a Commissioner. He or she will sign, with the Director, in the name of the Metroparks, all contracts and legal documents approved by the Board of Commissioners.

Board of Commissioners – Vice-Chairman

In the event the office of Chairman shall become vacant, in the absence of the Chairman or the Chairman's inability to discharge the duties of the office, such duties for the time being devolve upon the Vice-Chairman.

Board of Commissioner – Secretary

The Secretary consults with the Director from time to time with respect to the Metroparks administrative affairs, and otherwise performs the customary duties of such office, and such other duties as the Board of Commissioners directs. The Secretary signs, with the Chairman, in the name of the Metroparks, all contracts and legal documents approved by the Board of Commissioners.

<u>Board of Commissioners – Treasurer</u>

The Treasurer consults with the Chief Financial Officer from time to time respecting the Metroparks financial affairs and otherwise performs the customary duties of such office pursuant to applicable law, and such other duties as the Board of Commissioners shall direct. The Treasurer shall provide the Metroparks with a fidelity bond to indemnify the Metroparks from any loss caused by any fraudulent or dishonest act on the part of the Treasurer. The premium for said bond shall be paid out of the funds of the Metroparks.



Board of Commissioners:

| Bernard Parker Chair Wayne County Representative | Served 22 years as a Wayne County Commissioner. He successfully generated funding resulting in Chandler Water Park. He also initiated a crime prevention program resulting in a 50% reduction in youth incarceration. Parker has received numerous awards including the Spirit of Detroit Award in 2012 and an Honorary Doctorate of Humane Letters from Lewis College of Business. |
|---|---|
| John Paul Rea Vice-Chair Macomb County Representative | Macomb County Deputy County Executive, he is highly involved with comprehensive community and economic development initiatives throughout the county. An integral part of the capital improvement projects targeting infrastructure, transportation networks, non-motorized trails, regional transit and the economic development services by supporting business retention, expansion and attraction efforts. |
| Jaye Quadrozzi Oakland County Representative | Attorney with more than 15 years of experience as a commercial litigator. Member of the State Bars of Michigan, Illinois, California and the Federal Trial Bar. Avid runner and Triathlete. Quadrozzi has been active within the Metroparks since her first job as a teenager at Lake St. Clair Metropark. |
| Tiffany Taylor Secretary Governor Appointee | Taylor is the inaugural Chief People and Impact Officer at Global Silicon Valley Ventures and ASU + GSV Summit, an education technology-focused venture capital fund. She has a background in K-12 education and affordable housing development. As an active member of her community, Taylor currently serves on the board of directors of the Joyce Ivy Foundation, Black Family Development Institute Training, and Boys Hope Girls Hope of Detroit. She is also a community advisory panel member of Detroit Public TV and a commissioner for the Economic Development Corporation of Clinton Township. |
| Robert W. Marans Washtenaw County Representative | Research professor at the Institute for Social Research, University of Michigan and emeritus professor of architecture and urban planning. Served on the Metroparks Board since 1986. He is a charter member and president of the Washtenaw County Parks and Recreation Commission and currently serves on the board of the Detroit Riverfront Conservancy. |
| Stephen Pontoni Treasurer Governor Appointee | Since 2013, Pontoni has been the executive director of the Michigan Association for Justice. In addition, he is the director of the Mid-American Global Education Council, a nonprofit that hosts Model United Nations conferences for high school students. Pontoni is also vice-chair of the Coalition Protecting No-Fault, a member of the University of Michigan-Dearborn CASL Alumni Scholarship Committee, a board member of the Michigan Society of Association Executives, and a member of the executive committee for the National Association of Trial Lawyer Executives. |
| William Bolin Livingston County Representative | Bolin was appointed by the Livingston County Board of Commissioners in August 2021 and term ends May 2027. |

Executive Management

Director – Amy McMillan

The Board of Commissioners appoint a chief executive officer of the Metroparks known as the Director. The Director shall hold the office at the will and pleasure of the Board. The Director supervises, and is responsible for, the day-to-day operation of the Metroparks and provides general direction to the work and general management of all activities of the Metroparks. This, among other things, specifically includes being responsible for appointment or employment and discharge of all employees and for the direction of their activities. Management Personnel employment decisions are made in consultation with the Board of Commissioners, with emphasis on utilizing the expertise of members of the Board of Commissioners with special knowledge related to a position for which appointment is being considered. With the advice and consent of the Board of Commissioners the Director may delegate to subordinates any of the duties assigned to the Director. The Director approves purchases and make certifications as are required or permitted under the purchasing authority and Metroparks bylaws. The Director shall arrange for the recording of minutes of meetings of the Board of Commissioners and shall have custody of the minute book and of the corporate seal of the Authority as well as being the custodian of all records, except the financial records of the chief financial officer, and shall keep, at the office of the Board of Commissioners, and open to public examination all records, maps, charts, plans and documents pertaining to the work of the Authority. The Director may co-sign on such bank accounts as the CFO may designate and provide the Authority with a fidelity bond to indemnify the Authority from any loss caused by any fraudulent or dishonest act on the part of the Director. The Director shall take such other actions and assume such other responsibilities as may be provided by federal and state law.



Deputy Director – Mike Lyons

In accordance with the Bylaws the Director shall appoint a chief operating officer of the Authority who shall be known as the Deputy Director. The Deputy Director shall hold office at the will and pleasure of the Director. The Deputy Director, under the immediate supervision of the Director, is responsible for such responsibilities as shall be directed from time to time by the Director. The Deputy Director may witness the signature of the Director on contracts, leases, obligations, and other instruments which the Director has been authorized to sign. In the event the office of Director shall become vacant by death, resignation or otherwise, or in the event of the absence of the Director or the Director's inability to discharge the duties of the office, such duties, including the authority to execute and deliver contracts, leases, obligations, and other instruments approved by the Board, for the time being devolve upon the Deputy Director.

Chief of Finance - Shedreka Miller

Per the Bylaws, the Director shall appoint a chief financial officer, subject to approval by the Board of Commissioners. The CFO shall hold office at the will and pleasure of the Director. The CFO shall perform the usual duties of such office and such other duties as the Director may direct or as are required by law. This, among other things, includes the following: (a) The CFO shall prepare an annual budget for the Authority containing an itemized statement of the estimated current operational expenses and the expenses for capital outlay including funds for the operation and development of all property and facilities of the Authority, including any amounts necessary to pay the obligations of the Authority maturing during the ensuing fiscal year, and an estimate of the anticipated revenue of the Authority from all sources for the ensuing fiscal year. (b) The CFO shall receive all money due the Authority from taxes, fees, charges and all other sources, and shall deposit all such money in such bank or banks, and in such separate accounts, as the CFO shall deem prudent and appropriate, subject to the approval of the Board of Commissioners. The CFO may cosign on such bank accounts. (c) The CFO shall keep accounting records showing all financial transactions of the Authority in accordance with the

law, and shall permit inspection of all financial records by any Commissioner at any reasonable time. (d) The CFO shall issue and approve of such vouchers for payment of obligations and make such certifications as shall be required or permitted under the Authority's Purchasing Policy.

(e) The CFO shall cause an annual audit of the Authority to be performed by independent certified public accountants in the manner required by Act No. 2, Public Acts of Michigan, 1968, as amended. (f) The CFO shall be the chief investment officer of the Authority and shall advise the

Board of Commissioners in respect of an investment policy satisfying the requirements of Act No. 20, Public Acts of 1943, as amended. The CFO shall prepare reports respecting the Authority's investments from time to time but no less often than semi-annually.



Core Management Team:

The Metroparks core management team consists of functional Department Heads and District Park Superintendents. Park operations have been divided into three geographical districts, Eastern, Western and Southern. Each Department Head and District Park Superintendent reports to the Director and/or Deputy Director for direction and guidance.

Current Department Head/District Park Superintendents:

| Gary Hopp | Eastern District Superintendent |
|---------------|----------------------------------|
| James O'Brien | Western District Superintendent |
| Jeffrey Linn | Southern District Superintendent |

Artina Carter Chief of Diversity, Equity

and Inclusion

Michael Henkel Chief of Engineering Services
Randy Rossman Chief of Human Resources

And Labor Relations

Sanjay Khunger Chief of Information Technology
Jennifer Jaworski Chief of Interpretive Services

Danielle Mauter Chief of Marketing

and Communications

Katie Carlisle Chief of Natural Resources

and Regulatory Compliance

Janet Briles Chief of Planning and Development

Michael Reese Chief of Police

^{*} For a list of full time equivalents by park, please see Appendix A

General Fund Development

The Metroparks fiscal year begins on January 1st and ends on December 31st of each calendar year. The CFO oversees the preparation of an estimate of the General Fund current year operating and capital revenues and expenditures as well as an itemized statement of the General Fund budget year operating and capital revenues and expenditures. The Board of Commissioners shall adopt the budget in accordance with and subject to the requirements of the Uniform Budget and Accounting Act, Act No. 2, Public Acts of 1968, as amended.

The process begins early in the year in conjunction with the all park districts and departments. These departments utilize input from many sources to itemize and prioritize minor, major maintenance and capital improvement projects for the upcoming budget year. Input is sought from both within the Metroparks staff and Commissioners as well as the user and non-user public. Local, regional and national trends are also considered.

The Finance Department works to provide high level financial projections for both revenue and operating expenditures in developing categorical targets. Factors such as historical trends, contractual obligations and other economic and non-economic factors for broad categories of expenditures are developed. This information is used as guidance for the Departments and District Superintendents to develop their operating budgets for revenue and expense.

Using the September month-end numbers as a base, Department Heads and District Superintendents develop an estimate of the December 31 numbers as well as a budget request for the budget year. The estimated December 31 numbers as well as the transactions making up the budget request are entered into the budget system within the ERP. These un-reviewed numbers are compiled and reported to the Board of Commissioners in November.

Following the November Board meeting, the Director and staff meet individually with each Commissioner to review the proposed budget. Coinciding or preceding these meetings, the Director and staff also review the budget requests with park/department staff. Input from these meetings are then used to revise the budget requests.

This proposed budget is then presented at a public budget hearing immediately preceding the December Board of Commission meeting. Following the budget hearing the budget is included on the agenda for the December Board of Commission meeting for approval.





GENERAL FUND SUMMARY

Photo: Wolcott Mill Metropark

2025 GENERAL FUND BUDGET SUMMARY

The 2025 Metroparks General Fund Annual Budget reflects the leadership of the Board of Commissioners. With several important initiatives underway, the Metroparks are poised to continue to grow attendance, increase inclusion, diversity and equity, and work towards a stronger financial position. This budget document contains summary information reflecting implementation of the broader Strategic Plan initiatives and organizational goals that set the Metroparks apart as the premier regional park authority. It defines how the organization will function to meet the strategies established by the Director with support from staff and the Board of Commissioners. It is our goal to provide the readers of this document with insight into how the Metroparks will work to accomplish our organizational priorities for the benefit of the citizens of Livingston, Macomb, Oakland, Washtenaw and Wayne counties.



2025 REVENUES

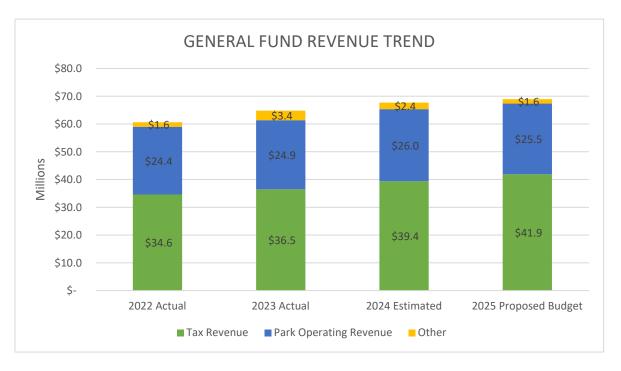
The total 2025 general fund budgeted revenue is planned at \$68.9 million. Tax revenue continues to provide the majority of Metroparks funding at \$41.9 million with park operating revenue expected to generate most of the remainder at \$25.5 million.

Total revenue for the Metroparks system is anticipated to moderately increase with a \$2.8 million (4.2%) increase compared to the 2024 amended budget. This is the net result of tax revenue increasing by \$2.5 million to \$41.9 million, an increase of 6.3%, and park operating revenue increasing by \$593 thousand, or 2.4%.

Looking back at the last few years and ahead to the 2025 budget, total revenue has increased by 14% compared to 2022. As the chart to the right demonstrates, this has been a steady climb with increases in tax and park revenue offsetting decreases in the other revenue category.

The budget proposed for 2025 reflects a 0.2% increase in Golf and a 3.1% decline in tolling. We are anticipating a pickup in golf revenue due to an increase in rates for select parks in 2025.

Property tax revenue is the source of 61% of all Metroparks funding, resulting in \$41.9 million in expected revenue. In 2025, it is expected to increase by \$2.5 million (6.3%) compared to the 2024 amended budget.



Funding from Foundation Support is reflected partially in operations and partially in administrative office. In an effort to be conservative, only known funding has been included in the budget. It is anticipated that additional funds will be provided to support broader initiatives throughout 2025.

Most of the 2025 budgeted grants are related to Capital Improvement Projects and are reflected in the Capital Project Fund. As additional operating grants develop during the year the budget will be amended to recognize them.

2025 EXPENDITURES

For 2025 we directed the staff to base their plans on hours budgeted in 2024. We recognized that pay rates will vary over time, but that most of our core operations utilize approximately the same staffing levels year to year.

Similarly, materials and service budgets were prepared from an actual historical cost basis. We elected to increase the budget for materials and services by 3.0% to offset higher costs and to keep up with inflation. Exemptions were made for new or expanded initiatives in both the parks and the administrative office.

Overall, the 2025 general fund planned expenditures are 1.9 percent higher than the 2024 amended budget. Budgeted expenditures for capital projects, administrative office, and park operations increased approximately 2.9%, 11.6%, and 5.3%. On the other hand, budgeted expenditures for capital equipment and major maintenance decreased 24.8% and 44.9%. The reduction in major maintenance expenditures is offset by an increase in the Capital Project Fund. Total budgeted expenditures increased \$7.8 million (11.1%) compared to the projected figures for 2024. It is currently estimated that expenditures will be under budget by \$6.3 million for 2024. The projected 2024 expenditures for capital equipment, major maintenance, capital project fund, administrative office, and park operations will be \$270 thousand, \$2.4 million, \$1.3 million, \$1.9 million, and \$500 thousand lower than the 2024 amended budget. A portion of this variance is related to wages for open positions and supply chain issues.

PARK OPERATIONS

In 2025, total park operations are expected to grow by 6.5% or \$2.8 million from the 2024 projected total of \$42.2 million. Total personnel costs are expected to grow from \$31.1 million in 2024 to \$32.1 million in 2025. Furthermore, total materials and services costs are expected to grow from \$11.1 million in 2024 to 12.8 million in 2025.

Full-Time wages are up by \$407,300 (3.2%) and Part-Time wages are planned to grow by \$367,700 (3.7%). This is reflective of board negotiated wage increases between 2.5% and 3%.

Costs related to outside services are significantly higher due to the additional funding for the following initiatives:

| • | Natural Resources Improvements | \$90,000 | |
|---|------------------------------------|---------------|--|
| • | Part-Time Graduated Seasonal Bonus | \$1.1 million | |
| • | Climate Action Plan Training | \$11,500 | |
| • | Oakland County Dispatch Fees | \$59,450 | |
| • | · · | . , | |

The majority of the increase in outside services is related to the part-

| PARK OPERATING EXPENDITURES | | | | |
|------------------------------|----------------|---------------|-----------|-------|
| | | | | |
| | 2024 Projected | 2025 Proposed | | |
| | Actual | Budget | Change | % |
| Personnel Services | | | | |
| Full-Time Wages | 12,662,565.00 | 13,069,875.40 | 407,310 | 3.2% |
| Full-Time Fringes | 7,620,266.00 | 7,803,888.00 | 183,622 | 2.4% |
| Part-Time Wages | 9,968,566.00 | 10,336,269.60 | 367,704 | 3.7% |
| Part-Time Fringes | 827,739.00 | 899,348.72 | 71,610 | 8.7% |
| Total Personnel Services | 31,079,136 | 32,109,382 | 1,030,246 | 3.3% |
| | | | | |
| | | | | |
| Materials and Services | | | | |
| Operating Supplies | 2,016,344 | 1,944,723 | (71,621) | -3.6% |
| Minor Equipment | 729,616 | 777,358 | 47,742 | 6.5% |
| Other | 2,017,861 | 1,988,847 | (29,014) | -1.4% |
| Fuel | 602,558 | 631,316 | 28,758 | 4.8% |
| Outside Services | 3,072,933 | 4,700,885 | 1,627,952 | 53.0% |
| Insurance | 609,180 | 650,243 | 41,063 | 6.7% |
| Utilities | 2,027,781 | 2,111,905 | 84,124 | 4.1% |
| Total Materials and Services | 11,076,273 | 12,805,277 | 1,729,004 | 15.6% |
| | | | | |
| | | | | |

\$ 42,155,409

\$ 44,914,659

\$ 2,759,250

time seasonal bonus. Similar to 2024, the funds for the part-time seasonal bonus are transferred from the outside services account to the related wage account when the bonus is paid.

Total Park Operating Expenditures

ADMINISTRATIVE OFFICE

Administrative office expenditures are budgeted to increase by \$3.5 million or 28.2% compared to the 2024 projected amount. The 2025 budget of \$16.0 million is \$1.7 million higher than the 2024 amended budget. The administrative office increase reflects new initiatives along with the addition of new positions for 2025.

Notable initiatives and positions for the administrative office are:

| • | Detroit Riverfront Conservancy Partnership | \$900,000 |
|---|---|-----------|
| • | Engineering Design and Professional Services | 703,000 |
| • | Special Parks District Forum Event | 190,000 |
| • | Full-Time Design Engineer | 146,000 |
| • | Technology Upgrades | 123,000 |
| • | Staff and Police Training | 92,700 |
| • | Additional Funding for Growth of Swim Lessons | 73,600 |
| • | Golf Course Cart Path Study | 30,000 |
| • | Internal Controls Review | 30,000 |
| • | Community Engagement | 25,000 |
| | | |

| ADMINISTRATIVE OFFICE OPERATING EXPENDITURES | | | | |
|--|--------------------------|-------------------------|-----------|--------|
| | 2024 Projected Actual | 2025 Proposed Budget | Change | % |
| Personnel Services | | | | |
| Full-Time Wages | 5,289,382.00 | 5,656,743.00 | 367,361 | 6.9% |
| Full-Time Fringes | 2,585,726.00 | 2,726,493.40 | 140,767 | 5.4% |
| Part-Time Wages | 256,458.00 | 320,182.00 | 63,724 | 24.8% |
| Part-Time Fringes | 17,277.00 | 23,880.00 | 6,603 | 38.2% |
| Total Personnel Services | 8,148,843 | 8,727,298 | 578,455 | 7.1% |
| Materials and Services Operating Supplies | 245,966 | 355,273 | 109,307 | 44.49 |
| | 245.055 | 255 272 | 400.007 | |
| Minor Equipment | 210,933 | 262,674 | 51,741 | 24.5% |
| Other | 174,645 | 255,560 | 80,915 | 46.3% |
| Fuel | 41,350 | 66,250 | 24,900 | 60.29 |
| Outside Services | 2,967,900 | 4,893,267 | 1,925,367 | 64.9% |
| Professional Services | 334,155 | 1,072,889 | 738,734 | 221.19 |
| Insurance | 178,386 | 190,326 | 11,940 | 6.79 |
| Utilities | 171,601 | 172,129 | 528 | 0.77 |
| Total Materials and Services | 4,324,936 | 7,268,368 | 2,943,432 | 68.1% |
| Total Materials and Services | 7,027,000 | 7,200,300 | 2,340,402 | 00.17 |
| | | | | |

The chart to the right provides a summary of the expenditures trends at the administrative office by account.

MAJOR MAINTENANCE

Any project with costs in excess of \$10,000 is considered Major Maintenance. For 2025, the Major Maintenance budget includes 39 projects totaling \$2.1 million. This represents an increase of \$625,400 (42%) compared to 2024 estimated expenditures. There were 9 projects that could not be completed in 2024 due to unforeseen circumstances. Those projects will be completed in 2025 and have been added to the budget.

Significant projects included on the list are:

| • | Kensington - Dam Concrete Work | \$247,000 |
|---|--|-----------|
| • | Hudson Mills - Replace Siding/Roof at Golf Course, Chem Building, and Barn | 160,000 |
| • | Lake St. Clair - Drainage Repairs at Pool Building | 125,000 |
| • | Lake St. Clair - Building Updates at Nature Center | 80,000 |
| • | Stony Creek - Eastern District Roadway/Parking Lot Paint | 80,000 |
| • | Indian Springs - Bunker Renovation at Golf Course | 80,000 |
| • | Lake St. Clair - Main Toll Booth Replacement #2 | 75,000 |
| • | Administrative Office – New Hallway Carpet | 70,000 |
| • | Administrative Office – Culvert Clean Out Authority Wide | 60,000 |

CAPITAL EXPENDITURES

Capital equipment and land acquisition continue to be planned for and tracked within the general fund. The budget for capital equipment decreased moderately compared to the 2024 estimated expenditures by \$764,100 (20%).

Some of the more significant items planned to be purchased include:

| • | Mowers (9) | \$1,021,000 |
|---|--|-------------|
| • | Golf Carts (80) | 550,000 |
| • | Utility Vehicles or Utility Carts (13) | 317,000 |
| • | Work Vehicles (4) | 285,300 |
| • | Police Vehicles (4) | 190,000 |
| • | Wheel Loader (1) | 134,000 |
| • | Administrative Vehicles (3) | 134,000 |
| • | Inflatable Slide (1) | 130,000 |

Projects which develop tangible assets in excess of \$25,000 are budgeted in the Capital Project Fund for the life of the project. Funding for the projects is provided from the General Fund and that annual support is reflected in this document under Capital Project Fund – Improvement Projects. For 2025, twenty-five new projects have been identified. These projects total \$12.9 million. An additional \$1.3 million is expected to be available from various granting agencies leaving the net funding needed from the General Fund at \$11.6 million. We will continue to pursue funds in 2025 to assist with capital projects.

Approximately \$425,000 of Engineering wages and benefits are included in the General Fund for support of capital projects. These wages represent both staff and field engineers. As the wages are spent, the costs will impact the Capital Project Fund directly and the budget amounts will need to be transferred to cover actual expenditures throughout the year. This process is consistent with our current methodology.

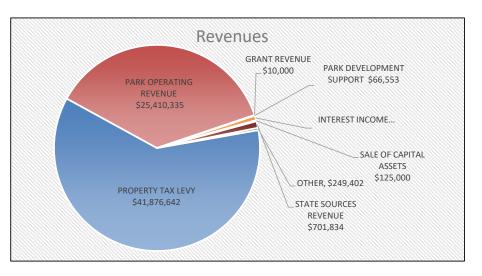
Significant projects included are:

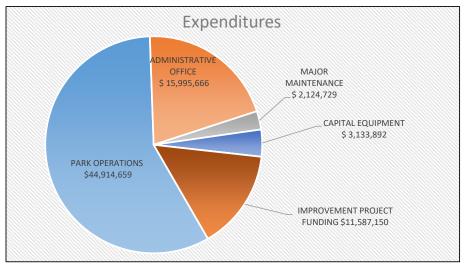
| • | Lake St. Clair - Electrical Grid Replacement | \$3,000,000 |
|---|--|-------------|
| • | Lake St. Clair - Greening of Parking Lot C Renovation - Additional Funding | 1,800,000 |
| • | Lake St. Clair - Exit Road Re-Paving | 1,200,000 |
| • | Hudson Mills – Splash Pad Construction | 1,000,000 |
| • | Lake St. Clair - Daysail Trail Development – Net \$500,000 Anticipated Grant Reimbursement | 700,000 |

In total, the 2025 Metroparks General Fund Budget as presented for approval is designed to position the Metroparks to support the achievement of our goals outlined in the Strategic Plan, ADA Transition Plan and Park Master Plans. It will also be able to provide the region with outstanding opportunities to get outside safely; to recharge in the beauty and nature of southeast Michigan; and to ensure that these resources will be available to all for many, many years to come.



| BUDGETED REVENUES | |
|------------------------------------|-------------------|
| PROPERTY TAX LEVY | \$41,876,642 |
| PARK OPERATING REVENUE | 25,410,335 |
| GRANT REVENUE | 10,000 |
| PARK DEVELOPMENT SUPPORT | 66,553 |
| ADMINISTRATIVE DEVELOPMENT SUPPORT | - |
| INTEREST INCOME | 500,000 |
| SALE OF CAPITAL ASSETS | 125,000 |
| STATE SOURCES REVENUE | 701,834 |
| OTHER | 249,402 |
| TOTAL BUDGETED REVENUES - 2025 | \$ 68,939,766 |
| BUDGETED EXPENDITURES | |
| PARK OPERATIONS | \$44,914,659 |
| ADMINISTRATIVE OFFICE | 15,995,666 |
| MAJOR MAINTENANCE | 2,124,729 |
| CAPITAL | |
| EQUIPMENT | 3,133,892 |
| LAND ACQUISITION | - |
| CAPITAL PROJECT FUND | |
| IMPROVEMENT PROJECTS | 11,587,150 |
| TOTAL BUDGETED EXPENDITURES - 2025 | \$ 77,756,096 |
| | (0.016.055) |
| USE OF FUND BALANCE | \$ (8,816,330) |





| BUDGETED REVENUES | 2023 Actual | | 2024 Amended Budget | | 2024 Projected Actual | | 2025 Proposed Budget | |
|------------------------------------|-------------|------------|------------------------|--------------|--------------------------|-------------|-------------------------|-------------|
| ADMINISTRATIVE | | | | | | | | |
| PROPERTY TAX LEVY | \$ | 36,478,131 | \$ | 39,380,080 | \$ | 39,379,432 | \$ | 41,876,642 |
| GRANT REVENUE | | 62,909 | | 85,226 | | 55,225 | | 10,000 |
| DEVELOPMENT SUPPORT | | 39,723 | | 3,849 | | 9,810 | | - |
| INTEREST INCOME | | 1,509,920 | | 816,499 | | 1,317,205 | | 500,000 |
| SALE OF CAPITAL ASSETS | | 492,574 | | 125,000 | | 125,000 | | 125,000 |
| STATE SOURCES REVENUE | | 717,070 | | 753,408 | | 717,046 | | 701,834 |
| OTHER | | 600,024 | | 106,752 | | 146,505 | | 249,402 |
| PARK OPERATIONS | | | | | | | | |
| OPERATING REVENUE | | 24,763,225 | | 24,836,029 | | 25,838,291 | | 25,410,335 |
| PARK DEVELOPMENT SUPPORT | | 117,616 | | 45,495 | | 128,999 | | 66,553 |
| TOTAL BUDGETED REVENUES - 2025 | \$ | 64,781,192 | \$ | 66,152,339 | \$ | 67,717,513 | \$ | 68,939,766 |
| BUDGETED EXPENDITURES | | | | | | | | |
| PARK OPERATIONS | \$ | 37,510,435 | \$ | 42,652,832 | \$ | 42,155,409 | \$ | 44,914,659 |
| ADMINISTRATIVE OFFICE | | 14,922,668 | | 14,337,684 | | 12,473,799 | | 15,995,666 |
| MAJOR MAINTENANCE | | 2,070,757 | | 3,859,603 | | 1,499,359 | | 2,124,729 |
| CAPITAL | | | | | | | | |
| EQUIPMENT | | 3,737,635 | | 4,167,598 | | 3,897,985 | | 3,133,892 |
| LAND ACQUISITION | | - | | - | | - | | - |
| CAPITAL PROJECT FUND | | 6 24 5 277 | | 44 252 775 | | 0.074.600 | | 44 507 450 |
| IMPROVEMENT PROJECT FUNDING | | 6,215,377 | | 11,258,775 | | 9,971,628 | | 11,587,150 |
| TOTAL BUDGETED EXPENDITURES - 2025 | \$ | 64,456,872 | \$ | 76,276,493 | \$ | 69,998,180 | \$ | 77,756,096 |
| NET INCREASE (USE) OF FUND BALANCE | \$ | 324,321 | \$ | (10,124,154) | \$ | (2,280,667) | \$ | (8,816,330) |



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REVENUE

Photo: Kensington Metropark

REVENUE SOURCES

The Huron Clinton Metroparks receive revenue support from seven main sources. These resources are highlighted below from largest revenue stream to smallest. Total revenue for 2025 is \$68,939,766.

Property Taxes

The single largest source of revenue for the Authority is derived from the ad valorem property tax levy within the five-county park district. In June, the Board of Commissioners approved the 2024 tax rate of .2070 mills (reduced by Headlee override) upon each dollar of state taxable valuation. This is the eighth year the rate has decreased since the 2006 budget. As mentioned previously, the authority will not recover (increase) from this millage rate due to Proposal A, which caps future taxable growth to the lower of the rate of inflation or 5%. The inflation factor for 2024 taxable values was 1.051%. This tax will be levied in December, 2024 and will provide funding for the 2025 Authority capital development and park operations.

In 2008 the Board of Commissioners approved a process to estimate the amount of "captured" tax revenues that results from the large number of tax abatement programs throughout the counties, and adjust the amount of revenue expected to be received. At the end of the year, when final settlement figures are forwarded to Huron-Clinton Metropolitan Authority by the counties, any necessary adjustments to the estimated amounts of locally captured taxes will be made. The Metroparks net tax levy for 2024 of \$41,876,642 represents a 6.49% increase from the 2023 net tax levy of \$39,154,893.

| | TOTAL | 2024 | | CMA MILL | HCMA REDUCED | | VRITE OFF DUE | 1 | ICMA EST. EVY TO BE |
|-------------------|-----------|-----------|--------|-------------|------------------|----|---------------|----|------------------------|
| COUNTY | TAXABLE | VALUE | LEVY (| 0.00025) | (0.0002062) | P | ROGRAMS | C | OLLECTED |
| LIVINGSTON | 12,593 | 3,366,241 | | 3,148,342 | 2,596,752 | | 35,000 | | 2,561,752 |
| MACOMB | 37,806 | 5,762,928 | | 9,451,691 | 7,795,755 | | 45,000 | | 7,750,755 |
| OAKLAND | 80,175 | 5,637,545 | | 20,043,909 | 16,532,216 | | 425,000 | | 16,107,216 |
| WASHTENAW | 23,075 | 5,545,650 | | 5,768,886 | 4,758,178 | | 70,000 | | 4,688,178 |
| WAYNE | 55,013 | 3,295,807 | | 13,753,324 | 11,343,742 | | 575,000 | | 10,768,742 |
| FIVE COUNTY TOTAL | \$ 208,66 | 4,608,171 | \$ | 52,166,152 | \$ 43,026,642 | \$ | 1,150,000 | \$ | 41,876,642 |

Park Operating Revenue

Fees and charges implemented by the parks throughout the Authority total a proposed \$25,410,335 for the 2025 budget. Examples of park activities that generate revenue are golf, tolling, aquatics, interpretive programs, boat rental and many others. This is an \$427,956 decrease from the 2024 projected park operation revenue. Park fees and rates for activities, rental spaces, etc. will remain consistent with the 2024 approved rates.

Grant Revenue

The amount shown in this category represents money the Authority will be receiving from an outside agency to help fund specific projects within the general fund. Grants that have been approved and granted by both the external granting organization and HCMA Board of Commissioners are put into the budget. There is \$10,000 proposed for 2025.

Interest Revenue

Interest Income derived from investments in Certificates of Deposit and U.S. Agency issues are projected to produce \$500,000 in 2025. Interest rates have remained high throughout 2024. The amount budgeted for 2025 reflects a conservative estimate based on this.

Sale of Capital Assets

Annually the Authority has an auction in an effort to liquidate obsolete or unneeded equipment. The portion of the auction proceeds that is generated by capital equipment is projected to produce \$125,000. Revenue from non-capital auction items are recorded elsewhere.

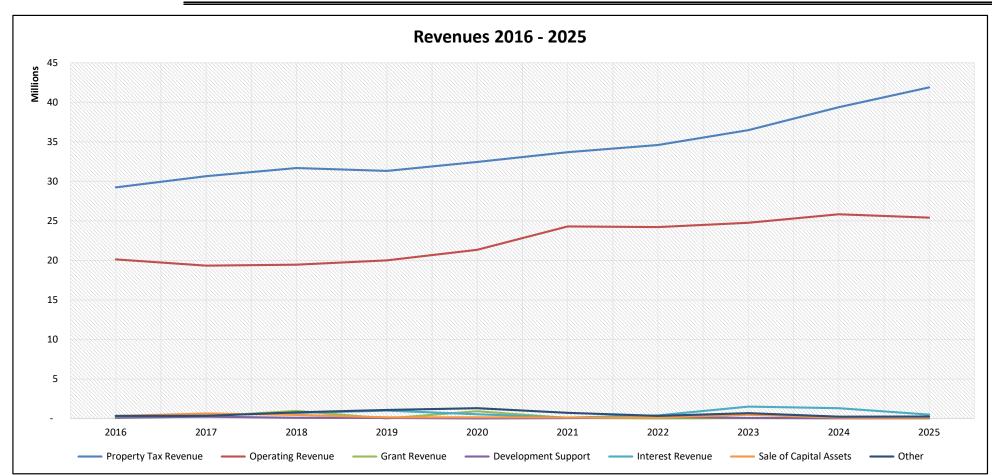
State Sources

Beginning in 2016 the state of Michigan implemented a phased elimination of certain personal property taxation. The legislation also included a mechanism to reimburse government agencies for some portion of revenue lost due to the change. The Metroparks initially included these reimbursements with property tax revenue. Beginning in 2019 the funds were appropriately reflected in revenue from State Sources. For 2025 the reimbursement amount is budgeted at \$701,834.

Other

This revenue source represents one-time or unusual payments as well as the proceeds of sale of non-capital surplus. Past examples include insurance settlements, rate stabilization payments and other similar items. There is \$256,922 proposed for 2025.

| | 2016 | 2017 | 2018 | 2019 | 2020 | 2021 | 2022 | 2023 | 2024 | 2025 |
|------------------------|------------|------------|------------|------------|------------|------------|------------|------------|------------|------------|
| Property Tax Revenue | 29,246,499 | 30,658,374 | 31,675,974 | 31,312,009 | 32,457,957 | 33,693,345 | 34,599,661 | 36,478,131 | 39,379,432 | 41,876,642 |
| Operating Revenue | 20,130,849 | 19,340,845 | 19,460,102 | 20,016,453 | 21,338,184 | 24,293,442 | 24,222,352 | 24,763,225 | 25,838,291 | 25,410,335 |
| Grant Revenue | 76,182 | 284,871 | 976,902 | 16,829 | 935,632 | 89,548 | 28,760 | 62,909 | 55,225 | 10,000 |
| Development Support | 130,674 | 245,689 | 99,288 | 82,561 | 12,520 | 53,781 | 214,107 | 74,592 | 45,758 | 59,033 |
| Interest Revenue | 287,928 | 449,196 | 707,124 | 1,016,519 | 549,839 | 118,192 | 410,121 | 1,509,920 | 1,317,205 | 500,000 |
| State Sources | - | - | - | 1,174,968 | 597,755 | 645,395 | 640,876 | 717,070 | 717,046 | 701,834 |
| Sale of Capital Assets | 319,165 | 643,421 | 473,716 | 160,318 | 170,085 | 149,650 | 140,400 | 492,574 | 125,000 | 125,000 |
| Other | 339,905 | 351,495 | 791,122 | 1,091,389 | 1,316,447 | 729,636 | 351,163 | 682,771 | 239,556 | 256,922 |
| Grand Total | 50,531,202 | 51,973,891 | 54,184,228 | 54,871,046 | 57,378,419 | 59,772,987 | 60,607,440 | 64,781,192 | 67,717,513 | 68,939,766 |



OPERATING REVENUE SUMMARY BY PARK

| | | 2024 Amended | 2024 Projected | 2025 Proposed |
|---------------------------------|---------------|---------------|----------------|---------------|
| | 2023 Actual | Budget | Actual | Budget |
| 100 Administrative Office | \$ 1,038,619 | \$ 928,573 | \$ 980,659 | \$ 770,474 |
| 102 Lake St. Clair | 3,050,834.11 | 2,918,938.00 | 3,102,267.00 | 2,981,866.00 |
| 104 Kensington | 5,596,546.80 | 5,723,506.11 | 5,862,109.00 | 5,782,421.00 |
| 106 Lower Huron/Willow/Oakwoods | 3,119,868.47 | 3,185,865.32 | 3,413,411.00 | 3,243,653.00 |
| 108 Hudson Mills/Dexter/Delhi | 1,683,058.50 | 1,658,608.64 | 1,798,027.00 | 1,847,635.00 |
| 109 Stony Creek | 5,026,561.74 | 5,020,522.86 | 5,140,303.00 | 5,129,866.00 |
| 112 Lake Erie | 1,900,532.42 | 1,943,156.00 | 2,007,700.00 | 1,979,600.00 |
| 113 Wolcott Mill | 210,558.96 | 181,056.95 | 211,626.00 | 179,042.00 |
| 115 Indian Springs | 1,770,056.21 | 1,816,991.00 | 1,831,837.00 | 1,872,551.00 |
| 116 Huron Meadows | 1,484,205.52 | 1,504,306.00 | 1,619,351.00 | 1,689,780.00 |
| | \$ 24,880,842 | \$ 24,881,524 | \$ 25,967,290 | \$ 25,476,888 |

OPERATING REVENUE SUMMARY BY COST CENTER

| | | 2024 Amended | 2024 Projected | 2025 Proposed |
|-------------------------------------|---------------|---------------|----------------|---------------|
| | 2023 Actual | Budget | Actual | Budget |
| 380 Outside Lease/Rent | \$ 319,935 | \$ 219,688 | \$ 312,797 | \$ 310,144 |
| 531 Pool | 378,518 | 352,300 | 366,665 | 363,850 |
| 532 Waterpark | 689,944 | 690,000 | 843,652 | 813,500 |
| 535 Sprayzone | 270,490 | 272,056 | 237,270 | 257,441 |
| 537 Ripslide | 116,988 | 136,000 | 111,363 | 115,800 |
| 538 Beach | 388,197 | 377,387 | 398,861 | 407,543 |
| 540 Dockage/Boat Storage | 490,412 | 461,568 | 449,054 | 467,531 |
| 550 Boat Rental | 428,218 | 432,695 | 435,026 | 430,840 |
| 560 Excursion Boat | 35,400 | 35,494 | 42,490 | 38,696 |
| 565 Plaza Concession | 41,667 | 35,000 | 38,792 | 35,000 |
| 580 Cross Country Skiing | 52,775 | 80,130 | 30,290 | 46,742 |
| 590 Tolling | 10,924,938 | 11,010,895 | 11,002,015 | 10,662,232 |
| 610 Family Camping | 96,204 | 91,650 | 98,682 | 72,972 |
| 615 Group Camping | 17,702 | 22,012 | 22,318 | 20,655 |
| 630 Activity Center Rental | 144,500 | 141,100 | 141,500 | 143,600 |
| 635 Mobile Stage | 5,625 | 6,000 | 9,650 | 5,400 |
| 640 Shelter Reservations | 464,878 | 460,475 | 481,238 | 456,750 |
| 650 Golf Course | 8,607,408 | 8,800,688 | 9,554,353 | 9,569,219 |
| 655 Par 3/Foot Golf | 66,945 | 60,201 | 67,695 | 62,800 |
| 660 Disc/Adventure Golf | 246,231 | 259,474 | 229,143 | 228,830 |
| 670 Trackless Train | 286 | 500 | 300 | 1 |
| 700 Special Events | 166,166 | 115,817 | 125,388 | 113,176 |
| 880 Interpretive Center/Mill | 171,509 | 131,213 | 181,108 | 185,865 |
| 881 Farm Learning Center | 323,055 | 285,820 | 325,666 | 291,041 |
| 882 Mobile Learning Center | 44,240 | 38,175 | 52,718 | 36,000 |
| 883 Environmental Discovery Center | 14,464 | 20,375 | 20,911 | 22,310 |
| 884 Community Outreach Interpretive | 175 | 11,120 | 11,122 | 20,533 |
| 990 General | 163,862 | 129,496 | 173,328 | 89,622 |
| 991 Joint Government Maintence | 210,112 | 204,195 | 203,895 | 208,795 |
| | \$ 24,880,842 | \$ 24,881,524 | \$ 25,967,290 | \$ 25,476,888 |
| | | | | |

OPERATING REVENUE SUMMARY BY PARK - BY COST CENTER

| | 2023 Actual | | 2024 Amended Budget | | 2024 Projected Actual | | 2025 Proposed Budget | |
|---------------------------------|-------------|-----------|------------------------|-----------|--------------------------|-----------|-------------------------|-----------|
| 100 Administrative Office | | | | | - | | - | |
| 380 Outside Lease/Rent | \$ | 319,938 | \$ | 219,688 | \$ | 312,797 | \$ | 310,144 |
| 590 Tolling | | 717,423 | | 708,885 | | 667,544 | | 460,330 |
| 990 General | | 1,261 | | 0 | | 318 | | 0 |
| 100 Administrative Office Total | \$ | 1,038,622 | \$ | 928,573 | \$ | 980,659 | \$ | 770,474 |
| 102 Lake St. Clair | | | | | | | | |
| 531 Pool | \$ | 277,114 | \$ | 251,200 | \$ | 270,430 | \$ | 261,200 |
| 540 Dockage/Boat Storage | | 141,684 | | 123,100 | | 129,484 | | 124,100 |
| 565 Plaza Concession | | 41,667 | | 35,000 | | 38,792 | | 35,000 |
| 590 Tolling | | 2,033,136 | | 2,012,902 | | 2,110,081 | | 2,026,129 |
| 630 Activity Center Rental | | 37,425 | | 42,500 | | 48,075 | | 42,500 |
| 640 Shelter Reservations | | 97,476 | | 75,250 | | 94,937 | | 75,250 |
| 655 Par 3/Foot Golf | | 66,945 | | 60,201 | | 67,695 | | 62,800 |
| 660 Disc/Adventure Golf | | 51,506 | | 49,200 | | 46,420 | | 47,000 |
| 670 Trackless Train | | 286 | | 500 | | 300 | | 1 |
| 700 Special Events | | 70,616 | | 58,700 | | 55,516 | | 49,901 |
| 880 Interpretive Center/Mill | | 37,245 | | 27,450 | | 46,726 | | 75,250 |
| 990 General | | 16,600 | | 3,800 | | 14,676 | | 3,600 |
| 991 Joint Government Maint | | 179,135 | | 179,135 | | 179,135 | | 179,135 |
| 102 Lake St. Clair Total | \$ | 3,050,834 | \$ | 2,918,938 | \$ | 3,102,267 | \$ | 2,981,866 |
| 104 Kensington | | | | | | | | |
| 535 Sprayzone | \$ | 270,490 | \$ | 272,056 | \$ | 237,270 | \$ | 257,441 |
| 538 Beach | | 130,499 | | 129,662 | | 121,165 | | 126,351 |
| 540 Dockage/Boat Storage | | 71,698 | | 74,368 | | 72,317 | | 73,031 |
| 550 Boat Rental | | 200,412 | | 200,650 | | 202,876 | | 198,990 |
| 560 Excursion Boat | | 35,400 | | 35,494 | | 42,490 | | 38,696 |
| 580 Cross Country Skiing | | 7,605 | | 11,525 | | 4,917 | | 6,797 |
| 590 Tolling | | 2,908,803 | | 2,938,136 | | 3,002,352 | | 2,963,709 |

OPERATING REVENUE SUMMARY BY PARK - BY COST CENTER

| | | | 202 | 24 Amended | 20 | 24 Projected | 202 | 25 Proposed |
|-------------------------------------|----|------------|-----|------------|----|--------------|-----|-------------|
| | 2 | 023 Actual | | Budget | | Actual | | Budget |
| 104 Kensington-continued | | | | | | | | |
| 615 Group Camping | | 6,602 | | 8,712 | | 7,697 | | 8,005 |
| 635 Mobile Stage | | 3,825 | | 4,800 | | 8,550 | | 4,200 |
| 640 Shelter Reservations | | 112,550 | | 120,150 | | 116,767 | | 113,400 |
| 650 Golf Course | | 1,398,864 | | 1,501,122 | | 1,578,344 | | 1,593,096 |
| 660 Disc/Adventure Golf | | 125,389 | | 128,879 | | 113,244 | | 116,345 |
| 700 Special Events | | 38,813 | | 29,765 | | 39,197 | | 31,600 |
| 880 Interpretive Center/Mill | | 34,796 | | 28,870 | | 37,343 | | 28,520 |
| 881 Farm Learning Center | | 193,069 | | 181,706 | | 202,920 | | 192,140 |
| 882 Mobile Learning Center | | 14,990 | | 17,675 | | 21,314 | | 11,000 |
| 990 General | | 39,827 | | 36,636 | | 50,346 | | 15,800 |
| 991 Joint Government Maint | | 2,913 | | 3,300 | | 3,000 | | 3,300 |
| 104 Kensington Total | \$ | 5,596,547 | \$ | 5,723,506 | \$ | 5,862,109 | \$ | 5,782,421 |
| | | | | | | | | |
| 106 Lower Huron/Will/Oakwoods | | | | | | | | |
| 531 Pool | \$ | 101,404 | \$ | 101,100 | \$ | 96,235 | \$ | 102,650 |
| 532 Waterpark | | 689,944 | | 690,000 | | 843,652 | | 813,500 |
| 550 Boat Rental | | 10,329 | | 10,550 | | 10,508 | | 10,350 |
| 590 Tolling | | 1,111,091 | | 1,166,680 | | 1,123,225 | | 1,096,870 |
| 610 Family Camping | | 43,185 | | 44,300 | | 43,299 | | 11,500 |
| 615 Group Camping | | 1,938 | | 2,100 | | 2,832 | | 1,600 |
| 640 Shelter Reservations | | 91,750 | | 81,500 | | 86,650 | | 83,000 |
| 650 Golf Course | | 1,019,101 | | 1,032,915 | | 1,148,543 | | 1,058,000 |
| 660 Disc/Adventure Golf | | 3,838 | | 4,000 | | 1,600 | | 1,600 |
| 700 Special Events | | 13,603 | | 11,550 | | 15,470 | | 14,600 |
| 880 Interpretive Center/Mill | | 17,432 | | 16,250 | | 15,740 | | 18,250 |
| 882 Mobile Learning Center | | 13,349 | | 10,000 | | 11,335 | | 10,000 |
| 884 Community Outreach Interpretive | | 175 | | 11,120 | | 11,122 | | 20,533 |
| 990 General | | 2,731 | | 3,800 | | 3,200 | · | 1,200 |
| 106 Lower Huron/Will/Oakwoods Total | \$ | 3,119,868 | \$ | 3,185,865 | \$ | 3,413,411 | \$ | 3,243,653 |

| | | | 202 | 2024 Amended | | 2024 Projected | | 2025 Proposed | |
|-------------------------------------|----|------------|-----|--------------|----|----------------|----|---------------|--|
| | 2 | 023 Actual | | Budget | | Actual | | Budget | |
| 108 Hudson Mills/Dexter/Delhi | | | | | | | | | |
| 550 Boat Rental | \$ | 64,004 | \$ | 67,500 | \$ | 64,702 | \$ | 64,500 | |
| 590 Tolling | | 587,933 | | 544,005 | | 547,336 | | 569,531 | |
| 615 Group Camping | | 3,612 | | 4,150 | | 3,929 | | 4,000 | |
| 640 Shelter Reservations | | 21,700 | | 28,000 | | 24,500 | | 26,500 | |
| 650 Golf Course | | 917,241 | | 931,342 | | 1,063,038 | | 1,106,940 | |
| 660 Disc/Adventure Golf | | 31,268 | | 30,675 | | 32,489 | | 30,825 | |
| 700 Special Events | | 8,328 | | 10,500 | | 7,786 | | 9,000 | |
| 880 Interpretive Center/Mill | | 21,259 | | 17,169 | | 19,567 | | 13,939 | |
| 990 General | | 17,910 | | 21,768 | | 31,180 | | 14,300 | |
| 991 Joint Government Maint | | 9,804 | | 3,500 | | 3,500 | | 8,100 | |
| 108 Hudson Mills/Dexter/Delhi Total | \$ | 1,683,059 | \$ | 1,658,609 | \$ | 1,798,027 | \$ | 1,847,635 | |
| 109 Stony Creek | | | | | | | | | |
| 537 Ripslide | \$ | 116,988 | \$ | 136,000 | \$ | 111,363 | \$ | 115,800 | |
| 538 Beach | | 257,697 | | 247,725 | | 277,696 | | 281,192 | |
| 540 Dockage/Boat Storage | | 58,300 | | 51,000 | | 57,000 | | 57,000 | |
| 550 Boat Rental | | 153,473 | | 153,995 | | 156,940 | | 157,000 | |
| 580 Cross Country Skiing | | 3,980 | | 5,045 | | 3,125 | | 5,295 | |
| 590 Tolling | | 2,556,039 | | 2,629,998 | | 2,522,592 | | 2,531,290 | |
| 610 Family Camping | | 53,019 | | 47,350 | | 55,383 | | 61,472 | |
| 630 Activity Center Rental | | 500 | | 0 | | 0 | | 0 | |
| 635 Mobile Stage | | 1,800 | | 1,200 | | 1,100 | | 1,200 | |
| 640 Shelter Reservations | | 105,802 | | 113,100 | | 111,925 | | 113,100 | |
| 650 Golf Course | | 1,501,469 | | 1,474,720 | | 1,650,090 | | 1,654,900 | |
| 660 Disc/Adventure Golf | | 34,231 | | 46,720 | | 35,390 | | 33,060 | |
| 700 Special Events | | 31,466 | | 2,002 | | 2,630 | | 3,400 | |

| | | | 202 | 24 Amended | 20 | 24 Projected | 202 | 25 Proposed |
|------------------------------|----|------------|-----|------------|----|--------------|-----|-------------|
| | 2 | 023 Actual | | Budget | | Actual | | Budget |
| 109 Stony Creek-continued | · | | | | | | | |
| 880 Interpretive Center/Mill | | 40,684 | | 22,271 | | 45,090 | | 29,705 |
| 882 Mobile Learning Center | | 15,901 | | 10,500 | | 20,070 | | 15,000 |
| 990 General | | 76,953 | | 60,637 | | 71,650 | | 52,192 |
| 991 Joint Government Maint | | 18,260 | | 18,260 | | 18,260 | | 18,260 |
| 109 Stony Creek Total | \$ | 5,026,562 | \$ | 5,020,523 | \$ | 5,140,304 | \$ | 5,129,866 |
| 112 Lake Erie | | | | | | | | |
| 531 Pool | \$ | - | \$ | - | \$ | - | \$ | - |
| 540 Dockage/Boat Storage | | 218,730 | | 213,100 | | 190,253 | | 213,400 |
| 590 Tolling | | 575,682 | | 571,000 | | 593,400 | | 580,000 |
| 640 Shelter Reservations | | 11,350 | | 11,000 | | 14,000 | | 14,000 |
| 650 Golf Course | | 1,067,106 | | 1,124,156 | | 1,189,125 | | 1,147,500 |
| 700 Special Events | | 3,340 | | 3,300 | | 3,362 | | 3,400 |
| 880 Interpretive Center/Mill | | 16,513 | | 19,200 | | 16,642 | | 20,200 |
| 990 General | | 7,811 | | 1,400 | | 918 | | 1,100 |
| 112 Lake Erie Total | \$ | 1,900,532 | \$ | 1,943,156 | \$ | 2,007,700 | \$ | 1,979,600 |
| 113 Wolcott Mill | | | | | | | | |
| 590 Tolling | \$ | 46,394 | \$ | 42,215 | \$ | 51,433 | \$ | 42,215 |
| 615 Group Camping | | 5,550 | | 7,050 | | 7,860 | | 7,050 |
| 630 Activity Center Rental | | 19,275 | | 17,500 | | 19,725 | | 20,000 |
| 640 Shelter Reservations | | 5,775 | | 9,375 | | 8,387 | | 9,375 |
| 700 Special Events | | 0 | | 0 | | 600 | | 700 |
| 880 Interpretive Center/Mill | | 3,579 | | 3 | | 0 | | 1 |
| 881 Farm Learning Center | | 129,986 | | 104,114 | | 122,746 | | 98,901 |
| 990 General | | 0 | | 800 | | 875 | | 800 |
| 113 Wolcott Total Mill | \$ | 210,559 | \$ | 181,057 | \$ | 211,626 | \$ | 179,042 |

| | 2023 Actual | | 20 | 2024 Amended Budget | | 2024 Projected Actual | | 25 Proposed Budget |
|----------------------------|-------------|------------|----|------------------------|----|--------------------------|----|-----------------------|
| 115 Indian Springs | | | | | | | | |
| 590 Tolling | \$ | 334,261 | \$ | 344,374 | \$ | 334,586 | \$ | 343,069 |
| 630 Activity Center Rental | | 87,300 | | 81,100 | | 73,700 | | 81,100 |
| 640 Shelter Reservations | | 10,775 | | 12,100 | | 14,972 | | 13,125 |
| 650 Golf Course | | 1,322,536 | | 1,358,387 | | 1,386,676 | | 1,411,742 |
| 883 Environmental Disc Ctr | | 14,464 | | 20,375 | | 20,911 | | 22,310 |
| 990 General | | 720 | | 655 | | 992 | | 1,205 |
| 115 Indian Springs Total | \$ | 1,770,056 | \$ | 1,816,991 | \$ | 1,831,837 | \$ | 1,872,551 |
| 116 Huron Meadows | | | | | | | | |
| 580 Cross Country Skiing | \$ | 41,190 | \$ | 63,560 | \$ | 22,248 | \$ | 34,650 |
| 590 Tolling | | 54,175 | | 52,700 | | 49,466 | | 49,089 |
| 640 Shelter Reservations | | 7,700 | | 10,000 | | 9,100 | | 9,000 |
| 650 Golf Course | | 1,381,091 | | 1,378,046 | | 1,538,537 | | 1,597,041 |
| 990 General | | 50 | | 0 | | 0 | | 0 |
| 116 Huron Meadows Total | \$ | 1,484,206 | \$ | 1,504,306 | \$ | 1,619,351 | \$ | 1,689,780 |
| Grand Total | \$ | 24,880,842 | \$ | 24,881,524 | \$ | 25,967,290 | \$ | 25,476,888 |



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EXPENDITURES

Photo: Stony Creek Metropark

EXPENDITURES

The Huron Clinton Metroparks general fund expenditures can be broken down into four main categories which include Park Operations, Administrative Office, Major Maintenance and Capital. Capital expenditures can be further categorized as – 1. Equipment purchases 2. Land acquisition and 3. Capital Project Funding. Total budgeted expenditures for 2025 are \$77,756,096

Park Operating

Expenditures within park operations can be classified as either personnel services or contractual services. Personnel services includes wages and other related fringe benefits. Contractual services include all other types of expenditures. The proposed 2025 expenditure budget for park operations is \$44,914,659. This represents an increase of 6.55% over the 2024 projected expenditures.

Key factors affecting this budgeted increase include the following:

- Increase in the part time wages
- Increase of full time wage scale at the contractual rate of 3%
- Increases in outside services, uniforms, memberships, and tools/equipment increasing contractual services by 16%

Administrative Office

General administration expenses reflect the cost of running the Authority's centralized Administrative Office (AO), which covers full & part time employees, materials, supplies and outside consultants utilized in managing the entire Metropark system. The AO has a proposed 2025 expenditure budget of \$15,995,666. This is an increase of 28.2% under the 2024 projected expenditures. This includes 1 new Full Time Position, various consulting expenses, and Board approved wage increases caused the percent change. Shifts between park operations and administrative office accounts in natural resources and police offset each other.

Major Maintenance

The Authority classifies all non-recurring repair/maintenance type projects that exceed \$10,000 as Major Maintenance expenses. These projects do not substantially improve or alter an existing facility and, therefore, are not capitalized. During 2025, Metropark major maintenance projects are projected to cost \$2,124,729.

EXPENDITURES-continued

❖ Capital

1. <u>Equipment</u> – Any equipment having an individual value in excess of \$5,000 is capitalized. 2025 budgeted capital equipment purchases total \$3,133,892. One of the priorities of the Metroparks for 2025 is to address a backlog of deferred capital equipment replacements. Some major equipment purchases expected during 2025 include:

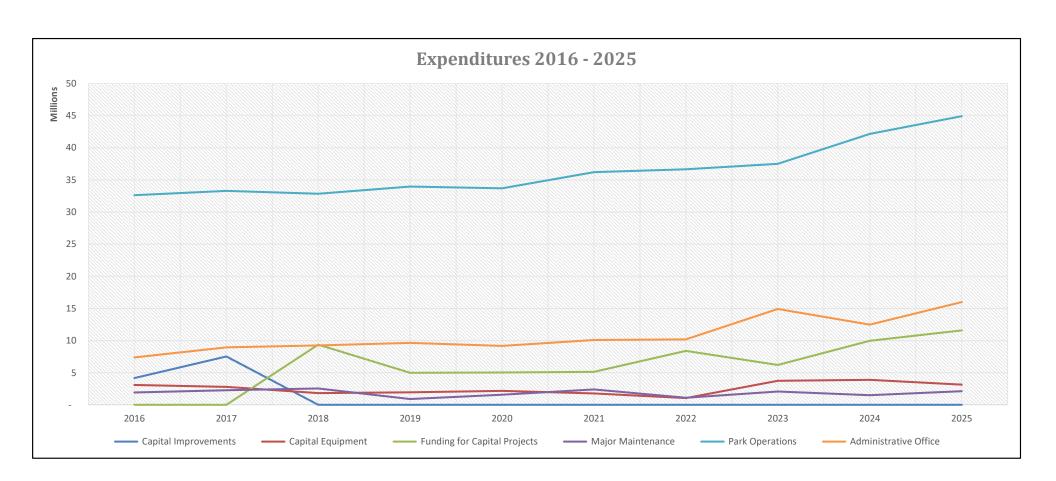
| Park | Equipment Description | Amount |
|--------------|------------------------------|------------|
| Stony Creek | Golf Cart Fleet | \$ 565,000 |
| Stony Creek | Mower | \$ 150,500 |
| Hudson Mills | Mower | \$ 150,500 |
| Lower Huron | Loader | \$ 134,000 |

- 2. <u>Land Acquisition</u> This reflects the amount spent on acquiring land for the Authority. No land acquisitions are anticipated for the 2025 fiscal year.
- 3. <u>Capital Project Funding</u> The transfer will cover the projects in the Capital Project Fund (CPF) that exceed the Authority's \$10,000 capitalization limit. Throughout 2025, the Authority is proposing to provide the CPF with \$11,587,150 of net funding to use on capital improvement projects. The total amount of new project added to the CPF for 2025 is \$12,887,150 million. Funding is also anticipated from grants & donations of \$1,300,000. These projects enhance the Authority's recreational facilities offered to the public in terms of park roads, hike/bike trails, parking lots, buildings, utilities, landscaping, golf courses and other improvements. Some of the more significant projects for 2025 are:

| Park | Project Description | Amount |
|---------------|---|--------------|
| Lake St Clair | Electrical Grid Replacement | \$ 3,000,000 |
| Lake St Clair | Greening of Parking Lot C Renovation-Additional Funding | \$ 1,800,000 |
| Lake St Clair | Exit Road Repaving | \$1,200,000 |
| Hudson Mills | Splash Pad Construction | \$1,000,000 |

TEN YEAR HISTORY

| | 2016 | 2017 | 2018 | 2019 | 2020 | 2021 | 2022 | 2023 | 2024 | 2025 |
|------------------------------|------------|------------|------------|------------|------------|------------|------------|------------|------------|------------|
| Park Operations | 32,622,291 | 33,299,766 | 32,843,622 | 33,958,676 | 33,688,714 | 36,204,286 | 36,645,289 | 37,510,435 | 42,155,409 | 44,914,659 |
| Administrative Office | 7,371,708 | 8,949,676 | 9,254,286 | 9,641,366 | 9,175,295 | 10,096,921 | 10,201,419 | 14,922,668 | 12,473,799 | 15,995,666 |
| Major Maintenance | 1,926,211 | 2,270,025 | 2,546,143 | 900,469 | 1,587,804 | 2,387,447 | 1,091,522 | 2,070,757 | 1,499,359 | 2,124,729 |
| Capital Improvements | 4,159,886 | 7,523,358 | - | - | - | - | - | - | - | - |
| Capital Equipment | 3,089,427 | 2,801,065 | 1,836,784 | 1,957,397 | 2,175,922 | 1,769,466 | 1,042,721 | 3,737,635 | 3,897,985 | 3,133,892 |
| Land Acquisition | 5,056 | 10,900 | - | 3,400 | 57,527 | 789,638 | - | - | - | - |
| Funding for Capital Projects | - | - | 9,377,264 | 4,992,303 | 5,040,253 | 5,141,398 | 8,408,482 | 6,215,377 | 9,971,628 | 11,587,150 |
| _ | 49,174,579 | 54,854,790 | 55,858,099 | 51,453,611 | 51,725,515 | 56,389,155 | 57,389,433 | 64,456,872 | 69,998,180 | 77,756,096 |







OPERATING EXPENDITURES

Photo: Detroit John R. King Academy

OPERATING EXPENDITURES SUMMARY BY PARK

| | | | | 2024 Amended | | 2024 Projected | | 25 Proposed |
|---------------------------------|----|-------------|----|--------------|----|----------------|----|-------------|
| | 2 | 2023 Actual | | Budget | | Actual | | Budget |
| 100 Administrative Office | \$ | 69,040 | \$ | 92,900 | \$ | 70,956 | \$ | 1,425,892 |
| 102 Lake St. Clair | | 4,610,788 | | 5,477,412 | | 5,221,431 | | 5,476,948 |
| 104 Kensington | | 8,224,732 | | 8,995,927 | | 8,921,885 | | 8,969,929 |
| 106 Lower Huron/Willow/Oakwoods | | 7,195,702 | | 8,394,371 | | 8,495,280 | | 8,507,090 |
| 108 Hudson Mills/Dexter/Delhi | | 2,983,037 | | 3,285,042 | | 3,225,796 | | 3,449,446 |
| 109 Stony Creek | | 5,835,683 | | 6,611,871 | | 6,668,098 | | 6,768,456 |
| 112 Lake Erie | | 3,768,444 | | 4,315,800 | | 4,198,021 | | 4,490,886 |
| 113 Wolcott Mill | | 1,410,290 | | 1,647,360 | | 1,557,269 | | 1,741,274 |
| 115 Indian Springs | | 2,127,329 | | 2,387,743 | | 2,380,454 | | 2,538,876 |
| 116 Huron Meadows | | 1,285,389 | | 1,444,406 | | 1,416,219 | | 1,545,861 |
| | \$ | 37,510,435 | \$ | 42,652,832 | \$ | 42,155,409 | \$ | 44,914,659 |
| | _ | | | | | | | |

OPERATING EXPENDITURES SUMMARY BY COST CENTER

| | | 2024 Amended | 2024 Projected | 2025 Proposed | |
|-------------------------------------|---------------|---------------|----------------|---------------|--|
| | 2023 Actual | Budget | Actual | Budget | |
| 180 Natural Resources | \$ 895,093 | \$ 1,081,170 | \$ 1,128,726 | \$ 1,433,961 | |
| 380 Outside Lease/Rent | 35,097 | 36,050 | 35,915 | 36,992 | |
| 531 Pool | 665,913 | 756,790 | 714,269 | 897,760 | |
| 532 Waterpark | 873,756 | 1,020,441 | 1,073,044 | 1,088,443 | |
| 535 Sprayzone | 196,793 | 250,849 | 234,751 | 245,356 | |
| 537 Ripslide | 41,524 | 26,091 | 19,762 | 32,445 | |
| 538 Beach | 594,971 | 582,742 | 579,612 | 637,353 | |
| 540 Dockage/Boat Storage | 197,818 | 252,337 | 225,243 | 257,743 | |
| 550 Boat Rental | 239,011 | 335,800 | 328,937 | 340,393 | |
| 560 Excursion Boat | 31,960 | 53,346 | 46,659 | 55,383 | |
| 565 Plaza Conession | 3,734 | 7,215 | 7,027 | 7,430 | |
| 580 Cross Country Skiing | 76,361 | 112,586 | 85,333 | 129,432 | |
| 590 Tolling | 1,255,512 | 1,341,835 | 1,300,623 | 1,360,812 | |
| 610 Family Camping | 25,645 | 34,591 | 31,714 | 33,662 | |
| 615 Group Camping | 8,493 | 8,910 | 8,133 | 9,091 | |
| 630 Activity Center Rental | 83,540 | 118,771 | 108,363 | 125,675 | |
| 635 Mobile Stage | 2,164 | 977 | 0 | 5,071 | |
| 640 Shelter Reservations | 5,897 | 6,482 | 5,982 | 1,600 | |
| 650 Golf Course | 5,649,238 | 6,065,947 | 6,277,836 | 6,078,341 | |
| 655 Par 3/Foot Golf | 119,379 | 141,391 | 123,093 | 142,592 | |
| 660 Disc/Adventure Golf | 136,544 | 178,849 | 164,381 | 177,850 | |
| 670 Trackless Train | 38,587 | 44,630 | 37,345 | 42,830 | |
| 700 Special Events | 370,685 | 425,518 | 390,822 | 258,362 | |
| 710 Administrative | 4,808,241 | 5,581,462 | 5,543,436 | 7,071,967 | |
| 730 Police | 5,064,182 | 6,373,144 | 6,070,830 | 6,216,517 | |
| 870 Wildlife Management | 134,041 | 58,631 | 46,282 | 177,155 | |
| 880 Interpretive Center/Mill | 1,846,006 | 2,104,012 | 2,000,348 | 2,161,871 | |
| 881 Farm Learning Center | 1,755,489 | 2,100,755 | 2,012,432 | 2,192,361 | |
| 882 Mobile Learning Center | 551,613 | 646,304 | 645,634 | 669,124 | |
| 883 Environmental Discovery Center | 427,826 | 469,928 | 440,913 | 487,622 | |
| 884 Community Outreach Interpretive | 270,820 | 489,470 | 460,104 | 642,502 | |
| 990 General | 11,026,393 | 11,825,761 | 11,872,558 | 11,762,245 | |
| 991 Joint Government Maintenance | 78,107 | 120,046 | 135,302 | 134,718 | |
| | \$ 37,510,435 | \$ 42,652,832 | \$ 42,155,409 | \$ 44,914,659 | |

| SOMMAN DI I MAN DI COST CENTEN | 2023 Actual | | 2024 Amended Budget | | 2024 Projected Actual | | 2025 Proposed Budget | |
|---------------------------------|-------------|-----------|------------------------|-----------|--------------------------|-----------|-------------------------|-----------|
| 100 Administrative Office | | | | | | | | |
| 380 Outside Lease/Rent | \$ | 35,097 | \$ | 36,050 | \$ | 35,915 | \$ | 36,992 |
| 590 Tolling | | 33,951 | | 31,700 | | 35,041 | | 32,400 |
| 710 Administrative | | 0 | | 25,150 | | 0 | | 1,356,500 |
| 100 Administrative Office Total | \$ | 69,040 | \$ | 92,900 | \$ | 70,956 | \$ | 1,425,892 |
| 102 Lake St. Clair | | | | | | | | |
| 180 Natural Resources | \$ | 52,418 | \$ | 145,735 | \$ | 112,248 | \$ | 179,259 |
| 531 Pool | | 302,380 | | 410,677 | | 342,574 | | 422,360 |
| 535 Sprayzone | | 8,225 | | 13,647 | | 10,026 | | 11,955 |
| 538 Beach | | 19,620 | | 18,899 | | 18,456 | | 26,264 |
| 540 Dockage/Boat Storage | | 82,723 | | 100,312 | | 91,233 | | 98,407 |
| 565 Plaza Concession | | 3,734 | | 7,215 | | 7,027 | | 7,430 |
| 590 Tolling | | 152,633 | | 155,695 | | 147,461 | | 152,524 |
| 630 Activity Center Rental | | 38,116 | | 65,659 | | 62,433 | | 66,036 |
| 640 Shelter Reservations | | 0 | | 1,082 | | 582 | | 1,100 |
| 655 Par 3/Foot Golf | | 119,379 | | 141,391 | | 123,093 | | 142,592 |
| 660 Disc/Adventure Golf | | 19,448 | | 22,391 | | 20,144 | | 28,975 |
| 670 Trackless Train | | 38,587 | | 44,630 | | 37,345 | | 42,830 |
| 700 Special Events | | 64,265 | | 76,919 | | 67,346 | | 62,493 |
| 710 Administrative | | 714,012 | | 879,259 | | 848,014 | | 891,570 |
| 730 Police | | 729,711 | | 934,994 | | 939,845 | | 880,858 |
| 870 Wildlife Management | | 16,778 | | 18,200 | | 15,678 | | 18,200 |
| 880 Interpretive Center/Mill | | 318,049 | | 369,965 | | 357,306 | | 405,723 |
| 990 General | | 1,872,485 | | 2,000,557 | | 1,925,603 | | 1,975,705 |
| 991 Joint Government Maint | | 58,224 | | 70,184 | | 95,017 | | 62,668 |
| 102 Lake St. Clair Total | \$ | 4,610,788 | \$ | 5,477,412 | \$ | 5,221,431 | \$ | 5,476,948 |

| SOMMAN BY FANK BY COST CENTER | 2023 Actual | | 2024 Amended Budget | | 2024 Projected Actual | | 2025 Proposed Budget | |
|---------------------------------|-------------|-----------|------------------------|-----------|--------------------------|-----------|-------------------------|-----------|
| 104 Kensington | | | | | | | | |
| 180 Natural Resources | \$ | 202,165 | \$ | 171,382 | \$ | 223,712 | \$ | 217,450 |
| 535 Sprayzone | | 181,094 | | 230,597 | | 218,306 | | 215,750 |
| 538 Beach | | 217,034 | | 218,714 | | 212,271 | | 249,945 |
| 540 Dockage/Boat Storage | | 1,617 | | 3,976 | | 3,355 | | 2,629 |
| 550 Boat Rental | | 134,830 | | 176,344 | | 171,577 | | 178,643 |
| 560 Excursion Boat | | 31,960 | | 53,346 | | 46,659 | | 55,383 |
| 580 Cross Country Skiing | | 15,131 | | 22,977 | | 13,781 | | 24,830 |
| 590 Tolling | | 368,943 | | 380,142 | | 367,220 | | 387,740 |
| 615 Group Camping | | 638 | | 775 | | 50 | | 805 |
| 635 Mobile Stage | | 242 | | 977 | | 0 | | 5,071 |
| 650 Golf Course | | 824,783 | | 904,052 | | 945,970 | | 909,553 |
| 660 Disc/Adventure Golf | | 88,061 | | 109,786 | | 100,989 | | 96,853 |
| 700 Special Events | | 75,468 | | 85,437 | | 81,130 | | 71,961 |
| 710 Administrative | | 941,690 | | 1,079,792 | | 1,099,933 | | 1,107,985 |
| 730 Police | | 1,179,243 | | 1,451,068 | | 1,292,797 | | 1,243,168 |
| 870 Wildlife Management | | 44,280 | | 15,110 | | 14,455 | | 41,960 |
| 880 Interpretive Center/Mill | | 387,851 | | 437,500 | | 413,304 | | 456,181 |
| 881 Farm Learning Center | | 866,658 | | 1,029,348 | | 1,015,907 | | 1,066,108 |
| 882 Mobile Learning Center | | 189,717 | | 171,881 | | 170,185 | | 177,302 |
| 990 General | | 2,469,515 | | 2,434,204 | | 2,523,209 | | 2,427,624 |
| 991 Joint Government Maint | | 3,812 | | 18,519 | | 7,075 | | 32,988 |
| 104 Kensington Total | \$ | 8,224,732 | \$ | 8,995,927 | \$ | 8,921,885 | \$ | 8,969,929 |
| 106 Lower Huron/Willow/Oakwoods | | | | | | | | |
| 180 Natural Resources | \$ | 149,402 | \$ | 188,328 | \$ | 196,455 | \$ | 183,289 |
| 531 Pool | | 316,799 | | 304,759 | | 334,824 | | 319,856 |
| 532 Waterpark | | 873,756 | | 1,020,441 | | 1,073,044 | | 1,088,443 |
| 550 Boat Rental | | 4,690 | | 7,307 | | 7,307 | | 9,324 |
| 590 Tolling | | 284,579 | | 311,777 | | 311,433 | | 321,544 |

| | | | 20 | 24 Amended | 202 | 24 Projected | 202 | 25 Proposed |
|---|----|------------|----|--------------|-----|--------------|-----|-------------|
| | 2 | 023 Actual | | Budget | | Actual | | Budget |
| 106 Lower Huron/Willow/Oakwoods-continued | | _ | | | | | | |
| 610 Family Camping | | 7,255 | | 10,567 | | 5,763 | | 9,276 |
| 615 Group Camping | | 1,174 | | 1,330 | | 1,378 | | 1,380 |
| 650 Golf Course | | 730,458 | | 779,093.18 | | 844,927 | | 830,562 |
| 660 Disc/Adventure Golf | | 55 | | 6,300.00 | | 2,300 | | 1,300 |
| 700 Special Events | | 52,548 | | 62,448.00 | | 52,952 | | 23,350 |
| 710 Administrative | | 813,754 | | 926,161.22 | | 906,969 | | 922,082 |
| 730 Police | | 948,130 | : | 1,131,227.36 | | 1,160,094 | | 1,048,019 |
| 870 Wildlife Management | | 16,576 | | 800.00 | | 800 | | 13,780 |
| 880 Interpretive Center/Mill | | 298,817 | | 336,362.33 | | 335,056 | | 340,037 |
| 882 Mobile Learning Center | | 177,887 | | 308,729.06 | | 304,624 | | 318,920 |
| 884 Community Outreach Interpretive | | 270,820 | | 489,469.76 | | 460,104 | | 642,502 |
| 990 General | | 2,249,003 | | 2,509,271.95 | | 2,497,250 | | 2,433,426 |
| 106 Lower Huron/Willow/Oakwoods Total | \$ | 7,195,702 | \$ | 8,394,371 | \$ | 8,495,280 | \$ | 8,507,090 |
| 400 Hardery Mills / Deadery / Dells: | | | | | | | | |
| 108 Hudson Mills/Dexter/Delhi | | 406.057 | | 70.640 | _ | 05.606 | | 226 277 |
| 180 Natural Resources | \$ | 106,357 | \$ | 78,613 | \$ | 85,696 | \$ | 226,377 |
| 550 Boat Rental | | 2,401 | | 8,124 | | 8,074 | | 3,400 |
| 580 Cross Country Skiing | | 933 | | 7,206 | | 4,090 | | 7,511 |
| 590 Tolling | | 92,799 | | 113,827 | | 108,693 | | 111,328 |
| 615 Group Camping | | 597 | | 640 | | 640 | | 640 |
| 650 Golf Course | | 649,123 | | 734,244 | | 728,513 | | 768,754 |
| 660 Disc/Adventure Golf | | 8,915 | | 13,762 | | 15,498 | | 15,917 |
| 700 Special Events | | 31,567 | | 43,714 | | 36,316 | | 23,248 |
| 710 Administrative | | 551,657 | | 607,645 | | 591,439 | | 624,985 |
| 730 Police | | 631,119 | | 688,090 | | 673,150 | | 652,447 |
| 870 Wildlife Management | | 9,004 | | 501 | | 500 | | 18,695 |
| 880 Interpretive Center/Mill | | 132,326 | | 148,625 | | 106,954 | | 148,097 |
| 990 General | | 752,955 | | 815,179 | | 839,461 | | 815,909 |
| 991 Joint Government Maint | | 13,284 | | 24,873 | | 26,772 | | 32,138 |
| 108 Hudson Mills/Dexter/Delhi Total | \$ | 2,983,037 | \$ | 3,285,042 | \$ | 3,225,796 | \$ | 3,449,446 |

| | 20 | 2023 Actual | | 2024 Amended Budget | | 2024 Projected Actual | | 25 Proposed Budget |
|------------------------------|----|-------------|----|------------------------|----|--------------------------|----|-----------------------|
| 109 Stony Creek | | | | | | | | |
| 180 Natural Resources | \$ | 107,205 | \$ | 211,495 | \$ | 190,996 | \$ | 236,170 |
| 537 Ripslide | | 41,475 | | 26,091 | | 19,762.00 | | 32,445 |
| 538 Beach | | 358,317 | | 345,130 | | 348,885.00 | | 361,144 |
| 540 Dockage/Boat Storage | | 21,964 | | 18,052 | | 6,330.00 | | 15,217 |
| 550 Boat Rental | | 97,090 | | 144,025 | | 141,979.00 | | 149,026 |
| 580 Cross Country Skiing | | 2,651 | | 4,804 | | 4,674.00 | | 6,035 |
| 590 Tolling | | 165,459 | | 170,968 | | 162,422.00 | | 185,903 |
| 610 Family Camping | | 18,391 | | 24,024 | | 25,951.00 | | 24,386 |
| 635 Mobile Stage | | 1,922 | | 0 | | 0 | | 0 |
| 650 Golf Course | | 992,898 | | 1,026,480 | | 1,084,214 | | 991,184 |
| 660 Disc/Adventure Golf | | 20,065 | | 26,609 | | 25,450 | | 34,805 |
| 700 Special Events | | 92,571 | | 84,410 | | 93,144 | | 50,060 |
| 710 Administrative | | 839,529 | | 904,756 | | 970,276 | | 956,533 |
| 730 Police | | 775,616 | | 1,097,948 | | 1,079,136 | | 1,135,665 |
| 870 Wildlife Management | | 26,877 | | 16,109 | | 12,700 | | 39,044 |
| 880 Interpretive Center/Mill | | 347,053 | | 397,993 | | 386,212 | | 407,650 |
| 882 Mobile Learning Center | | 184,009 | | 165,693 | | 170,825 | | 172,902 |
| 990 General | | 1,739,804 | | 1,940,813 | | 1,938,704 | | 1,963,363 |
| 991 Joint Government Maint | | 2,787 | | 6,470 | | 6,438 | | 6,924 |
| 109 Stony Creek Total | \$ | 5,835,683 | \$ | 6,611,871 | \$ | 6,668,098 | \$ | 6,768,456 |
| 112 Lake Erie | | | | | | | | |
| 180 Natural Resources | \$ | 82,879 | \$ | 55,013 | \$ | 71,865 | \$ | 66,180 |
| 531 Pool | | 46,735 | | 41,355 | | 36,871 | | 155,544 |
| 540 Dockage/Boat Storage | | 91,514 | | 129,997 | | 124,325 | | 141,490 |
| 590 Tolling | | 81,270 | | 91,245 | | 93,073 | | 80,836 |

| | | | 202 | 24 Amended | 202 | 24 Projected | 202 | 25 Proposed |
|------------------------------|----|------------|-----|------------|-----|--------------|-----|-------------|
| | 20 | 023 Actual | | Budget | | Actual | | Budget |
| 112 Lake Erie-continued | | | | | | | | |
| 640 Shelter Reservations | | 5,897 | | 5,400 | | 5,400 | | 500 |
| 650 Golf Course | | 798,988 | | 928,141 | | 930,605 | | 865,164 |
| 700 Special Events | | 42,006 | | 45,550 | | 40,609 | | 25,750 |
| 710 Administrative | | 602,064 | | 714,920 | | 699,154 | | 751,388 |
| 730 Police | | 616,304 | | 769,253 | | 704,859 | | 854,455 |
| 870 Wildlife Management | | 6,298 | | 5,400 | | 1,040 | | 32,472 |
| 880 Interpretive Center/Mill | | 290,629 | | 346,494 | | 338,459 | | 339,928 |
| 990 General | | 1,103,861 | | 1,183,033 | | 1,151,761 | | 1,177,179 |
| 112 Lake Erie Total | \$ | 3,768,444 | \$ | 4,315,800 | \$ | 4,198,021 | \$ | 4,490,886 |
| 113 Wolcott Mill | | | | | | | | |
| 180 Natural Resources | \$ | 39,405 | \$ | 45,676 | \$ | 65,291 | \$ | 54,180 |
| 590 Tolling | | 7,291 | | 9,045 | | 4,530 | | 9,785 |
| 615 Group Camping | | 6,085 | | 6,165 | | 6,065 | | 6,266 |
| 630 Activity Center Rental | | 21,152 | | 28,237 | | 23,202 | | 25,937 |
| 700 Special Events | | 0 | | 9,650 | | 5,194 | | 0 |
| 710 Administrative | | 31,973 | | 47,911 | | 40,573 | | 50,362 |
| 730 Police | | 83,647 | | 72,234 | | 30,557 | | 95,950 |
| 880 Interpretive Center/Mill | | 71,281 | | 67,074 | | 63,057 | | 64,255 |
| 881 Farm Learning Center | | 888,831 | | 1,071,407 | | 996,525 | | 1,126,253 |
| 990 General | | 260,625 | | 289,961 | | 322,275 | | 308,286 |
| 113 Wolcott Mill Total | \$ | 1,410,290 | \$ | 1,647,360 | \$ | 1,557,269 | \$ | 1,741,274 |

| | | | | 2024 Amended | | 2024 Projected | | 2025 Proposed | | |
|----------------------------|----|-------------|----|--------------|----|----------------|----|---------------|--|--|
| | 2 | 2023 Actual | | Budget | | Actual | | Budget | | |
| 115 Indian Springs | | | · | | | | | _ | | |
| 180 Natural Resources | \$ | 99,460 | \$ | 131,394 | \$ | 129,758 | \$ | 187,812 | | |
| 535 Sprayzone | | 7,474 | | 6,605 | | 6,419 | | 17,651 | | |
| 580 Cross Country Skiing | | 471 | | 2,274 | | 2,390 | | 8,094 | | |
| 590 Tolling | | 68,213 | | 74,271 | | 69,566 | | 75,426 | | |
| 630 Activity Center Rental | | 24,272 | | 24,875 | | 22,728 | | 33,702 | | |
| 650 Golf Course | | 881,840 | | 889,017 | | 932,081 | | 905,075 | | |
| 700 Special Events | | 9,324 | | 10,650 | | 10,000 | | 0 | | |
| 710 Administrative | | 243,382 | | 317,096 | | 308,783 | | 327,776 | | |
| 730 Police | | 36,084 | | 76,062 | | 61,693 | | 115,668 | | |
| 870 Wildlife Management | | 13,928 | | 2,011 | | 1,109 | | 12,704 | | |
| 883 Environmental Disc Ctr | | 427,826 | | 469,928 | | 440,913 | | 487,622 | | |
| 990 General | | 315,054 | | 383,560 | | 395,014 | | 367,346 | | |
| 115 Indian Springs Total | \$ | 2,127,329 | \$ | 2,387,743 | \$ | 2,380,454 | \$ | 2,538,876 | | |
| 116 Huron Meadows | | | | | | | | | | |
| 180 Natural Resources | \$ | 55,802 | \$ | 53,533 | \$ | 52,705 | \$ | 83,244 | | |
| 580 Cross Country Skiing | | 57,174 | | 75,325 | | 60,398 | | 82,962 | | |
| 590 Tolling | | 374 | | 3,165 | | 1,184 | | 3,326 | | |
| 650 Golf Course | | 771,148 | | 804,920 | | 811,526 | | 808,049 | | |
| 700 Special Events | | 2,935 | | 6,740 | | 4,131 | | 1,500 | | |
| 710 Administrative | | 70,182 | | 78,772 | | 78,295 | | 82,786 | | |
| 730 Police | | 64,335 | | 152,268 | | 128,699 | | 190,287 | | |
| 870 Wildlife Management | | 300 | | 500 | | 0 | | 300 | | |
| 990 General | | 263,140 | | 269,183 | | 279,281 | | 293,407 | | |
| 116 Huron Meadows Total | \$ | 1,285,389 | \$ | 1,444,406 | \$ | 1,416,219 | \$ | 1,545,861 | | |
| Grand Total | \$ | 37,510,435 | \$ | 42,652,832 | \$ | 42,155,409 | \$ | 44,914,659 | | |

OPERATING EXPENDITURES SUMMARY BY BASE ACCOUNT

| | | | 20 | 24 Amended | 20 | 24 Projected | 20 | 25 Proposed |
|--|----|-------------|----|------------|----|--------------|----|-------------|
| | 2 | .023 Actual | | Budget | | Actual | | Budget |
| 9010 - Full Time Wages | \$ | 10,971,062 | \$ | 12,076,750 | \$ | 12,191,065 | \$ | 12,674,595 |
| 9011 - Full Time Overtime | | 560,994 | | 455,575 | | 471,500 | | 395,280 |
| 9013 - FT Benefits Pd to Emps | | 749,680 | | 1,027,517 | | 1,027,118 | | 953,428 |
| 9014 - FT Benefits Pd for Emps | | 5,327,036 | | 6,592,879 | | 6,593,148 | | 6,850,460 |
| 9020 - Part Time Wages | | 8,599,312 | | 9,872,876 | | 9,903,896 | | 10,269,395 |
| 9021 - Part Time Overtime | | 74,997 | | 73,625 | | 64,670 | | 66,875 |
| 9023 - PT Benefits Pd to Emps | | 18,976 | | 4,651 | | 4,520 | | 4,740 |
| 9024 - PT Benefits Pd for Emps | | 886,851 | | 830,093 | | 823,219 | | 894,609 |
| | \$ | 27,188,908 | \$ | 30,933,965 | \$ | 31,079,136 | \$ | 32,109,382 |
| | | | | | | | · | |
| 9110 - Operating Supplies | \$ | 2,003,764 | \$ | 2,088,755 | \$ | 2,016,344 | \$ | 1,944,723 |
| 9130 - Tools/Equipment | | 603,376 | | 1,061,304 | | 729,616 | | 777,358 |
| 9140 - Chemicals | | 524,867 | | 575,091 | | 566,353 | | 596,092 |
| 9150 - Equipment Fuel | | 625,094 | | 618,320 | | 602,558 | | 631,316 |
| 9160 - Uniforms | | 101,532 | | 97,139 | | 90,473 | | 103,396 |
| 9170 - Resale Merchandise | | 888,839 | | 928,132 | | 1,014,383 | | 968,132 |
| 9420 - Outside Services | | 2,896,298 | | 3,329,256 | | 3,072,933 | | 4,700,885 |
| 9430 - Insurances | | 310,969 | | 609,162 | | 609,180 | | 650,243 |
| 9440 - Utilities | | 2,069,925 | | 2,028,144 | | 2,027,781 | | 2,111,905 |
| 9450 - Rents/Leases | | 186,542 | | 224,784 | | 208,911 | | 174,766 |
| 9460 - Postage/Shipping | | 3,330 | | 3,631 | | 2,674 | | 3,840 |
| 9510 - Memberships | | 5,780 | | 11,649 | | 7,708 | | 11,711 |
| 9520 - Employee Development | | 97,230 | | 143,449 | | 126,013 | | 131,312 |
| 9910 - Over/Under | | (1,651) | | (450) | | 846 | | (902) |
| 9945 - Inventory Gain/Loss on Adjustment | | 5,633 | | 500 | | 500 | | 500 |
| | \$ | 10,321,527 | \$ | 11,718,867 | \$ | 11,076,273 | \$ | 12,805,277 |
| | \$ | 37,510,435 | \$ | 42,652,832 | \$ | 42,155,409 | \$ | 44,914,659 |

| | 2 | 2024 Amended 2023 Actual Budget | | 20 | 24 Projected Actual | 202 | 25 Proposed Budget | |
|---------------------------------|----|------------------------------------|----|-----------|------------------------|-----------|-----------------------|-----------|
| 100 Administrative Office | | | | | | | | |
| Contractual Services | | | | | | | | |
| 9110 - Operating Supplies | \$ | 41,538 | \$ | 42,850 | \$ | 42,715 | \$ | 42,492 |
| 9420 - Outside Services | | 26,627 | | 49,150 | | 27,341 | | 1,382,500 |
| 9450 - Rents/Leases | | 875 | | 900 | | 900 | | 900 |
| Contractual Services Total | \$ | 69,040 | \$ | 92,900 | \$ | 70,956 | \$ | 1,425,892 |
| 100 Administrative Office Total | \$ | 69,040 | \$ | 92,900 | \$ | 70,956 | \$ | 1,425,892 |
| 102 Lake St. Clair | | | | | | | | |
| Personnel Services | | | | | | | | |
| 9010 - Full Time Wages | \$ | 1,335,881 | \$ | 1,500,602 | \$ | 1,525,394 | \$ | 1,503,219 |
| 9011 - Full Time Overtime | | 56,121 | | 52,602 | | 49,005 | | 46,225 |
| 9013 - FT Benefits Pd to Emps | | 90,241 | | 123,193 | | 128,993 | | 114,139 |
| 9014 - FT Benefits Pd for Emps | | 640,591 | | 791,467 | | 825,788 | | 821,143 |
| 9020 - Part Time Wages | | 1,173,974 | | 1,401,990 | | 1,283,961 | | 1,429,920 |
| 9021 - Part Time Overtime | | 5,136 | | 5,812 | | 4,389 | | 5,400 |
| 9023 - PT Benefits Pd to Emps | | 2,377 | | 723 | | 663 | | 723 |
| 9024 - PT Benefits Pd for Emps | | 115,099 | | 110,545 | | 100,026 | | 118,617 |
| Personnel Services Total | \$ | 3,419,421 | \$ | 3,986,934 | \$ | 3,918,219 | \$ | 4,039,385 |
| Contractual Services | | | | | | | | |
| 9110 - Operating Supplies | \$ | 221,747 | \$ | 246,200 | \$ | 225,210 | \$ | 255,378 |
| 9130 - Tools/Equipment | | 110,128.45 | | 137,831 | | 92,631 | | 121,452 |
| 9140 - Chemicals | | 62,084.56 | | 69,255 | | 66,880 | | 72,334 |
| 9150 - Equipment Fuel | | 54,477.72 | | 57,700 | | 57,700 | | 57,700 |
| 9160 - Uniforms | | 13,935.06 | | 14,657 | | 12,850 | | 15,925 |
| 9170 - Resale Merchandise | | 4,947.54 | | 6,330 | | 7,471 | | 6,650 |
| 9420 - Outside Services | | 340,622.57 | | 501,862 | | 401,795 | | 445,313 |
| 9430 - Insurances | | 41,093.65 | | 80,985 | | 80,981 | | 86,482 |
| 9440 - Utilities | | 315,690.84 | | 336,688 | | 334,194 | | 336,933 |
| 9450 - Rents/Leases | | 16,499.10 | | 19,731 | | 14,283 | | 18,120 |
| 9460 - Postage/Shipping | | 218.47 | | 410 | | 339 | | 410 |
| 9510 - Memberships | | 809.75 | | 2,505 | | 250 | | 1,016 |

| | | | | 24 Amended | 20 | 24 Projected | 202 | 25 Proposed |
|--|----|------------|----|------------|----|--------------|-----|-------------|
| | 2 | 023 Actual | | Budget | | Actual | | Budget |
| 102 Lake St. Clair | | | | | | | | |
| Contractual Services-continued | | | | | | | | |
| 9520 - Employee Development | | 9,430 | | 16,324 | | 10,953 | | 19,850 |
| 9910 - Over/Under | | (1,440) | | - | | (2,325) | | - |
| 9945 - Inventory Gain/Loss on Adjustment | | 1,123 | | - | | - | | - |
| Contractual Services Total | \$ | 1,191,368 | \$ | 1,490,478 | \$ | 1,303,212 | \$ | 1,437,563 |
| 102 Lake St. Clair Total | \$ | 4,610,788 | \$ | 5,477,412 | \$ | 5,221,431 | \$ | 5,476,948 |
| 104 Kensington | | | | | | | | |
| Personnel Services | | | | | | | | |
| 9010 - Full Time Wages | \$ | 2,440,591 | \$ | 2,561,262 | \$ | 2,599,438 | \$ | 2,628,929 |
| 9011 - Full Time Overtime | | 147,603 | | 93,495 | | 97,625 | | 83,851 |
| 9013 - FT Benefits Pd to Emps | | 164,428 | | 215,637 | | 218,084 | | 196,460 |
| 9014 - FT Benefits Pd for Emps | | 1,169,209 | | 1,374,838 | | 1,401,098 | | 1,413,140 |
| 9020 - Part Time Wages | | 1,923,138 | | 2,154,235 | | 2,229,365 | | 2,142,768 |
| 9021 - Part Time Overtime | | 17,468 | | 15,806 | | 14,022 | | 13,250 |
| 9023 - PT Benefits Pd to Emps | | 4,385 | | 676 | | 1,330 | | 699 |
| 9024 - PT Benefits Pd for Emps | | 197,876 | | 171,815 | | 189,679 | | 188,493 |
| Personnel Services Total | \$ | 6,064,698 | \$ | 6,587,764 | \$ | 6,750,641 | \$ | 6,667,590 |
| Contractual Services | | | | | | | | |
| 9110 - Operating Supplies | \$ | 415,999 | \$ | 426,958 | \$ | 416,431 | \$ | 406,360 |
| 9130 - Tools/Equipment | | 112,917 | | 301,830 | | 129,347 | | 124,508 |
| 9140 - Chemicals | | 93,686 | | 88,661 | | 77,018 | | 90,600 |
| 9150 - Equipment Fuel | | 140,577 | | 143,759 | | 130,007 | | 152,875 |
| 9160 - Uniforms | | 24,733 | | 20,991 | | 19,537 | | 20,830 |
| 9170 - Resale Merchandise | | 217,026 | | 232,088 | | 243,646 | | 217,922 |
| 9420 - Outside Services | | 636,683 | | 650,295 | | 616,637 | | 738,534 |
| 9430 - Insurances | | 62,200 | | 123,895 | | 123,891 | | 132,393 |
| 9440 - Utilities | | 373,077 | | 338,658 | | 332,926 | | 341,233 |
| 9450 - Rents/Leases | | 49,946 | | 50,349 | | 51,961 | | 48,377 |
| 9460 - Postage/Shipping | | 551 | | 1,120 | | 226 | | 1,120 |
| 9510 - Memberships | | 1,424 | | 2,129 | | 1,665 | | 2,215 |

| | | | | 24 Amended | 20 | 24 Projected | 202 | 25 Proposed |
|--|----|------------|----|------------|----|--------------|-----|-------------|
| | 2 | 023 Actual | | Budget | | Actual | | Budget |
| 104 Kensington | | | | | | | | |
| Contractual Services-continued | | | | | | | | |
| 9520 - Employee Development | | 22,268 | | 27,430 | | 23,858 | | 25,372 |
| 9910 - Over/Under | | 4,457 | | - | | 4,094 | | - |
| 9945 - Inventory Gain/Loss on Adjustment | | 4,490 | | - | | - | | - |
| Contractual Services Total | \$ | 2,160,034 | \$ | 2,408,163 | \$ | 2,171,244 | \$ | 2,302,339 |
| 104 Kensington Total | \$ | 8,224,732 | \$ | 8,995,927 | \$ | 8,921,885 | \$ | 8,969,929 |
| 106 Lower Huron/Willow/Oakwoods | | | | | | | | |
| Personnel Services | | | | | | | | |
| 9010 - Full Time Wages | \$ | 2,068,763 | \$ | 2,414,480 | \$ | 2,412,780 | \$ | 2,470,090 |
| 9011 - Full Time Overtime | | 106,473 | | 100,140 | | 118,746 | | 83,926 |
| 9013 - FT Benefits Pd to Emps | | 143,158 | | 200,989 | | 205,969 | | 190,212 |
| 9014 - FT Benefits Pd for Emps | | 1,016,200 | | 1,291,283 | | 1,320,089 | | 1,360,127 |
| 9020 - Part Time Wages | | 1,756,259 | | 2,069,686 | | 2,143,259 | | 2,146,580 |
| 9021 - Part Time Overtime | | 21,945 | | 19,748 | | 19,374 | | 17,112 |
| 9023 - PT Benefits Pd to Emps | | 4,006 | | 795 | | 654 | | 807 |
| 9024 - PT Benefits Pd for Emps | | 166,745 | | 146,328 | | 152,818 | | 162,914 |
| Personnel Services Total | \$ | 5,283,549 | \$ | 6,243,451 | \$ | 6,373,689 | \$ | 6,431,768 |
| Contractual Services | | | | | | | | |
| 9110 - Operating Supplies | \$ | 325,696 | \$ | 363,510 | \$ | 350,111 | \$ | 310,340 |
| 9130 - Tools/Equipment | | 131,723 | | 182,144 | | 159,913 | | 130,183 |
| 9140 - Chemicals | | 101,510 | | 113,600 | | 120,088 | | 125,750 |
| 9150 - Equipment Fuel | | 123,909 | | 128,688 | | 128,432 | | 131,600 |
| 9160 - Uniforms | | 27,614 | | 24,183 | | 25,829 | | 25,655 |
| 9170 - Resale Merchandise | | 121,347 | | 136,222 | | 152,692 | | 161,200 |
| 9420 - Outside Services | | 505,524 | | 567,222 | | 540,352 | | 527,087 |
| 9430 - Insurances | | 55,239 | | 109,743 | | 109,768 | | 117,252 |
| 9440 - Utilities | | 469,467 | | 451,442 | | 456,394 | | 479,297 |
| 9450 - Rents/Leases | | 26,500 | | 29,571 | | 30,940 | | 29,468 |
| 9460 - Postage/Shipping | | 567 | | 800 | | 775 | | 800 |

| SOMMANT BITANK - BI BASE ACCOUNT | 20 | 023 Actual | 2024 Amended ual Budget | | 202 | 2024 Projected Actual | | 25 Proposed Budget |
|--|----|------------|----------------------------|-----------|-----|--------------------------|----|-----------------------|
| 106 Lower Huron/Willow/Oakwoods | | | | | | | | |
| Contractual Services -continued | | | | | | | | |
| 9510 - Memberships | | 1,442 | | 2,669 | | 2,215 | | 2,985 |
| 9520 - Employee Development | | 21,820 | | 40,626 | | 43,582 | | 33,205 |
| 9910 - Over/Under | | (497) | | - | | - | | - |
| 9945 - Inventory Gain/Loss on Adjustment | | 293 | | 500 | | 500 | | 500 |
| Contractual Services Total | \$ | 1,912,153 | \$ | 2,150,921 | \$ | 2,121,591 | \$ | 2,075,322 |
| 106 Lower Huron/Willow/Oakwoods Total | \$ | 7,195,702 | \$ | 8,394,371 | \$ | 8,495,280 | \$ | 8,507,090 |
| 108 Hudson Mills/Dexter/Delhi | | | | | | | | |
| Personnel Services | | | | | | | | |
| 9010 - Full Time Wages | \$ | 1,031,139 | \$ | 1,060,437 | \$ | 1,051,240 | \$ | 1,092,284 |
| 9011 - Full Time Overtime | | 41,945 | | 22,882 | | 22,254 | | 21,226 |
| 9013 - FT Benefits Pd to Emps | | 69,006 | | 85,527 | | 85,003 | | 79,936 |
| 9014 - FT Benefits Pd for Emps | | 490,458 | | 549,488 | | 546,110 | | 574,985 |
| 9020 - Part Time Wages | | 555,269 | | 646,856 | | 649,921 | | 693,507 |
| 9021 - Part Time Overtime | | 2,445 | | 3,006 | | 2,632 | | 2,500 |
| 9023 - PT Benefits Pd to Emps | | 2,286 | | 483 | | 522 | | 495 |
| 9024 - PT Benefits Pd for Emps | | 58,974 | | 57,807 | | 57,972 | | 65,761 |
| | \$ | 2,251,522 | \$ | 2,426,486 | \$ | 2,415,654 | \$ | 2,530,694 |
| Contractual Services | | | | | | | | |
| 9110 - Operating Supplies | \$ | 146,008 | \$ | 161,305 | \$ | 151,959 | \$ | 156,845 |
| 9130 - Tools/Equipment | | 37,620 | | 74,361 | | 52,494 | | 38,625 |
| 9140 - Chemicals | | 54,700 | | 59,146 | | 56,444 | | 58,419 |
| 9150 - Equipment Fuel | | 57,048 | | 55,396 | | 55,396 | | 55,396 |
| 9160 - Uniforms | | 5,295 | | 7,316 | | 5,945 | | 8,400 |
| 9170 - Resale Merchandise | | 71,031 | | 74,555 | | 80,273 | | 74,791 |
| 9420 - Outside Services | | 202,323 | | 238,805 | | 224,400 | | 334,274 |
| 9430 - Insurances | | 25,150 | | 48,568 | | 48,570 | | 51,796 |
| 9440 - Utilities | | 113,591 | | 113,611 | | 111,944 | | 120,262 |
| 9450 - Rents/Leases | | 13,515 | | 19,662 | | 17,306 | | 11,810 |
| 9460 - Postage/Shipping | | 694 | | 391 | | 477 | | 500 |

| | 2022 Astro-1 | | 202 | 24 Amended | 202 | 24 Projected | 202 | 25 Proposed |
|--|--------------|-----------|-----|------------|-----|--------------|-----|-------------|
| | 2023 Actual | | | Budget | | Actual | | Budget |
| 108 Hudson Mills/Dexter/Delhi | | | | | | | | |
| Contractual Services-continued | | | | | | | | |
| 9510 - Memberships | | 153 | | 122 | | 279 | | 534 |
| 9520 - Employee Development | | 5,793 | | 5,318 | | 4,655 | | 7,100 |
| 9910 - Over/Under | | (1,410) | | - | | - | | - |
| 9945 - Inventory Gain/Loss on Adjustment | | 4 | | - | | - | | - |
| Contractual Services Total | \$ | 731,515 | \$ | 858,556 | \$ | 810,142 | \$ | 918,752 |
| 108 Hudson Mills/Dexter/Delhi Total | \$ | 2,983,037 | \$ | 3,285,042 | \$ | 3,225,796 | \$ | 3,449,446 |

| | | | 202 | 24 Amended | 202 | 2024 Projected | | 25 Proposed |
|--|-----------|------------|-----|------------|-----|----------------|----|-------------|
| | 2 | 023 Actual | | Budget | | Actual | | Budget |
| 109 Stony Creek | \ <u></u> | | | _ | | _ | | _ |
| Personnel Services | | | | | | | | |
| 9010 - Full Time Wages | \$ | 1,666,702 | \$ | 1,916,871 | \$ | 1,926,281 | \$ | 2,021,395 |
| 9011 - Full Time Overtime | | 110,338 | | 91,091 | | 87,797 | | 78,551 |
| 9013 - FT Benefits Pd to Emps | | 116,066 | | 161,085 | | 162,677 | | 151,231 |
| 9014 - FT Benefits Pd for Emps | | 824,488 | | 1,034,875 | | 1,045,021 | | 1,088,178 |
| 9020 - Part Time Wages | | 1,321,792 | | 1,498,388 | | 1,544,223 | | 1,583,220 |
| 9021 - Part Time Overtime | | 17,199 | | 15,492 | | 12,627 | | 18,100 |
| 9023 - PT Benefits Pd to Emps | | 2,303 | | 844 | | 614 | | 867 |
| 9024 - PT Benefits Pd for Emps | | 140,134 | | 136,387 | | 130,807 | | 141,068 |
| Personnel Services Total | \$ | 4,199,020 | \$ | 4,855,033 | \$ | 4,910,047 | \$ | 5,082,610 |
| | | | | | | | | |
| Contractual Services | | | | | | | | |
| 9110 - Operating Supplies | \$ | 358,524 | \$ | 309,129 | \$ | 311,604 | \$ | 267,674 |
| 9130 - Tools/Equipment | | 107,013 | | 176,031 | | 153,689 | | 155,603 |
| 9140 - Chemicals | | 63,824 | | 66,988 | | 66,988 | | 65,088 |
| 9150 - Equipment Fuel | | 107,029 | | 106,375 | | 106,375 | | 97,741 |
| 9160 - Uniforms | | 16,162 | | 14,645 | | 13,775 | | 14,065 |
| 9170 - Resale Merchandise | | 189,077 | | 184,040 | | 212,382 | | 196,957 |
| 9420 - Outside Services | | 450,481 | | 493,506 | | 503,791 | | 484,468 |
| 9430 - Insurances | | 42,807 | | 84,468 | | 84,466 | | 90,207 |
| 9440 - Utilities | | 246,748 | | 248,811 | | 240,411 | | 265,537 |
| 9450 - Rents/Leases | | 35,731 | | 52,537 | | 46,440 | | 32,495 |
| 9460 - Postage/Shipping | | 441 | | 210 | | 191 | | 110 |
| 9510 - Memberships | | 594 | | 575 | | 277 | | 1,310 |
| 9520 - Employee Development | | 19,151 | | 19,523 | | 17,662 | | 14,591 |
| 9910 - Over/Under | | (521) | | 0 | | 0 | | 0 |
| 9945 - Inventory Gain/Loss on Adjustment | | (398) | | 0 | | 0 | | 0 |
| Contractual Services Total | \$ | 1,636,663 | \$ | 1,756,838 | \$ | 1,758,051 | \$ | 1,685,846 |
| 109 Stony Creek Total | \$ | 5,835,683 | \$ | 6,611,871 | \$ | 6,668,098 | \$ | 6,768,456 |

| | 2022 A ***** | | 2024 Amended | | 2024 Projected | | 2025 Proposed | | |
|--|--------------|------------|--------------|-----------|----------------|-------------|---------------|-----------|--|
| | | 023 Actual | | Budget | | Actual | | Budget | |
| 112 Lake Erie | | | | | | | | | |
| Personnel Services | | | | | | | | | |
| 9010 - Full Time Wages | \$ | 1,235,511 | \$ | 1,297,980 | \$ | 1,318,809 | \$ | 1,417,927 | |
| 9011 - Full Time Overtime | | 58,755 | | 62,775 | | 66,603 | | 57,701 | |
| 9013 - FT Benefits Pd to Emps | | 84,151 | | 114,076 | | 109,185 | | 103,795 | |
| 9014 - FT Benefits Pd for Emps | | 598,953 | | 732,895 | | 702,027 | | 746,613 | |
| 9020 - Part Time Wages | | 767,907 | | 851,461 | | 824,613 | | 919,952 | |
| 9021 - Part Time Overtime | | 7,836 | | 9,380 | | 8,596 | | 6,513 | |
| 9023 - PT Benefits Pd to Emps | | 3,033 | | 723 | | 425 | | 735 | |
| 9024 - PT Benefits Pd for Emps | | 86,598 | | 86,610 | | 76,456 | | 86,885 | |
| Personnel Services Total | \$ | 2,842,745 | \$ | 3,155,900 | \$ | 3,106,714 | \$ | 3,340,121 | |
| Contractual Services | | | | | | | | | |
| 9110 - Operating Supplies | \$ | 179,723 | \$ | 215,740 | \$ | 200,454 | \$ | 207,885 | |
| 9130 - Tools/Equipment | • | 46,722 | · | 111,328 | | , 77,929 | · | 77,660 | |
| 9140 - Chemicals | | 37,394 | | 43,110 | | 47,101 | | 44,710 | |
| 9150 - Equipment Fuel | | 60,185 | | 62,472 | | 62,450 | | 64,300 | |
| 9160 - Uniforms | | 6,714 | | 8,900 | | 6,836 | | 9,075 | |
| 9170 - Resale Merchandise | | 112,642 | | 127,300 | | 134,578 | | 130,800 | |
| 9420 - Outside Services | | 217,393 | | 272,787 | | 244,500 | | 288,968 | |
| 9430 - Insurances | | 36,368 | | 71,377 | | 71,380 | | 76,200 | |
| 9440 - Utilities | | 199,406 | | 204,621 | | 208,082 | | 213,827 | |
| 9450 - Rents/Leases | | 20,270 | | 17,725 | | 19,064 | | 14,720 | |
| 9460 - Postage/Shipping | | 375 | | 500 | | 517 | | 500 | |
| 9510 - Memberships | | 198 | | 1,450 | | 1,240 | | 1,450 | |
| 9520 - Employee Development | | 8,590 | | 22,590 | | 17,176 | | 20,670 | |
| 9910 - Over/Under | | (403) | | - | | 0 | | 0 | |
| 9945 - Inventory Gain/Loss on Adjustment | | 121 | | - | | 0 | | 0 | |
| Contractual Services Total | \$ | 925,700 | \$ | 1,159,900 | \$ | 1,091,307 | \$ | 1,150,765 | |
| 112 Lake Erie Total | \$ | 3,768,444 | \$ | 4,315,800 | \$ | 4,198,021 | \$ | 4,490,886 | |

| | | | 202 | 24 Amended | 202 | 24 Projected | 202 | 25 Proposed |
|--------------------------------|----|------------|-----|------------|-----|--------------|-----|-------------|
| | 20 | 023 Actual | | Budget | | Actual | | Budget |
| 113 Wolcott Mill | | | | | | | | |
| Personnel Services | | | | | | | | |
| 9010 - Full Time Wages | \$ | 390,714 | \$ | 435,683 | \$ | 442,120 | \$ | 480,759 |
| 9011 - Full Time Overtime | | 14,713 | | 8,830 | | 8,456 | | 12,400 |
| 9013 - FT Benefits Pd to Emps | | 24,331 | | 41,715 | | 36,126 | | 35,074 |
| 9014 - FT Benefits Pd for Emps | | 174,271 | | 268,000 | | 232,117 | | 252,270 |
| 9020 - Part Time Wages | | 286,966 | | 330,660 | | 323,514 | | 373,985 |
| 9021 - Part Time Overtime | | 124 | | 500 | | 8 | | 1,000 |
| 9023 - PT Benefits Pd to Emps | | 0 | | 120 | | 0 | | 120 |
| 9024 - PT Benefits Pd for Emps | | 30,255 | | 31,337 | | 28,020 | | 33,767 |
| Personnel Services Total | \$ | 921,373 | \$ | 1,116,845 | \$ | 1,070,361 | \$ | 1,189,375 |
| Contractual Services | | | | | | | | |
| 9110 - Operating Supplies | \$ | 134,832 | \$ | 143,960 | \$ | 143,865 | \$ | 113,940 |
| 9130 - Tools/Equipment | | 19,782 | | 29,396 | | 19,549 | | 84,292 |
| 9140 - Chemicals | | 21,740 | | 29,439 | | 27,532 | | 33,591 |
| 9150 - Equipment Fuel | | 14,059 | | 15,150 | | 14,949 | | 15,206 |
| 9160 - Uniforms | | 2,819 | | 2,801 | | 2,565 | | 2,436 |
| 9170 - Resale Merchandise | | 1,184 | | 4,701 | | 5,035 | | 4,401 |
| 9420 - Outside Services | | 172,039 | | 168,311 | | 139,165 | | 156,922 |
| 9430 - Insurances | | 15,344 | | 28,632 | | 28,630 | | 30,462 |
| 9440 - Utilities | | 99,136 | | 94,448 | | 97,027 | | 97,772 |
| 9450 - Rents/Leases | | 5,590 | | 7,152 | | 5,410 | | 7,202 |
| 9510 - Memberships | | 420.05 | | 924 | | 507 | | 951 |
| 9520 - Employee Development | | 1,933.69 | | 5,601 | | 2,674 | | 4,724 |
| 9910 - Over/Under | | 37 | | 0 | | 0 | | 0 |
| Contractual Services Total | \$ | 488,916 | \$ | 530,515 | \$ | 486,908 | \$ | 551,899 |
| 113 Wolcott Mill Total | \$ | 1,410,290 | \$ | 1,647,360 | \$ | 1,557,269 | \$ | 1,741,274 |

| | | | 2024 Amended | | 2024 Projected | | 2025 Proposed | | |
|--------------------------------|----------|------------|--------------|-----------|----------------|-----------|---------------|-----------|--|
| | 20 | 023 Actual | | Budget | | Actual | | Budget | |
| 115 Indian Springs | | | | | | | | | |
| Personnel Services | | | | | | | | | |
| 9010 - Full Time Wages | \$ | 502,922 | \$ | 542,976 | \$ | 562,173 | \$ | 644,976 | |
| 9011 - Full Time Overtime | * | 14,452 | * | 14,225 | τ | 12,589 | * | 6,000 | |
| 9013 - FT Benefits Pd to Emps | | 36,368 | | 51,502 | | 50,214 | | 50,696 | |
| 9014 - FT Benefits Pd for Emps | | 258,504 | | 332,623 | | 322,601 | | 364,652 | |
| 9020 - Part Time Wages | | 520,401 | | 577,998 | | 574,575 | | 616,947 | |
| 9021 - Part Time Overtime | | 1,532 | | 2,393 | | 1,878 | | 1,600 | |
| 9023 - PT Benefits Pd to Emps | | 57 | | 191 | | 155 | | 198 | |
| 9024 - PT Benefits Pd for Emps | | 57,733 | | 56,594 | | 55,483 | | 60,622 | |
| Personnel Services Total | \$ | 1,391,969 | \$ | 1,578,502 | \$ | 1,579,668 | \$ | 1,745,691 | |
| | <u> </u> | , , | | ,, | | ,, | | , -, | |
| Contractual Services | | | | | | | | | |
| 9110 - Operating Supplies | \$ | 99,778 | \$ | 106,956 | \$ | 104,872 | \$ | 111,165 | |
| 9130 - Tools/Equipment | | 24,665 | | 33,862 | | 30,030 | | 28,935 | |
| 9140 - Chemicals | | 45,169 | | 54,080 | | 54,388 | | 53,100 | |
| 9150 - Equipment Fuel | | 34,668 | | 24,423 | | 22,900 | | 24,053 | |
| 9160 - Uniforms | | 2,771 | | 2,468 | | 2,067 | | 5,060 | |
| 9170 - Resale Merchandise | | 100,288 | | 87,426 | | 94,184 | | 94,054 | |
| 9420 - Outside Services | | 223,882 | | 278,938 | | 265,470 | | 243,494 | |
| 9430 - Insurances | | 21,877 | | 41,916 | | 41,916 | | 44,677 | |
| 9440 - Utilities | | 167,151 | | 165,711 | | 172,649 | | 176,229 | |
| 9450 - Rents/Leases | | 10,527 | | 7,256 | | 7,163 | | 8,220 | |
| 9460 - Postage/Shipping | | 484 | | 200 | | 149 | | 400 | |
| 9510 - Memberships | | 200 | | 675 | | 675 | | 650 | |
| 9520 - Employee Development | | 4,710 | | 5,780 | | 5,246 | | 4,050 | |
| 9910 - Over/Under | | (810) | | (450) | | (923) | | (902) | |
| Contractual Services Total | \$ | 735,360 | \$ | 809,241 | \$ | 800,786 | \$ | 793,185 | |
| 115 Indian Springs Total | \$ | 2,127,329 | \$ | 2,387,743 | \$ | 2,380,454 | \$ | 2,538,876 | |

| | | | 20 | 24 Amended | 20 | 24 Projected | 20 | 25 Proposed |
|--------------------------------|----|-------------|----|------------|----|--------------|----|-------------|
| | 2 | 2023 Actual | | Budget | | Actual | | Budget |
| 116 Huron Meadows | | | • | | | | | |
| Personnel Services | | | | | | | | |
| 9010 - Full Time Wages | \$ | 298,839 | \$ | 346,458 | \$ | 352,830 | \$ | 415,016 |
| 9011 - Full Time Overtime | | 10,595 | | 9,534 | | 8,425 | | 5,400 |
| 9013 - FT Benefits Pd to Emps | | 21,931 | | 33,793 | | 30,867 | | 31,885 |
| 9014 - FT Benefits Pd for Emps | | 154,362 | | 217,410 | | 198,297 | | 229,352 |
| 9020 - Part Time Wages | | 293,605 | | 341,602 | | 330,465 | | 362,516 |
| 9021 - Part Time Overtime | | 1,313 | | 1,488 | | 1,144 | | 1,400 |
| 9023 - PT Benefits Pd to Emps | | 529 | | 96 | | 157 | | 96 |
| 9024 - PT Benefits Pd for Emps | | 33,437 | | 32,670 | | 31,958 | | 36,482 |
| Personnel Services Total | \$ | 814,611 | \$ | 983,051 | \$ | 954,143 | \$ | 1,082,147 |
| Contractual Services | | | | | | | | |
| 9110 - Operating Supplies | \$ | 79,918 | \$ | 72,147 | \$ | 69,123 | \$ | 72,644 |
| 9130 - Tools/Equipment | | 12,805 | | 14,522 | | 14,034 | | 16,100 |
| 9140 - Chemicals | | 44,759 | | 50,812 | | 49,914 | | 52,500 |
| 9150 - Equipment Fuel | | 33,141 | | 24,357 | | 24,349 | | 32,445 |
| 9160 - Uniforms | | 1,490 | | 1,178 | | 1,069 | | 1,950 |
| 9170 - Resale Merchandise | | 71,295 | | 75,470 | | 84,122 | | 81,357 |
| 9420 - Outside Services | | 120,721 | | 108,380 | | 109,482 | | 99,325 |
| 9430 - Insurances | | 10,890 | | 19,576 | | 19,578 | | 20,774 |
| 9440 - Utilities | | 85,658 | | 74,154 | | 74,154 | | 80,815 |
| 9450 - Rents/Leases | | 7,089 | | 19,901 | | 15,444 | | 3,454 |
| 9460 - Postage/Shipping | | 540 | | 600 | | 600 | | 600 |
| 9510 - Memberships | | 3,535 | | 257 | | 207 | | 1,750 |
| 9520 - Employee Development | | (1,065) | | 0 | | 0 | | 0 |
| Contractual Services Total | \$ | 470,778 | \$ | 461,355 | \$ | 462,076 | \$ | 463,714 |
| 116 Huron Meadows Total | \$ | 1,285,389 | \$ | 1,444,406 | \$ | 1,416,219 | \$ | 1,545,861 |
| Grand Total | \$ | 37,510,435 | \$ | 42,652,832 | \$ | 42,155,409 | \$ | 44,914,659 |





ADMINISTRATIVE EXPENDITURES

ADMINISTRATIVE OFFICE SUMMARY BY COST CENTER

| | | | 2024 Amended | | 2024 Projected | | 2025 Proposed | |
|-----------------------------------|-------------|------------|--------------|------------|----------------|------------|---------------|------------|
| | 2023 Actual | | Budget | | Actual | | Budget | |
| 100 Director/Deputy Director | \$ | 986,125 | \$ | 1,107,287 | \$ | 973,000 | \$ | 1,158,985 |
| 102 Diversity, Equity & Inclusion | | 490,379 | | 639,095 | | 558,416 | | 670,119 |
| 110 Accounting | | 1,006,068 | | 1,102,205 | | 1,125,370 | | 1,219,833 |
| 120 Human Resources | | 635,372 | | 834,017 | | 770,669 | | 882,621 |
| 130 Marketing/Communications | | 1,535,091 | | 2,083,095 | | 1,984,818 | | 2,217,626 |
| 140 Information Technology | | 1,519,283 | | 2,160,582 | | 1,983,344 | | 2,163,049 |
| 150 Purchasing | | 233,175 | | 288,218 | | 239,581 | | 357,068 |
| 180 Natural Resources | | 665,202 | | 935,765 | | 730,155 | | 660,940 |
| 190 Planning | | 666,572 | | 1,036,678 | | 626,394 | | 1,128,513 |
| 192 Engineering | | 898,063 | | 1,726,739 | | 1,319,370 | | 2,199,838 |
| 700 Special Events | | 25,360 | | 36,725 | | 15,353 | | 190,000 |
| 710 Administrative | | 825,136 | | 851,044 | | 765,180 | | 784,425 |
| 730 Police | | 687,789 | | 755,257 | | 699,456 | | 765,884 |
| 880 Interpretive | | 227,200 | | 304,593 | | 292,950 | | 351,764 |
| 991 Intergovernmental | | 4,521,833 | | 476,386 | | 389,743 | | 1,245,001 |
| | \$ | 14,922,648 | \$ | 14,337,684 | \$ | 12,473,799 | \$ | 15,995,666 |
| | | | | | | | | |

ADMINISTRATIVE OFFICE SUMMARY BY BASE ACCOUNT

| | | 2024 Amended | 2024 Projected | 2025 Proposed | |
|--------------------------------|---------------|---------------|----------------|---------------|--|
| | 2023 Actual | Budget | Actual | Budget | |
| 9010 - Full Time Wages | \$ 4,670,637 | \$ 5,383,875 | \$ 5,256,417 | \$ 5,628,243 | |
| 9011 - Full Time Overtime | 41,998.84 | 26,426 | 32,965 | 28,500 | |
| 9013 - FT Benefits Pd to Emps | 246,226.84 | 371,712 | 446,471 | 332,826 | |
| 9014 - FT Benefits Pd for Emps | 1,748,022.24 | 2,387,687 | 2,139,255 | 2,393,667 | |
| 9020 - Part Time Wages | 332,242.90 | 382,593 | 255,975 | 319,682 | |
| 9021 - Part Time Overtime | 299.57 | 0 | 483 | 500 | |
| 9024 - PT Benefits Pd for Emps | 26,274.70 | 31,053 | 17,277 | 23,880 | |
| 9110 - Operating Supplies | 190,328.92 | 388,028 | 245,966 | 355,273 | |
| 9130 - Tools/Equipment | 159,442.99 | 252,627 | 210,933 | 262,674 | |
| 9140 - Chemicals | 1,421.53 | 4,700 | 4,150 | 4,250 | |
| 9150 - Equipment Fuel | 53,662.44 | 60,955 | 41,350 | 66,250 | |
| 9160 - Uniforms | 7,415.29 | 6,800 | 5,846 | 6,615 | |
| 9410 - Professional Services | 229,731.32 | 751,020 | 334,155 | 1,072,889 | |
| 9420 - Outside Services | 6,811,288.20 | 3,662,828 | 2,967,900 | 4,893,267 | |
| 9430 - Insurances | 94,610.48 | 178,381 | 178,386 | 190,326 | |
| 9440 - Utilities | 188,486.00 | 178,554 | 171,601 | 172,129 | |
| 9450 - Rents/Leases | 789.66 | 1,820 | 853 | 1,830 | |
| 9460 - Postage/Shipping | 16,540.72 | 16,000 | 15,543 | 16,500 | |
| 9499 - Miscellaneous | 8,296.00 | 14,000 | 5,000 | 14,000 | |
| 9510 - Memberships | 21,564.57 | 27,981 | 20,264 | 26,981 | |
| 9520 - Employee Development | 73,388.75 | 210,643 | 122,989 | 185,384 | |
| | \$ 14,922,668 | \$ 14,337,684 | \$ 12,473,799 | \$ 15,995,666 | |
| | | | | | |



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MAINTENANCE EXPENDITURES

Photo: Lake St. Clair Metropark

MAJOR MAINTENANCE SUMMARY BY PARK

| | | | 202 | 24 Amended | 20 | 24 Projected | 202 | 25 Proposed |
|-------------------------------|----|------------|-----|------------|----|--------------|-----|-------------|
| | 20 | 023 Actual | | Budget | | Actual | | Budget |
| 100 Administrative Office | \$ | - | \$ | 28,003 | \$ | 39,825 | \$ | 298,729 |
| 102 Lake St. Clair | | 369,243 | | 817,896 | | 339,374 | | 315,000 |
| 104 Kensington | | 236,202 | | 560,809 | | 236,324 | | 612,000 |
| 106 Lower Huron/Will/Oakwoods | | 673,050 | | 579,290 | | 309,312 | | 205,000 |
| 108 Hudson Mills/Dexter/Delhi | | 132,805 | | 173,000 | | 13,000 | | 185,000 |
| 109 Stony Creek | | 148,414 | | 145,696 | | 78,486 | | 289,000 |
| 112 Lake Erie | | 305,454 | | 1,074,878 | | 483,038 | | 70,000 |
| 113 Wolcott Mill | | 0 | | 50,000 | | 0 | | 50,000 |
| 115 Indian Springs | | 115,537 | | 260,000 | | 0 | | 100,000 |
| 116 Huron Meadows | | 90,051 | | 170,030 | | 0 | | 0 |
| | \$ | 2,070,757 | \$ | 3,859,604 | \$ | 1,499,359 | \$ | 2,124,729 |

| Administrative Office | |
|--|-----------|
| Engineering Wage/Fringes | \$143,728 |
| AO Hallway New Carpet | 70,000 |
| Catch Basin Inspection/Cleaning Authority Wide | 25,000 |
| Culvert Clean Out Authority Wide | 60,000 |
| Administrative Office Total | \$298,728 |
| | |
| Lake St. Clair | |
| Building Updates at Nature Center | \$80,000 |
| Level Walkways at South Marina & Pool | 35,000 |
| Main Toll Booth Replacement #2 | 75,000 |
| Rebudget - Drainage Repairs at Pool Building | 125,000 |
| Lake St. Clair Total | \$315,000 |
| | |
| Kensington | |
| New Boiler at Martindale Beach | \$30,000 |
| Rebudget - Dam Concrete Work | 247,000 |
| Rebudget - Repairs to Steel on the Existing Seawall | 30,000 |
| Unexpected Repairs | 150,000 |
| Western District ADA Initiatives | 40,000 |
| Western District Asphalt Crack Repairs | 15,000 |
| Western District CAP Initiatives | 40,000 |
| Western District Roadway/Parking Lot Paint | 60,000 |
| Kensington Total | \$612,000 |
| Lower Huron/Willow | |
| Comfort Station Door Replacement - 3 Various | \$20,000 |
| Comfort Station Door Replacement at Tulip Tree | 20,000 |
| LED Lights for Washago Pond Comfort Station | 15,000 |
| Rebudget - Overbanding of Roadways Throughout Park | 35,000 |
| Roof Replacement at Chestnut North & Flint Wood Shelters | 20,000 |
| Southern District ADA Initiatives | 40,000 |
| Southern District Asphalt Crack Repairs | 15,000 |
| Southern District CAP Initiatives | 40,000 |
| Lower Huron/Willow Total | \$205,000 |

| Hudson Mills | |
|---|-------------|
| Rebudget - Replace Siding and Roof at Golf Course, Chem Building and Barn | \$160,000 |
| Replace Light Poles/Bases to Convert to LED Lighting at Activity Center | 25,000 |
| Hudson Mills Total | \$185,000 |
| | |
| Stony Creek | |
| Eastern District ADA Initiatives | \$40,000 |
| Eastern District CAP Initiatives | 40,000 |
| Eastern District Crack Repairs | 15,000 |
| Eastern District Roadway/Parking Lot Paint | 80,000 |
| Rebudget - Install Generator at Park Office | 30,000 |
| Rebudget - Small Well Replacement | 30,000 |
| Repair Overlook Stabilization at Nature Center | 30,000 |
| Reroute NC Trail to Reduce Water Run Off | 24,000 |
| Stony Creek Total | \$289,000 |
| | |
| Lake Erie | |
| Rebudget - Repair to Boat Launch Parking Lot | \$40,000 |
| Window Replacement and Siding at Park Office | 30,000 |
| Lake Erie Total | \$70,000 |
| | |
| Wolcott Mill | |
| Rebudget - Demo and Cleanup of Acquired Wolcott Property | \$50,000 |
| Wolcott Mill Total | \$50,000 |
| | |
| Indian Springs | |
| Bunker Renovation at Golf Course | \$80,000 |
| Refurbish Iron Filter Sand at Valves at EDC | 20,000 |
| Indian Springs Total | \$100,000 |
| | |
| GRAND TOTAL | \$2,124,729 |





CAPITAL EXPENDITURES

Photo: Lake Erie Metropark

CAPITAL EXPENDITURES SUMMARY BY PARK

| | | | 202 | 24 Amended | 202 | 24 Projected | 202 | 25 Proposed |
|-------------------------------|----|------------|-----|------------|-----|--------------|-----|-------------|
| | 2 | 023 Actual | | Budget | | Actual | | Budget |
| 100 Administrative Office | \$ | 366,295 | \$ | 260,000 | \$ | 226,023 | \$ | 176,000 |
| 102 Lake St. Clair | | 332,081 | | 89,419 | | 89,419 | | 14,500 |
| 104 Kensington | | 566,143 | | 361,851 | | 357,669 | | 384,300 |
| 106 Lower Huron/Will/Oakwoods | | 1,198,712 | | 691,005 | | 690,569 | | 396,045 |
| 108 Hudson Mills/Dexter/Delhi | | 142,490 | | 534,906 | | 534,905 | | 347,300 |
| 109 Stony Creek | | 413,654 | | 1,239,187 | | 1,237,101 | | 1,206,600 |
| 112 Lake Erie | | 54,509 | | 369,443 | | 369,443 | | 225,477 |
| 113 Wolcott | | 65,508 | | 130,266 | | 130,266 | | 42,400 |
| 115 Indian Springs | | 506,124 | | 293,009 | | 156,367 | | 86,400 |
| 116 Huron Meadows | | 92,117 | | 198,512 | | 106,223 | | 254,870 |
| | \$ | 3,737,635 | \$ | 4,167,598 | \$ | 3,897,985 | \$ | 3,133,892 |

| Administrative Office | |
|--|-----------|
| Capital Equipment | |
| Vehicle, Ford Explorer for Deputy Director | \$45,000 |
| 2025 Ford Expedition XL for Natural Resources | 56,000 |
| Ford Escape AWD for Chief of Interpretive Services | 45,000 |
| Ford Escape for Pool Car | 30,000 |
| Lake St. Clair Total | \$176,000 |
| | |
| Lake St. Clair | |
| Capital Equipment | |
| Safety Boat for Beach | \$5,000 |
| ATV, Polaris Sportsman 450 HO - Police | 9,500 |
| Lake St. Clair Total | \$14,500 |
| | |
| Vancington | |

| Kensington | |
|--|-----------|
| Capital Equipment | |
| Safety Boat for Beach | \$10,000 |
| Mower, Toro Reelmaster 7000D - Golf Course | 127,700 |
| Truck, Ford Maverick for J. O'Brien | 35,000 |
| Ford Utility Interceptor Police Vehicles (2) | 95,000 |
| ATV, John Deere Gator - Maintenance | 27,600 |
| Mower, Raptor Boom - Maintenance | 30,000 |
| Truck, Ford F-250 - Maintenance | 50,000 |
| Walk Behind Crete-Planer, Edco CPM 10 - Western District | 9,000 |
| Kensington Total | \$384,300 |

| Lower Huron/Willow | |
|---|-------------|
| Capital Equipment | |
| Club Car Carryall 500 Beverage Cart -Golf Course | \$12,250 |
| Eagle ADA Golf Cart for Southern District | 9,000 |
| Ford Utility Interceptor Police Vehicle | 47,500 |
| John Deere Gator TX 4x2 - Lower Huron, Maintenance | 11,500 |
| Loader, Caterpillar 906ARW with mini excavator - Lower Huron, Maintenance | 134,000 |
| Toro Workman UTX Gas for Par 3 course - Lower Huron, Maintenance | 33,000 |
| Truck, Chevy Silverado 3500HD with Dump Bed - Willow, Maintenance | 79,000 |
| Truck, Chevy Silverado 3500HD with Water tank/sprayer - Willow, Maintenance | 51,295 |
| Walk Behind Crete-Planer, Edco CPM 10 - Southern District | 9,000 |
| Yacht Club Pontoon Trailer - Willow | 9,500 |
| Lower Huron Total | \$396,045 |
| | |
| Hudson Mills | |
| Capital Equipment | 6447 200 |
| Mower, Toro Groundsmaster 4700D - Golf Course | \$117,300 |
| Ford Utility Interceptor Police Vehicle | 47,500 |
| Kubota RTV with cab and Track kit - Maintenance | 32,000 |
| Mower, Toro Groundsmaster 5900 - Maintenance | 150,500 |
| Hudson Mills Total | \$347,300 |
| Stony Creek | |
| Capital Equipment | |
| Inflatable Slide, Freestyle Hippo XL | \$135,000 |
| Safety Boat for Beach | 10,000 |
| Club Car, Carryall 500 - Golf Course | 16,000 |
| Golf Cart Fleet, RXV Elite | 565,000 |
| Mower, Toro Groundsmaster 4000D - Golf Course | 99,300 |
| Kubota 1100C with Snow Blade attachment - Maintenance | 40,000 |
| Mower, Toro Groundsmaster 4000D - Maintenance | 106,000 |
| Mower, Toro Groundsmaster 5900 - Maintenance | 150,500 |
| Salt Spreader, Buyers Pro 2000 - Maintenance | 8,000 |
| Walk Behind Crete-Planer, Edco CPM 10 -Eastern District | 9,000 |
| Workman, Toro UTX Gas - Maintenance | 67,800 |
| Stony Creek Total | \$1,206,600 |

| Lake Erie | |
|---|---------------|
| Capital Equipment | |
| Workman, Toro GTX Lifted Lithium - Golf Course | \$19,777 |
| Club Car Carryall 500 with Dump Box - Maintenance | 12,700 |
| John Deere Gator XUV835M - Maintenance | 38,000 |
| Truck, Chevy Silverado 2500HD with Utility Box & Inverter - Maintenance | 65,000 |
| Truck, Chevy Silverado 3500HD with Dump Bed & Plow - Maintenance | 90,000 |
| Lake Erie Total | \$225,477 |
| | |
| Wolcott Mill | |
| Capital Equipment | 65.000 |
| Kill Bros Gravity Wagon Box - Farm | \$5,000 |
| Workman, Toro UTX Gas - Farm | 27,200 |
| Brush Hog HT417H - Maintenance | 10,200 |
| Wolcott Mill Total | \$42,400 |
| | |
| Indian Springs | |
| Capital Equipment | |
| Mower, Toro Greensmaster eTriFlx 3370 - Golf Course | \$76,100 |
| Vibratory Rollers for Triflex Mower - Golf Course | 10,300 |
| Indian Springs Total | \$86,400 |
| Huron Meadows | |
| Capital Equipment | |
| Club Car Carryall 300 - Golf Course | \$11,000 |
| Mower, Toro Greensmaster eTriFlex 3370 - Golf Course | 76,100 |
| Mower, Toro Groundsmaster 4700D - Golf Course | 117,300 |
| Workman, Toro HDX - Maintenance | 50,470 |
| Huron Meadows Total | \$254,870 |
| GRAND TOTAL | \$3,133,892 |

| | Project Cost | Grant Funding | Net Funding |
|---|--------------|----------------------|-------------|
| Lake St. Clair | | | |
| Electrical Grid Replacement | \$3,000,000 | | \$3,000,000 |
| Greening of the Parking Lot C Renovation-Additional Funding | 1,800,000 | | 1,800,000 |
| Exit Road Re-Paving | 1,200,000 | | 1,200,000 |
| Daysail Trail Development | 1,200,000 | 500,000 | 700,000 |
| Roof Replacement at Office/Food Bar | 500,000 | | 500,000 |
| Hike and Bike Trail Repairs Between Fishing Piers & Gazebo | 200,000 | | 200,000 |
| West Boardwalk-Additional Funding | 200,000 | | 200,000 |
| Lake St. Clair Total | \$8,100,000 | \$500,000 | \$7,600,000 |
| Kensington | | _ | |
| Tollbooth Replacement | \$75,000 | | \$75,000 |
| Lightning Detection System for Beaches | \$40,000 | | \$40,000 |
| Kensington Total | \$115,000 | \$0 | \$115,000 |
| Lower Huron/Willow /Oakwoods | | | |
| Big Bend Fishing Dock | \$762,000 | 300,000 | \$462,000 |
| Walnut Grove Campground-Additional Funding | \$200,000 | | \$200,000 |
| Pumphouse Upgrades at Golf Course | \$360,000 | | \$360,000 |
| Redesign Willow Disc Golf Course | \$60,000 | | \$60,000 |
| Lower Huron/Willow Total | \$1,382,000 | \$300,000 | \$1,082,000 |
| Hudson Mills | | | |
| Splash Pad Construction | \$1,000,000 | | \$1,000,000 |
| Pickleball Court | \$500,000 \$ | 500,000 | \$0 |
| River Terrace Phase 1 Re-decking at Dexter-Huron | \$180,000 | | \$180,000 |
| Well Installation for Water at Kayak Launch | \$25,000 | | \$25,000 |
| Hudson Mills Total | \$1,705,000 | \$500,000 | \$1,205,000 |
| Stony Creek | | | |
| West Branch Road Overlay | \$400,000 | | \$400,000 |
| Reflection Trail-Additional Funding | \$200,000 | | \$200,000 |
| Golf Course Drainage | \$40,000 | | \$40,000 |
| Shelden Trail Mountain Bike Feature | \$25,000 | | 25,000 |
| Stony Creek Total | \$665,000 | \$0 | \$665,000 |

| | Project Cost | Grant Funding | Net Funding |
|--|--------------|---------------|--------------|
| | | | |
| Lake Erie | | | |
| Convert Cart Barn to Electric Carts | \$180,000 | | \$180,000 |
| Lake Erie Total | \$180,000 | \$0 | 180,000 |
| Wolcott Mill | | | |
| Roof Replacement at Camp Rotary & Farm Center | \$25,000 | | \$25,000 |
| Wolcott Mill Total | \$25,000 | \$0 | 25,000 |
| Indian Springs | | | |
| Lightning Detection System at Golf Course | \$40,000 | | \$40,000 |
| Indian Springs Total | \$40,000 | \$0 | 40,000 |
| Huron Meadows | | | |
| Replacement of Pump Intakes, Electric Panel & Connections at Golf Course | \$250,000 | | \$250,000 |
| Huron Meadows Total | \$250,000 | \$0 | 250,000 |
| Engineering Staff Support | | | |
| Engineering Staff Working on Projects | \$425,150 | | \$425,150 |
| Engineering Staff Support Total | \$425,150 | \$0 | \$425,150 |
| NET TRANSFER FROM GENERAL FUND | \$12,887,150 | \$1,300,000 | \$11,587,150 |



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APPENDIX

Photo: Willow Metropark

Full Time Equivalent Positions

Full-Time Employees

| Position | FTE | Position | FTE |
|---|-----|--|-----|
| Director | 1 | Building Maintenance Supervisor | 3 |
| Deputy Director | 1 | Business Applications Specialist | 1 |
| Chief of Finance | 1 | Buyer | 1 |
| Chief of Information Technology | 1 | DEI Support Specialist | 2 |
| Chief of Marketing/Communication | 1 | District Community Outreach Interpreters | 3 |
| Chief of Diversity, Equity & Inclusion | 1 | Community Outreach Interpretive Supervisor | 1 |
| Chief of HR & Labor Relations | 1 | Equipment Maintenance Supervisor | 1 |
| Chief of Engineering Services | 1 | Farm Interpreter/Animal Care | 4 |
| Chief of Police | 1 | Golf Course Maintenance Supervisor | 7 |
| Chief of Interpretive Services | 1 | GIS Analyst | 1 |
| Chief of Planning & Development | 1 | Grants/Planning Coordinator | 1 |
| Chief of Natural Resources & Compliance | 1 | Grounds Maintenance Supervisor | 4 |
| District Park Superintendent | 3 | HR/Benefits Generalist | 1 |
| Supervisor of Accounting | 1 | Interpreter | 7 |
| Supervising Engineer | 2 | Community Outreach Interpreter | 4 |
| IT Applications Manager | 1 | Inventory Coordinator/CS Supervisor | 1 |
| Park Operations Manager | 6 | Webmaster/Info Systems Tech | 1 |
| District Maintenance Manager | 3 | Natural Resources Coordinator | 1 |
| Accountant | 2 | Natural Resources Supervisor | 1 |
| Business Systems Analyst | 1 | Park Maintenance Supervisor | 4 |
| Civil Engineer – Field | 3 | Park Operations Supervisor | 7 |
| Civil Engineer | 4 | Volunteer & Recreations Service Supervisor | 1 |
| District Interpretive Services Supervisor | 3 | Account Clerk Specialist | 2 |
| Environmental Health & Safety Coordinator | 1 | Administrative Support Specialist | 3 |
| Info Systems Specialist | 1 | Equipment Maintenance Specialist | 10 |
| Marketing/Media Relations Specialist | 1 | Farm Maintenance Specialist | 1 |
| Marketing Support Specialist | 1 | Golf Course Maintenance Specialist | 2 |
| Park Planner | 1 | Graphic Designer/Special Events Assistant | 2 |
| System Planner | 1 | Natural Resource Crew Specialist | 4 |
| Police Lieutenant | 4 | Park Maintenance Specialist | 35 |
| Purchasing Supervisor | 1 | Park Support Specialist | 8 |
| Supervising Interpreter - Farm | 2 | Police Sergeant | 7 |
| Senior HR Generalist | 1 | Police Officer | 24 |
| Natural Resources General Supervisor | 1 | Human Resource Representative | 1 |
| Network Infrastructure Engineer | 1 | | 213 |

Full Time Equivalent Positions

Part-Time Employees

| Position | Hours | FTE | Position | Hours | FTE |
|-----------------------------------|---------|-------|------------------------------------|---------|--------|
| 40-80 Police Officer | 20,580 | 9.89 | | | _ |
| Administrative Assistant | 5,950 | 2.86 | Public Safety Assistant Supervisor | 450 | 0.22 |
| Content Creator | 1,500 | 0.72 | Public Service Attendant | 3,450 | 1.66 |
| | | | Receptionist | 18,388 | 8.84 |
| Farm Maintenance Worker | 2,800 | 1.34 | Shuttle Driver | 2,000 | 0.96 |
| Food Service Attendant | 14,126 | 6.79 | Teamster | 1,500 | 0.72 |
| Golf Course Assistant Manager | 9,800 | 4.71 | Toll Attendant | 44,730 | 21.50 |
| Golf Course Maintenance | 36,814 | 17.70 | Volunteer Coordinator | 1,500 | 0.72 |
| Golf Course Worker | 54,054 | 25.99 | Warehouse Clerk | 3,560 | 1.71 |
| Golf Course Manager | 10,600 | 5.10 | | | |
| Grant Writer | 1,500 | 0.72 | | | |
| Internship | 3,000 | 1.44 | | | |
| Interpreter | 44,77 | 21.62 | | 449,767 | 216.23 |
| IT Helpdesk/IT Support | 1,500 | 0.72 | | | |
| Lifeguard Assistant Supervisor | 3,940 | 1.89 | | | |
| Lifeguard Supervisor | 1,490 | 0.72 | | | |
| Maintenance Specialist | 2,640 | 1.27 | | | |
| Marina Attendant | 2,200 | 1.06 | | | |
| Mechanic | 6,075 | 2.92 | | | |
| Natural Resources Technician | 4,500 | 2.16 | | | |
| Operations Clerk | 29,608 | 14.23 | | | |
| Park Maintenance Worker | 105,607 | 50.77 | | | |
| Park Recreation Assistant Manager | 6,491 | 3.12 | | | |
| Park Recreation Attendant | 7,674 | 3.69 | | | |
| Park Recreation Manager | 11,200 | 5.38 | | | |
| Pilot – Island Queen | 413 | 0.20 | | | |
| Police Officer | 4,530 | 2.18 | | | |
| Police Support Specialist | 1,200 | 0.58 | | | |
| | | | | | |

Full Time Equivalent Positions

Seasonal Employees

| Position | Hours | FTE |
|-----------------------------------|---------|--------|
| | | |
| Farm Maintenance Worker | 2,800 | 1.35 |
| Food Service Attendant | 12,897 | 6.20 |
| Lifeguard | 16,750 | 8.05 |
| Lifeguard Assistant Supervisor | 9,350 | 4.50 |
| | | |
| Marina Attendant | 2,500 | 1.20 |
| Operations Clerk | 1,200 | 0.58 |
| Park Maintenance Worker | 30,443 | 14.64 |
| Park Recreation Assistant Manager | 10,015 | 4.81 |
| Park Recreation Attendant | 34,702 | 16.68 |
| Park Recreation Manger | 2,420 | 1.16 |
| Pilot - Island Queen | 1,172 | 0.56 |
| Public Safety Attendant | 7,200 | 3.46 |
| Toll Attendant | 15,700 | 7.55 |
| | | |
| | 147,149 | 70.74 |
| | | |
| Grand Total | 596,916 | 286.98 |
| 3.4.4. | | |





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Photo: Stony Creek Metropark